COLORADO SPRINGS CITY CLERK'S MAIL BALLOT PLAN SARAH B. JOHNSON, CITY CLERK AND DESIGNATED ELECTION OFFICIAL GENERAL MUNICIPAL ELECTION – June 17, 2025

A. RECORDS/ASSISTANCE PROVIDED BY THE EI PASO COUNTY CLERK:

As required by law, the El Paso County Clerk and Recorder will provide a preliminary list of registered voters in the City of Colorado Springs (City), a supplemental list of registered voters in the city, and daily voter registration updates of voters in the City, as well as signature images for signature verification purposes of the same registered voters. They will provide remote assistance with voter registration, reactivation, and address updates for registered voters in the City. They will also allow usage of all 24/7 ballot boxes and cameras within the City and will provide additional research and other assistance as needed.

B. ESTIMATED NUMBER OF REGISTERED VOTERS:

There are approximately 340,000 registered voters in the City.

C. BALLOT DROP-OFF LOCATIONS AND HOURS OF OPERATION:

| LOCATION | ADDRESS | HOURS OF OPERATION | ELECTION DAY HOURS |
|---|---|------------------------------|-----------------------|
| (Main Location) City Clerk's Office | 30 South Nevada Ave., Suite 101 | Mon-Fri 8:00 AM - 5:00 PM | 7:00 AM - 7:00 PM |
| City Administration Building | 00 000000000000000000000000000000000000 | 24/7 Ballot Box | Closes at 7:00PM |
| Banning Lewis Ranch Academy | 9433 Vista Del Pico Blvs. | 24/7 Ballot Box | Closes at 7:00 PM |
| Bear Creek Regional Park (Charmaine Nymann Community Garden) | 2002 Creek Crossing | 24/7 Ballot Box | Closes at 7:00 PM |
| Black Forest Park-n-Ride | 7503 Black Forest Rd. | 24/7 Ballot Box | Closes at 7:00 PM |
| Boot Barn Hall at Bourbon Brothers | 13071 Bass Pro Dr. | 24/7 Ballot Box | Closes at 7:00 PM |
| Broadmoor Towne Center at Southgate | 2007 Southgate Rd. | 24/7 Ballot Box | Closes at 7:00 PM |
| Charles C. "Chuck" Brown Transportation & Environmental Complex | 3275 Akers Dr. | 24/7 Ballot Box | Closes at 7:00 PM |
| Citadel Mall (Food Court Entrance) | 750 Citadel Dr. E. | 24/7 Ballot Box | Closes at 7:00 PM |
| Colorado College – Boettcher Center | 1106 North Cascade Ave. | 24/7 Ballot Box | Closes at 7:00 PM |
| Colorado Springs Senior Center | 1514 North Hancock Ave. | 24/7 Ballot Box | Closes at 7:00 PM |
| Cottonwood Creek Family Center YMCA | 3920 Dublin Blvd. | 24/7 Ballot Box | Closes at 7:00 PM |
| El Paso County Citizens Service Center | 1675 West Garden of the Gods Rd. | 24/7 Ballot Box | Closes at 7:00 PM |
| El Paso County Downtown-Centennial Hall | 200 South Cascade Ave. | 24/7 Ballot Box | Closes at 7:00 PM |
| El Paso County Fort Carson Branch | 6351 Wetzel Ave., Bldg. 1525 | 24/7 Ballot Box | Closes at 7:00 PM |

