Overview of UCHealth's Southern Colorado Region

Fiscal year 2025 (July 1, 2024 – June 30, 2025)

Lonnie Cramer, President and CEO UCHealth Southern Colorado Region December 8, 2025





### Mission, Vision, and Values

#### **Mission**

We improve lives. In big ways through learning, healing and discovery. In small, personal ways through human connection. But in all ways, we improve lives.

#### Vision

From health care to health.

#### **Values**

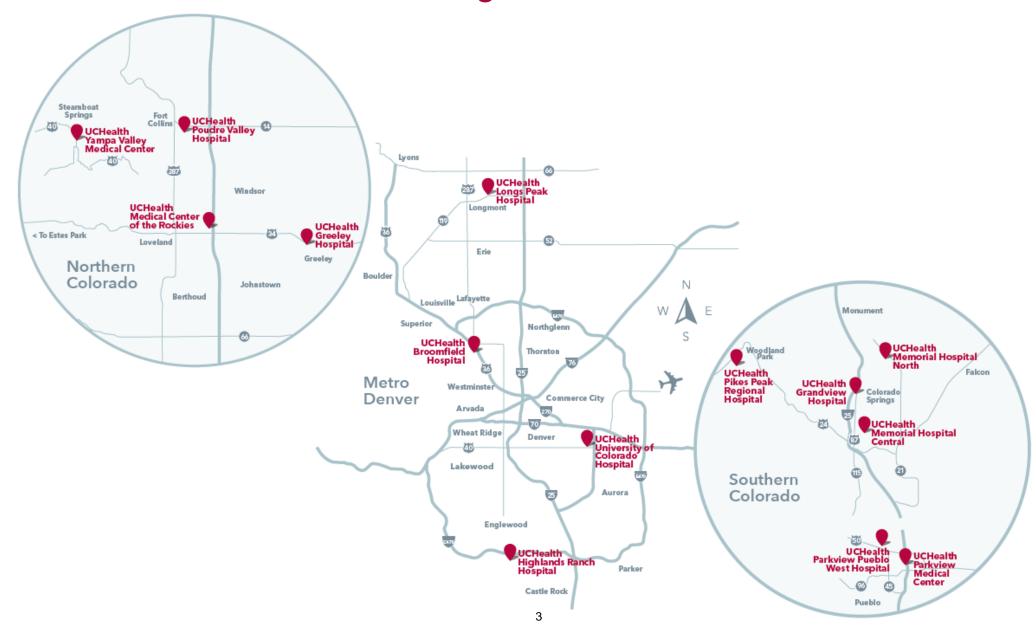
Patients first Integrity Excellence

Who we are and how we do it.

#### **Values in Action**

- We take care of others by taking care of ourselves.
- We always prioritize safety.
- We connect with compassion and respect.
- We act inclusively, so those with diverse ideas and perspectives are supported.
- We **speak up** when there's an opportunity to make things better.
- We provide extraordinary care and service by being accountable for our actions.
- We strive for excellence in our work, and when we fall short, we learn and improve.

