BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT

City of Colorado Springs, El Paso County, Colorado

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2022

OPERATING PLAN FOR THE BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT

1. PURPOSE AND SCOPE OF THIS DISTRICT

A. Requirement for this Operating Plan.

The Business Improvement District Act, specifically Section 31-25-1211, C.R.S., requires that the Barnes & Powers South Business Improvement District (the "District") file an operating plan and budget with the City Clerk no later than September 30 of each year.

Under the statute, the City is to approve the operating plan and budget within 30 days of the submittal of all required information.

The District operates under the authorities and powers allowed under the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., as amended, as further described and limited by this Operating Plan.

B. What Must Be Included in the Operating Plan?

Pursuant to the provisions of the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., as amended, this Operating Plan specifically identifies: (1) the composition of the Board of Directors; (2) the services and improvements to be provided by the District; (3) the taxes, fees, and assessments to be imposed by the District; (4) the estimated principal amount of the bonds to be issued by the District; and (5) such other information as the City may require.

The District's original 2004 and subsequent Operating Plans, previously approved by the City, are incorporated herein by reference, and shall remain in full force and effect except as specifically or necessarily modified hereby.

C. Purposes.

As may be further articulated in prior years' Operating Plans, the ongoing and/or contemplated purposes of this District for 2022 include financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts.

D. Ownership of Property or Major Assets.

The District owns limited sanitary storm drainage facilities.

E. Contracts and Agreement.

Pursuant to an Intergovernmental Agreement, dated November 30, 2011, with Barnes & Powers North Business Improvement District ("IGA"), the intergovernmental expenditures represents transfers to Barnes & Powers North

Business Improvement District to provide joint funding for the overall administrative and operating costs for the District and payment of capital infrastructure.

2. ORGANIZATION AND COMPOSITION OF THE BOARD OF DIRECTORS

A. Organization.

The Barnes & Powers South Business Improvement District was organized by the City of Colorado Springs, Colorado by Ordinance No. 04-50 on April 27, 2004.

B. Governance.

The District is governed by an elected board of directors.

C. Current Board.

The persons who currently serve as the Board of Directors are:

Timothy Seibert, President Christopher S. Jenkins, Vice-President David D. Jenkins, Secretary Delroy L. Johnson, Assistant Secretary Vacancy

Director and other pertinent contact information are provided in **EXHIBIT A**.

D. Term Limits.

The District's election in May 2012 included a ballot question to eliminate term limits pursuant to Article 18, Section 11 of the Colorado Constitution. The question passed.

E. Advisory Board.

The Board of Directors may appoint one or more advisory boards to assist the Board of Directors on such matters as the Board of Directors desires assistance. The Board of Directors shall, upon the appointment of an advisory board, set forth its duties, duration, and membership. The Board of Directors may provide rules of procedure for the advisory board or may delegate to the advisory board the authority to provide such rules. No advisory boards have yet been appointed to date.

3. BOUNDARIES, INCLUSIONS AND EXCLUSIONS

The District map is depicted in **EXHIBIT** C. The District does not anticipate inclusion or exclusion requests in the coming year.

4. PUBLIC IMPROVEMENTS

The District will be primarily concerned with the provision of public improvements and services within the boundaries of the District. However, there may be instances to provide

improvements or services outside of the boundaries of the District. The District shall have the authority to provide these improvements and services, but the revenue-raising powers of the District to recoup the costs of extraterritorial improvements and services shall be as limited by state law.

The public improvements that the District anticipates it will construct, install or cause to be constructed and installed, include those public improvements the costs of which may, in accordance with the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., lawfully be paid for by the District, including, without limitation, water services, safety protection devices, sanitation services, marketing, streetscape improvements, street improvements, curbs, gutters, culverts, drainage facilities, sidewalks, parking facilities, paving, lighting, grading, landscaping and storm and wastewater management facilities and associated land acquisition and remediation.

5. ADMINISTRATION, OPERATIONS, SERVICES AND MAINTENANCE

The District shall provide for ownership, operation, and maintenance of District facilities as activities of the District itself or by contract with other units of government or the private sector. The Barnes & Powers North Business Improvement District operates and maintains the District-owned limited sanitary storm drainage facilities in accordance with the IGA mentioned above.

6. FINANCIAL PLAN AND BUDGET

A. 2022 Budget.

The 2022 Budget for the District is attached as **EXHIBIT B**.

B. Authorized Indebtedness.

At an election held on May 4, 2004, the voters approved general obligation indebtedness of \$3,000,000 for street improvements, \$2,500,000 for parking facilities, and \$6,500,000 for refinancing of District debt. The voters also approved an annual increase in taxes of \$11,000, at a mill levy rate not to exceed one mill for general operation and maintenance. The election also authorized the District to retain all revenues without regard to the limitations contained in Article X, Section 20 of the Colorado constitution. On November 1, 2005, the District's electors authorized additional indebtedness of \$400,000 for water and \$125,000 for sanitary sewer and storm drainage. As set forth in the District's 2004 Operating Plan, the City has limited the amount of debt to be issued to a total of \$2,200,000 in the authorized voted categories. This maximum debt authorization amount shall not be exceeded without express prior approval by the City. No additional debt authorizations are contemplated in 2022.