| El Paso County North-Union Town Center Branch | 8830 North Union Blvd. | 24/7 Ballot Box | Closes at 7:00 PM |
|---|--------------------------------|-----------------|-------------------|
| El Paso County Southeast-Powers Branch | 5650 Industrial Pl., Suite 100 | 24/7 Ballot Box | Closes at 7:00 PM |
| First and Main Town Center | 3190 New Center Point | 24/7 Ballot Box | Closes at 7:00 PM |
| Family Success Center – Pikes Peak United Way | 1520 Verde Dr. | 24/7 Ballot Box | Closes at 7:00 PM |
| Pikes Peak Regional Development Center | 2880 International Cir. | 24/7 Ballot Box | Closes at 7:00 PM |
| PPSC (Centennial Campus) | 5675 S. Academy Blvd. | 24/7 Ballot Box | Closes at 7:00 PM |
| PPSC (Rampart Range) | 2070 Interquest Pkwy. | 24/7 Ballot Box | Closes at 7:00 PM |
| PPLD-East Library | 5550 North Union Blvd. | 24/7 Ballot Box | Closes at 7:00 PM |
| PPLD-Library 21c | 1175 Chapel Hills Dr. | 24/7 Ballot Box | Closes at 7:00 PM |
| Rocky Mountain Calvary | 4285 N. Academy Blvd. | 24/7 Ballot Box | Closes at 7:00 PM |
| Tiffany Square U-Haul Moving & Storage | 6805 Corporate Dr. | 24/7 Ballot Box | Closes at 7:00 PM |
| UCCS - Kraemer Family Library | 1420 Austin Bluffs Pkwy. | 24/7 Ballot Box | Closes at 7:00 PM |
| Vista Grande Baptist Church | 5680 Stetson Hills Blvd. | 24/7 Ballot Box | Closes at 7:00 PM |
| Wilson Ranch Pool | 2335 Allegheny Dr. | 24/7 Ballot Box | Closes at 7:00 PM |

- 1. Video recording will be used to monitor all ballot boxes.
- 2. The City Clerk's Office will be open to accept ballots Monday through Friday, May 23, 2025 to 7:00 PM on June 17, 2025.
- For each drop-off location, ballots will be placed in a sealed container and a ballot log will be completed. The sealed ballot containers will then be returned to the City Clerk's Office for processing.
- 4. Designated election judges will be positioned at all ballot boxes on Election Day to close the box at 7:00 PM, collect the ballots, and return them to the City Clerk's Office. For every drop-off location, a ballot log will be completed, and the ballots will be placed in a sealed container. The sealed ballot containers will then be returned to the City Clerk's Office for processing.
- 5. All election judges will be instructed that no one person may deliver more than ten returned ballots.

D. IDENTIFY THE LOCATION OF AN ACCESSIBLE VOTING MECHANISM:

For voters who require an accessible voting mechanism, the equipment will be available beginning May 23, 2025.

| LOCATION | ADDRESS | HOURS OF OPERATION | ELECTION DAY HOURS |
|--|------------------------------------|---------------------------------|--------------------------|
| (Main Location) City Clerk's Office | 30 South Nevada Ave., Suite 101 | Mon-Fri 8:00 AM - 5:00 PM | 7:00 AM - 7:00 PM |

E. POSTAGE AND HANDLING OF BALLOT PACKETS AND PROCEDURES FOR RETURNED "UNDELIVERABLE" BALLOTS:

- To ensure materials are in compliance with all US Postal Service regulations, the City Clerk, City Clerk's designated staff, and contracted print vendor will review all outgoing and reply envelopes using the USPS Mail Piece Design Analyst (MDA) review process.
- 2. To ensure the Post Office is prepared for the large bulk mailing, the City Clerk and City designated staff will work with the Colorado Springs Post Office and representatives of the U.S. Postal Service to coordinate the date ballots are to be mailed. The U.S. Postal Service has agreed to work in cooperation with the City to make certain that all ballots received on Election Day are promptly processed and ready for pick-up by designated election judges
 - a. All Ballot packets will be mailed at the non-profit postage rate. In accordance with instructions from the United States Postal Service, the outgoing envelope for the ballot packets will be marked "RETURN SERVICE REQUESTED", which will ensure the return of undeliverable ballot packets to the City.
 - b. All returned Undeliverable ballot packets will be scanned and stored in a designated secured room located in the City Clerk's Office. Upon completion of the election, the City Clerk will send the undeliverable ballot packet information to the El Paso County Clerk and Recorder.
 - c. The City Clerk requires the designated ballot packet print vendor to utilize Intelligent Mail Barcode tracking of all mail ballot packets.