## UCHealth's reach extends throughout the state



### UCHealth overview



- 4 Northern Colorado 4 Metro Denver
- 6 Southern Colorado



Hospital beds: 579 Northern Colorado 989 Metro Denver

1,145 Southern Colorado



**Poudre Valley Hospital** Fort Collins



**Medical Center of the Rockies** Loveland



**Greeley Hospital** Greeley



**Longs Peak Hospital** Longmont



**Broomfield Hospital** Metro Denver



**University of Colorado Hospital** Metro Denver



**Highlands Ranch Hospital** Metro Denver



**Memorial Hospital North** Colorado Springs

Southern Colorado Region



**Grandview Hospital** Colorado Springs



**Memorial Hospital Central** Colorado Springs



**Pikes Peak Regional Hospital** Woodland Park



**Parkview Medical Center** Pueblo



**Parkview Pueblo West Hospital** Pueblo



Yampa Valley Medical Center **Steamboat Springs** 



36K employees 129K surgeries

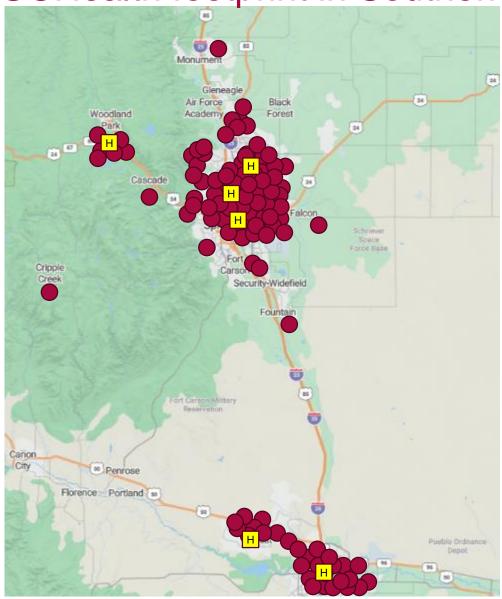
2.9 M unique patients 9.4 M outpatient, urgent care and emergency room visits





197K inpatient admissions and observation visits

UCHealth footprint in Southern Colorado



hospitals

25 primary care locations

specialty care locations

15 imaging sites

labs

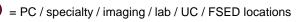
urgent cares

freestanding **EDs** 

uchealth







## Overview of the Southern Region

10,282 Employees

1,145
Licensed Beds

7,320
OB Admissions

40,352 Surgeries

181,053 Urgent Care Visits

**1,706,790**Outpatient Visits

303,501

Emergency

Department Visits

Memorial Central Memorial North Grandview Pikes Peak Regional Parkview Medical Center Parkview Pueblo West

<sup>1</sup>FY25 data; South Region includes 6 hospitals and multiple clinics in Colorado Springs, Woodland Park, and Pueblo; UCHealth Memorial is the largest civilian employer and largest health system in Southern Colorado.

### UCHealth is a resource to Colorado

- UCHealth is the only academic medical center in Colorado and trains a significant portion of the state's provider workforce
- UCHealth received 17,130 transfers from non-UCHealth facilities during FY 2024

UCHealth has employees in 75% of Colorado's counties

UCHealth serves patients in 100% of Colorado's zip codes



# Colorado's safety net hospitals are seeing record numbers of Medicaid and uninsured patients

	Denver Health  Denver Health	uchealth University of Colorado Hospital	uchealth  Memorial Hospital	uchealth Parkview Medical Center
Medicaid adjusted discharges	14,866	16,504	16,016	8,613
Government and uninsured payer mix <sup>2</sup>	85%	69%	77%	83%
Uncompensated care <sup>4</sup>	\$145M	\$227M	\$100M	\$14M
Funding from city and tax dollars	>\$100M			
1 FFY 2024 adjusted discharge figures	s sourced from FFY 2024 CHASE Annual R	eport released in January 2025		Denotes highest in each categor



<sup>2</sup> HCPF, Hospital Expenditure Report, percent of gross charges, FY 2023 data (January 2025)

<sup>3</sup> UCHealth based on Schedule H reporting and includes Charity Care, Medicaid, Cost of Means-Tested Government programs Medicare, Subsidized Services

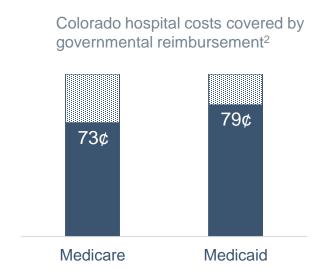
<sup>4</sup> Denver Health 2025 2Q Spending Plan Review

# As the largest provider of Medicaid in Colorado, UCHealth is a critical part of the safety net

#### High ratio of governmentally insured patients

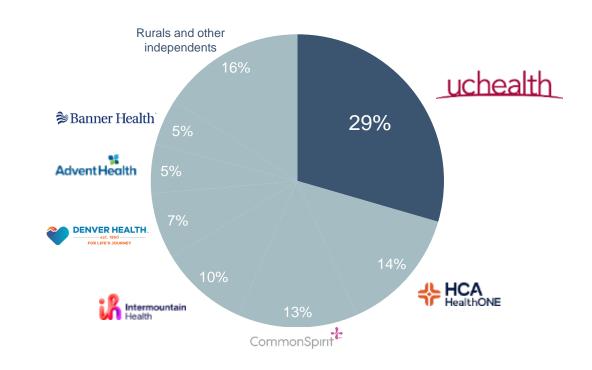
71%

of the care provided by Colorado hospitals is for government or uninsured patients<sup>1</sup>



More than two-thirds of the care provided by Colorado hospitals is reimbursed at rates that do not cover costs