F. PROCEDURES TO BE FOLLOWED TO ENSURE COMPLIANCE WITH APPLICABLE LAWS, INCLUDING THE NAMES OF THOSE RESPONSIBLE FOR EACH STAGE OF THE PROCESS:

1. As the designated election official, it is the responsibility of the City Clerk to administer the election and develop detailed policies and procedures, including but not limited to; preparing and mailing ballot packets, receiving and scanning mail ballot packets, assisting walk-in voters, counting ballots, and any other issues that

- may arise. The established procedures ensure compliance with applicable state statutes and other governing regulations.
- 2. The City Clerk supervises election judges. Responsibilities of election judges include:
 - a. All election judges must attend a training session covering applicable laws, processes, procedures, and equipment needed for mail ballot elections. All election judges then sign an affirmation of their understanding of the election laws, rules, and procedures, according to their assigned duties and functions.
 - b. Two designated election judges will be assigned to collect returned ballot packets from the Post Office each day and deliver them to the City Clerk's Office.
 - c. Designated election judges will assist voters who appear in person at the City Clerk's office requesting a ballot. They will verify voter eligibility using the voter list provided by the El Paso County Clerk and Recorder. Upon receipt of the appropriate paperwork, the ballot packet will be issued to the voter.
 - d. All registered voters in El Paso County, including those registered under the Uniformed and Overseas Citizens Absentee Voters Act ("UOCAVA"), will be included on a preliminary voter list received by the City Clerk's Office. Mail ballot packets will be sent to all active Colorado Springs registered voters. El Paso County Elections Department will provide daily updates to this list to ensure every eligible voter receives a ballot packet. The City Clerk's Office receives these updates until the last day to mail out a ballot packet, which is seven (7) days before Election Day. During the seven (7) days prior to and through Election Day, El Paso County Clerk and Recorder staff members will be remotely available to the City Clerk's Office in order to assist voters with voter registration updates so that ballots can be issued to voters in person.
 - e. A list of returned and undeliverable ballot packets will be generated daily. The list will include statewide voter IDs, names, registered addresses, mailing addresses, precincts, City districts, and a date of receipt. This list is available for purchase by anyone who establishes an escrow account from which report fees are collected
 - f. The City Clerk's election web page will be updated daily to reflect the number of ballot packets mailed and returned.
 - g. Runbeck Election Services (Runbeck) and Election Systems & Software (ES&S) have been awarded the contracts for the 2025 municipal election and were amended to include this special election. Runbeck is responsible for printing and mailing the ballot packets. Runbeck Election Services will also provide a ballot-on-demand system to print ballot packets in the office for

replacement ballots and new registrants. ES&S is responsible for providing a tabulator for ballot counting, accessible voting units, and hardware and software for signature verification.

- h. Background checks will be conducted on all election judges and all on-site contracted ES&S employees.
- i. The pre-processing of ballot packets will begin on May 23, 2025. Counting and tabulation will begin on June 2, 2025. Results will not be released until after 7:00 PM, June 17, 2025.
- j. If an elector does not receive, spoils, or loses a ballot, they can request an initial or replacement ballot upon receiving the necessary documentation beginning May 23, 2025, until 7:00 PM on June 17, 2025.
- k. Designated election judges will be responsible for posting and publishing the Notice of Election at drop-off locations by May 23, 2025.