#### UCHealth share of Medicaid care - FFY 20243



UCHealth provides 2x more Medicaid care than any other health system in Colorado

<sup>&</sup>lt;sup>1</sup> HCPF, Hospital Expenditure Report, percent of gross charges, FY 2023 data (January 2025)

<sup>&</sup>lt;sup>2</sup> HCPF, Healthcare Affordability and Sustainability Enterprise Annual Report, FY 2023 data (January 2025)

<sup>&</sup>lt;sup>3</sup> FFY 2024 Medicaid adjusted discharge figures sourced from HCPF's draft FFY 2024 CHASE Annual Report released in November 2024; UCHealth includes Parkview

## Changing Medicaid landscape

Uncompensated care costs have already increased significantly due to the public health emergency unwind, and more people are expected to lose coverage under H.R.1

#### **UCHealth uncompensated care costs**

FY 2021 - FY 2024<sup>1,2</sup>



\$116M

increase in UCHealth's uncompensated care costs since FY 2021

Declining Medicaid enrollment – and rising uninsured – due to the public health emergency unwind

(513,458)

decline in Colorado Medicaid beneficiaries from March 2023 to March 2025 3,4



<sup>1</sup> Based on Schedule H and includes financial assistance at cost, Medicaid and Medicare shortfall, cost of means-tested government programs and subsidized services

<sup>&</sup>lt;sup>2</sup> FY 2024 data is most recent available

<sup>&</sup>lt;sup>3</sup> <u>Cumulative Percent Changes in Enrollment from February 2020 to March 2025</u>, KFF (retrieved July 17, 2025).

<sup>&</sup>lt;sup>4</sup> Id. Colorado Medicaid/CHIP enrollment: Decline of 513,458 enrollees from March 2023 (1,705,007 million enrollees) to March 2025 (1,191,549 enrollees)

## Anticipated H.R. 1\* impacts to Colorado

Expiration of enhanced ACA premium tax credits (Dec. 31, 2025)

 Can expect steep increases in patients who are uninsured or underinsured (very high deductibles)

Medicaid work requirements & 6-month redeterminations (2027)

- Will require eligibility redetermination every 6 months
- \$57 million or more in state administrative costs to upgrade technology and workforce
- Anticipated 100K to 150K will lose eligibility

Reductions in provider taxes and corresponding federal match (2028-2032)

- H.R. 1 will decrease provider rate from 6% to 3.5% from 2028 to 2032
- Expected to cost Colorado \$10.4B over five years



### UCHealth is a leader in Quality

81<sup>st</sup>

UCHealth percentile for overall quality performance (FY 2025)<sup>1</sup> 8 of 11

eligible UCHealth hospitals received 4 or 5-stars from CMS<sup>2</sup>

#### **Overall quality performance by hospital (FY 2025)**

Hospital	Percentile
Pikes Peak Regional Hospital	99 <sup>th</sup>
Grandview Hospital	98 <sup>th</sup>
Highlands Ranch	95 <sup>th</sup>
Medical Center of the Rockies	95 <sup>th</sup>
Memorial Hospital	90 <sup>th</sup>
Yampa Valley Medical Center	89 <sup>th</sup>
Poudre Valley Hospital	86 <sup>th</sup>
University of Colorado Hospital	78 <sup>th</sup>
Longs Peak Hospital	72 <sup>nd</sup>
Greely Hospital	65 <sup>th</sup>
Broomfield Hospital	62 <sup>nd</sup>
Parkview Medical Center	55 <sup>th</sup>



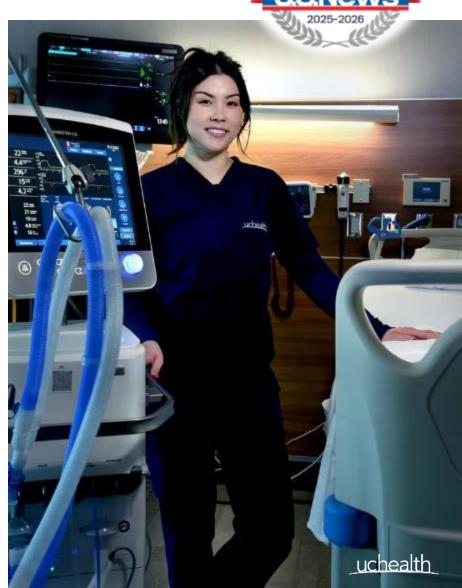
<sup>&</sup>lt;sup>1</sup> Vizient CDB Report Express Q&A Calculators for 2025 Q4 accessed September 15, 2025

<sup>&</sup>lt;sup>2</sup> CMS Care Compare (July 2025 data release); Parkview (PMC and PPW) received 2 stars; Greeley received 3 stars, YVMC, Grandview and PPRH were not rated.