G. PROCEDURES TO ENSURE BALLOT SECURITY AT ALL STAGES OF THE PROCESS:

- 1. Locked and secured designated rooms located in the City Clerk's Office will be used to store election materials, including ballot packets, throughout the duration of the election. Ballots will be processed and counted in a separate secure room. Access to the secured designated rooms is restricted to specifically assigned election judges. The City Clerk and the Deputy City Clerk will have access cards and/or keys for unlocking the door to the processing and counting room and may authorize Clerk staff to use them.
- 2. Video surveillance cameras will record the processing and counting of the ballots 24 hours a day during the election. Security footage will be retained in accordance with City Code and state law.
- 3. Ballot packets will be handled by election judges, including ballot packets picked up at the Post Office. Two election judges will retrieve returned ballot packets from the Post Office and deliver them directly to the City Clerk's Office for processing. A Transmittal Audit Log will be signed by the election judges who deliver the ballot packets and the election judges who receive them.
- 4. Election judges will process ballot packets in teams of two or more. Each major step of the process is logged and verified on an Audit Log that includes the initials of the processing team to document the chain of custody, starting with signature verification. Using a single-use, numbered seal, the ballots are wrapped and sealed after each major step. To ensure ballot packet integrity, ballot packets are stored in secure locations in containers sealed with single-use, numbered seals for each step of the process. To confirm there has been no tampering with the

enclosed ballots, the seal must be cut and the serial number verified against the Audit Log, which is sealed with the ballots.

5. Election management system:

- a. Each election judge authorized to use the election management system will have their own account. Each user account will be secured by a unique password known only to that user.
- b. Election vendors will not have administrative or user access to the City's election management system.

6. Signature Verification equipment:

- a. Signature verification equipment will be connected to a secure network.
- b. Upon delivery and installation of the signature verification equipment, default passwords and/or PINs used to access the signature verification equipment and application will be changed.
- c. Signature verification equipment is located in a secure, locked room.

7. Ballot-on-Demand equipment:

- a. Upon delivery and installation of the ballot-on-demand equipment, default passwords and/or PINs used to access the ballot-on-demand equipment will be changed.
- b. The ballot-on-demand laptop and unused ballot stock will be stored in a secure, locked location.
- c. Damaged, misprinted, or unusable ballots will be retained by the City Clerk.

8. Accessible Voting equipment:

- a. Accessible voting equipment is a ballot marking device and does not tabulate votes.
- b. Accessible voting equipment is not connected to any network during the election and will function independently.
- c. Tamper-proof seals will be applied to all USB ports on the equipment.
- d. After a voter selects and confirms their voting choices, the accessible voting equipment will print a scannable paper ballot.

- e. Accessible voting equipment will be prepared for each day's use by election judges or vendor representatives.
- f. The accessible voting equipment will be kept in a locked, secure area.
- 9. Ballot Tabulation/Digital Scanner equipment:
 - a. Ballot tabulation equipment will operate independently and is not connected to any network.
 - b. Ballot tabulation equipment will only be operated by designated election judges.
 - c. The City Clerk's Office will seal each flash card slot, door, access panel, and accessible port.
 - d. Election judges will record every seal's serial number in a chain-of-custody log. A chain-of-custody log must be signed and dated by two election judges indicating that the serial numbers match those logged.
 - e. Two election judges will verify that the serial number of the existing seal matches the chain-of-custody log before any seal is removed.
 - f. The chain-of-custody log will be signed by two election judges before each panel or port is resealed. A chain-of-custody log must be signed and dated by two election judges to verify that serial numbers match logged serial numbers.