UCHealth Memorial Hospital ranked #3 in the state and #1 in Colorado Springs four years in a row by U.S. News and World Report

Rated high-performing in 13 procedures / conditions

Cardiology / Cardiac Surgery	Oncology	
Abdominal aortic aneurysm repair	Colon cancer surgery	
Aortic valve surgery	Gynecological cancer Surgery	
Heart arrhythmia	Leukemia, lymphoma, and myeloma	
Heart attack	Lung cancer surgery	
Pacemaker implantation	Prostate cancer surgery	
Orthopedics	All Other	
Hip fracture	Stroke	
Spinal fusion		



## **UCHealth's Virtual Hospital**

The Virtual Health Center is UCHealth's 15<sup>th</sup> hospital and offers 16 different services:

- Virtual ICU
- Virtual acute surveillance
- Safety view (sitter)
- Telemonitoring and virtual tele-RN
- Capnography monitoring
- Virtual urgent care
- Virtual employee exposure
- Home and remote care

- Hospital to Home
- Virtual wound care
- Virtual respiratory therapy
- Virtual nursing
- Virtual hospitalist
- Patient technology technician
- Admission and transfer center
- Virtual primary care

#### Looking ahead in innovation

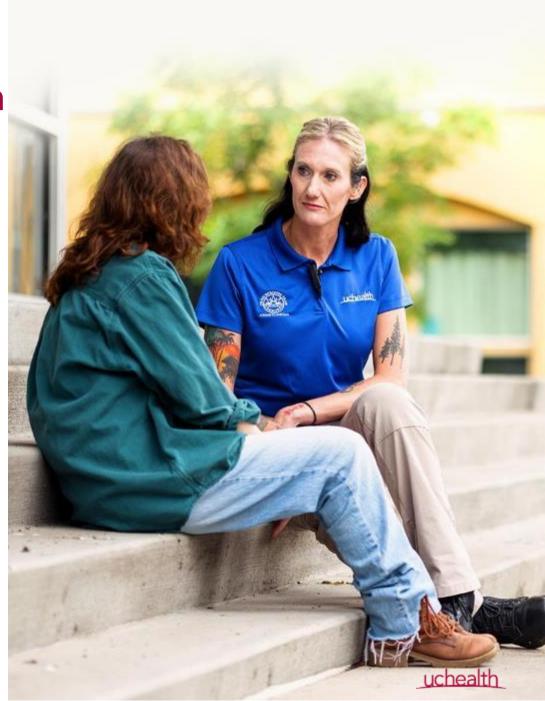
- 1 Implementing new models of care
- 2 Enhancing UCHealth app
- 3 Expanding virtual care



# UCHealth has made the region's most significant investment in behavioral health

- Integrated primary care and behavioral health
  - 46,100 integrated visits completed across more than 50 clinics1
- Inpatient behavioral health
  - 3,500 admissions and 49 new beds in northern Colorado and metro Denver<sup>1,2</sup>
- Virtual behavioral health
  - 13,300 calls received by the UCHealth Virtual Behavioral Health Center
- Mental health response team and co-responder
  - Partnerships with first responders in multiple communities across Colorado
- Next Chapter
  - Veterans wellness collaborative focused on suicide prevention and reduction

 <sup>&</sup>lt;sup>1</sup> FY 2024
 <sup>2</sup> New 40-bed unit at UCH opened in 2023, new 50-bed unit will open at PVH in late 2025 (9 more beds than at current facility)