H. PROCEDURES FOR SIGNATURE VERIFICATION:

- 1. During the envelope scanning process, voter signatures on the returned envelopes will be captured and automatically verified. Signatures that are not approved by the signature verification system will be analyzed by designated election judges. During signature verification, designated election judges will be trained and given techniques for identifying variances, including training on the Colorado Secretary of State's signature verification guide. Questionable or missing signatures will be categorized as challenged and separated from the assigned batch for further review. A video recording of the signature verification room will be made each day.
- 2. If the signature is questionable, a letter explaining the discrepancy will be sent to the voter via mail and email, if available, within one (1) business day. A form will be included for the voter to confirm that a ballot was returned. The voter may fax, email, or return the form to the City Clerk Office. Failure to return the form by 5:00 PM on the eighth (8th) day after Election Day will result in the ballot being rejected and not counted. All unresolved signature discrepancies will be reviewed by a Resolution Board. In the event that the Resolution Board concludes a signature is invalid, or if the elector confirms that the signature is not theirs, documentation may be forwarded to the Colorado Springs City Attorney and Colorado Springs Police

Department for criminal investigation. A rejected envelope will be marked as such, stored in a secure location, and not counted. The daily Challenged Ballot Report will note the rejected ballot in the database.

- 3. If a voter's signature is missing, a letter will be sent via mail and email, if available, to the voter within one business day informing of the deficiency and offering the opportunity to correct the information. Failure to return the form by 5:00 PM on the eighth day after election day will result in the ballot being rejected and not counted. A rejected envelope will be marked as such, stored in a secure location. The daily Challenged Ballot Report will note the rejected ballot in the database.
- 4. If a voter who is identified as "ID Required" does not provide a copy of their identification along with their ballot a letter will be sent via mail and email, if available, within one business day informing of the deficiency and offering the opportunity to correct the information. Those who provide proper identification will be marked as such and sent for counting. Failure to return the form by 5:00 PM on the eighth day after Election Day will result in the ballot being rejected and not counted. A rejected envelope will be marked as such, and stored in a secure location. The daily Challenged Ballot Report will note the rejected ballot in the database.

I. PROCEDURES TO ENSURE PRIVACY OR SECRECY OF THE BALLOT:

- 1. Election judges are trained to maintain voter confidentiality.
- 2. Designated election judges are trained how to separate a ballot from a return envelope to ensure that the voter information and the voted ballot are never visible at the same time to maintain voter secrecy. All envelopes are securely stored separately from ballots before counting.
- 3. UOCAVA voters who elect to vote electronically through email or fax must sign a form acknowledging their voluntary waiver of their right to a secret ballot. The email account used for these returned ballots will only be accessible by the City Clerk and Deputy City Clerk. Designated election judges working in teams of two will verify and duplicate electronically voted UOCAVA ballots onto a scannable paper ballot, and then process them in the same manner as other ballot packets returned by mail.

J. PROCEDURES TO RECONCILE BALLOTS ISSUED, BALLOTS RECEIVED, DEFECTIVE BALLOTS, AND REPLACEMENT BALLOTS:

1. Designated election judges scan and code ballot packets that are challenged or rejected (i.e., refused to vote, signed by power of attorney, not signed, etc.). Some ballot packets may be challenged or canceled automatically (e.g., voter moved). All challenged, rejected, and cancelled ballot packets will be reconciled against the Challenged Ballot Report at the close of business each day. If both the original and the replacement ballot packets are received, designated election judges will

process the first ballot received for counting. The other ballot packet is marked as rejected, stored in a secure location, and not counted. The rejected ballot packet will be marked in the database and will appear as such on the Challenged Ballot Report.

- Ballot packets issued are tracked by type of issuance and reconciled at the end of the election with the Canvass Report. Types of issuances include, but are not limited to, replacement ballots, absentee, address/name change, and new registration.
- 3. Defective ballots will be reviewed for duplication and reconciled with a separate duplication log.
- 4. Reconciliation reports are used to verify accuracy between audit logs and actual ballots counted.

K. TIMETABLE FOR CONDUCT OF ELECTION:

See attached Municipal Election Calendar.

L. PROCEDURES TO ENSURE ACCURATE TABULATION

Before and after each election, the vote tabulation equipment is tested for Logic and Accuracy (L&A).

- 1. The L&A Board is composed of one representative from the City Auditor's Office, one representative from the City Attorney's Office, and one representative from the City IT Office.
- 2. Before counting begins, the L&A Board observes the ballot tabulation scanner being set to zero votes. Each member's pre-marked test ballots are scanned individually, and their scanned vote totals are compared with their own vote tally. The member part of the procedure is completed if the scanned ballot numbers match the voting record. If the numbers do not match, the scanner will be reset to zero and the marked ballots will be scanned again. The process continues until the numbers match, or the problem is resolved.
- 3. After testing all three sets of test ballots, the L&A Board observes that the tabulation scanner is set to zero. A tamper-proof numbered seal is then attached to each vote tabulation scanner and recorded by the L&A Board. The L&A Board then signs a document stating that the voting tabulation machine was tested, including the date, time, and machine seal number. Test materials will be secured by the seal number recorded by the team. Materials and ballots for the test are sealed in a metal box and stored in a vault at the City Clerk's office.



Attachment 1: Municipal Election Calendar

CITY OF COLORADO SPRINGS SARAH B. JOHNSON, CITY CLERK AND DESIGNATED ELECTION OFFICIAL June 17, 2025 SPECIAL MUNICIPAL ELECTION MAIL BALLOT CALENDAR

| DATE | ITEM | REFERENCE |
|--|---|----------------------------------|
| April 8, 2024 | Mail Ballot Plan to be approved by City Council | City Code § 5.1.113 |
| April 18, 2025 | Report of Contributions and Expenditures due | City Code § 5.2.203(H) |
| May 2, 2025 | Deadline to send active military and overseas citizens ballots (UOCAVA) | City Code § 5.1.119(E) |
| May 16, 2025 | Last day to receive a preliminary list of registered voters from El Paso County Clerk and Recorder | City Code § 5.1.115(A) |
| May 19, 2025 | Report of Contributions and Expenditures due | City Code § 5.2.203(H) |
| Many 23, 2025 | Post Election Notice at Mail Ballot Drop-Off locations (Candidate Names and Ballot Questions) (Must be published on this day) | City Code § 5.1.114 |
| May 23, 2025 | Publish Election Notice (Candidates Names and Ballot Questions) | City Code § 5.1.127(C) |
| May 23, 2025 | First day ballots may be issued from the City Clerk Office | City Code § 5.1.116(G) |
| No earlier than May 23, 2025 No later than June 2, 2025 | Mail Ballot Packets to Active Registered Voters | City Code § 5.1.116(G) |
| May 23, 2025 | Pre-processing of ballots may begin | City Code § 5.1.118(B) |
| May 28, 2025 | Last day to receive a supplemental list of registered voters from El Paso County Clerk and Recorder | City Code § 5.1.115(B) |
| June 2, 2025 | Counting of ballots may begin | City Code § 5.1.123 |
| June 10, 2025 | Last day to file application for an absentee ballot | City Code § 5.1.119(B) |
| June 13, 2025 | Report of Contributions and Expenditures due | City Code § 5.2.203(H) |
| June 17, 2025 | ELECTION DAY | City Charter § 11-20 and § 12-60 |
| June 25, 2025 | Deadline for return of military and overseas citizens ballots. | City Code § 5.1.119(E) |

Attachment 1: Municipal Election Calendar

CITY OF COLORADO SPRINGS SARAH B. JOHNSON, CITY CLERK AND DESIGNATED ELECTION OFFICIAL June 17, 2025 SPECIAL MUNICIPAL ELECTION MAIL BALLOT CALENDAR

| DATE | ITEM | REFERENCE |
|---------------|--|-----------------------------------|
| June 25, 2025 | Deadline to correct issues related to self-affirmation signatures and missing ID for ballots returned by 7 PM on Election Day. | City Code § 5.1.121(B),(C),(E) |
| June 27, 2025 | Last day to canvass returns. | City Code § 5.1.126 |
| July 17, 2025 | Report of Contributions and Expenditures due | City Code § 5.2.203(G) |