# Southern region commitment to behavioral health: Integrated visits

Integrated primary and behavioral health care

Comprehensive primary and behavioral health care in one location

13

integrated clinic locations in El Paso County<sup>1</sup> 13,807

integrated visits at our clinics in El Paso County<sup>1</sup>



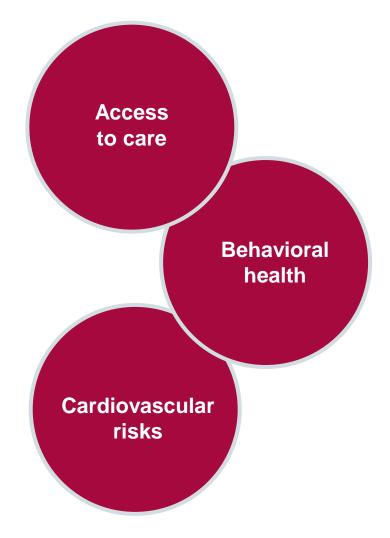
## UCHealth investment in Colorado Springs

FY2024 community benefit

\$242M TOTAL COMMUNITY BENEFIT

\$107M
UNCOMPENSATED CARE FOR
UNINSURED AND
UNDERINSURED

## COMMUNITY HEALTH BENEFIT PRIORITY AREAS OF FOCUS





Supporting our veterans and armed forces

 UCHealth leads the Next Chapter Veterans wellness collaborative in El Paso, Teller and Pueblo Counties

Primary goal is suicide prevention and reduction









>1,200

veterans and their family members in southern Colorado have been served through UCHealth's support for Next Chapter and other organizations



# Forensic Nursing Services for Southern Colorado

Provided care for over 3,600 patients in 2024

In 2025 have seen 3,630 patients to date<sup>1</sup>

Assisted with 105 telehealth exams in 2024; have assisted with 144 to date<sup>2</sup>



<sup>&</sup>lt;sup>1</sup> November 25, 2025 (does not include telehealth patients)

<sup>&</sup>lt;sup>2</sup> 37% increase in telehealth volume from 2024 to 2025 (as of November 24, 2025)

### **USOPC Medical Network**

UCHealth Memorial Hospital joined United States Olympic & Paralympic Committee Medical Network in April 2025

- UCHealth Memorial Hospital, along with over 100 UCHealth clinics in southern Colorado, now serves as a national medical center for athletes who live and train in Colorado Springs – many at the Olympic & Paralympic Training Center adjacent to the Memorial Central campus.
- Provide athletes with comprehensive care to include preventative services, along with care for acute and chronic illnesses and sports injuries.
- As the only Level I Trauma Center in southern Colorado the top designation for trauma care - UCHealth Memorial Hospital Central also has the resources to provide the highest level of care to critically ill or injured patients.
- UCHealth is one of only four National Medical Centers within the Team USA Medical Network, joining Cedars-Sinai in Los Angeles, UF Health in Gainesville, Florida, and The Steadman Clinic in Vail.



Each year, roughly 15,000 athletes train at the Colorado Springs Olympic & Paralympic Training Center. The city is also home to more than two dozen National Governing Bodies and Paralympic Sport organizations.







#### Whole Blood Resuscitation

 Hemorrhagic shock, or bleeding to death, is the leading cause of death for people under the age of 45

40%

increase in chance of survival if whole blood is administered during pre-hospital transfer

>100

lives saved in El Paso, Teller, and Pueblo Counties through the administration of whole blood during pre-hospital

- May 2024 Whole blood initiative launched in Colorado Springs
- May 2025 100<sup>th</sup> unit of whole blood administered in El Paso County
- June 2025 Teller County began administering whole blood in the field, one of the 1<sup>st</sup> Rural Critical Access Programs in US
- August 2025 Pueblo paramedics began carrying whole blood on designated ambulance units
- Saving 1 life every 72 hours in Southern Colorado!





Photo: Chelsea Tuff and her partner, Korey Blankenship, stop by Colorado Springs Fire's Station 11 to thank first responders for delivering whole blood to her while pregnant with their daughter, Rosie.

Photo: Curtis Andrews with American Medical Response in Pueblo demonstrates whole blood equipment.

\$700 Cost of one unit of blood<sup>1</sup>



## Mobile Stroke Treatment Unit (MSTU)

UCHealth launched a MSTU dedicated full time to Colorado Springs in February 2024.

47

Colorado Springs transports in **2023** via shared MSTU

106

~150

Colorado Springs transports in **2024** via dedicated MSTU anticipated Colorado
Springs transports in **2025**<sup>1</sup>
via dedicated MSTU

182 residents screened for possible stroke in CY 2023; 443 screened in CY 2024







Thank you to our providers and employees for their commitment to our patients

They make extraordinary possible, each and every day