C. Property Tax and Mill Levy Caps.

The mill levy limitations in the original Operating Plan (being fifty (50) mills for debt service and one (1) mill for general operations and administrative expenses) remain unchanged.

D. District Revenues.

See 2022 Budget attached hereto as **EXHIBIT B**.

E. Existing Debt Obligations.

The District issued its \$835,000 Limited Tax General Obligation Bonds, Series 2007 ("Series 2007 Bonds") to acquire capital improvements that the developer built, as contemplated in the 2007 Operating Plan. The City approved the Series 2007 Bonds by Resolution No. 68-07.

In 2011, in order to complete the acquisition, development, construction and installation of certain storm sewer, street safety related improvements approved in the 2004 Election and to repay certain costs advanced by the developer for the organization of the District and administration of construction and bond requirements, the District issued its Taxable Subordinate Limited Tax General Obligation Bond, Series 2011, in the initial aggregate amount of \$73,549 (the "Series 2011 Bonds"). As required by the District's 2011 Operating Plan, the issuance of the Series 2011 Bonds was approved by Resolution 108-11 of the City Council.

F. Future Debt Obligations.

In accordance with the City's Special District Policy, the District shall request and obtain approval of City Council prior to issuance of any debt in accordance with the financing plan for the district as previously approved. The standards for City approval shall generally be consistent with the City's Special District Policy, as it may be amended, along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

G. Other Financial Obligations.

No other financial obligations of the District are anticipated in the coming year. The District does not currently have any outstanding developer advances.

H. City Charter Limitations.

In accordance with 7-100 of the City Charter, the District shall not issue any debt instrument for any purpose other than construction of capital improvements with a public purpose necessary for development. As set forth in 7-100 of the City Charter, the total debt of any proposed District shall not exceed 10 percent of the total assessed valuation of the taxable property within the District unless approved by at least a two-thirds vote of the entire City Council.

I. Non-Default Provisions.

Limited tax general obligation bonds issued by the District shall be structured and/or credit enhancements provided such that the bonds cannot default as long as the District is imposing the required maximum allowed mill levy.

J. Privately Placed Debt.

Prior to the issuance of any privately placed debt for capital related costs, the District shall obtain the certification of an External Financial Advisor regarding the fairness and feasibility of the interest rate and the structure of the debt.

K. The debt of the District will not constitute a debt or obligation of the City in any manner. The faith and credit of the City will not be pledged for the repayment of the debt of the District. This will be clearly stated on all offering circulars, prospectus, or disclosure statements associated with any securities issued by the District.

7. MUNICIPAL OVERSIGHT OF DISTRICT ACTIVITIES

(a) Audit.

The District agrees to submit an annual audit to the City Finance Department no later than March 1st of each year which is performed by an independent certified public accounting firm. Even if the state grants an audit exemption, the District must submit an annual audit as specified above.

(b) SID Formation.

The District affirms that it will provide an Amended Operating Plan and seek prior approval of City Council prior to formation of any Special Improvement District within its boundaries in the future.

(c) City Authorization Prior to Debt Issuance.

In accordance with the City's Special District Policy, and notwithstanding any statements of intent in the Budget and Operating Plan, the District shall request and obtain approval of City Council prior to issuance of any debt in accordance with the financing plan for the District as previously approved. The standards for City approval shall generally be consistent with the City's Special District Policy, as it may be amended, along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

(d) Public Improvement Fees.

The District will not utilize any revenues from a new, increased or expanded public improvement fee ("PIF") unless specifically authorized in a subsequent operating plan and budget, or separately approved by City Council. The imposition of a PIF and any provisions for adjustment of a PIF that have been previously approved by City Council shall not be subject to this restriction.

(e) Condemnation.

The Colorado Revised Statutes do not authorize BIDs to use powers of eminent domain. The exercise of eminent domain authority by any City-authorized district is also specifically prohibited without express prior City Council approval.

(f) Concealed Carry Prohibition.

Although the Colorado Revised Statutes do not currently provide this authority, in no case shall the District adopt or enact an ordinance, resolution, rule or other regulation that prohibits or restricts an authorized permittee from carrying a concealed handgun in a building or specific area under the direct control or management of the District.

8. 2022 ACTIVITIES, PROJECTS AND CHANGES

1. Activities.

The District does not anticipate additional infrastructure work for commercial development in 2022. Barnes & Power North Business Improvement District provides maintenance and operation services on behalf of the District.

2. Projects and Public Improvements.

The District does not presently anticipate funding the design, installation or acquisition of additional public improvements during 2022. If the District acts to fund additional improvements during calendar year 2022, an amendment to this Operating Plan will be sought in accordance with the provisions of Section 31-25-1211, C.R.S.

3. Summary of 2022 Activities and Changes from Prior Year.

The District's activities will focus on district administration and payment of its bonds.

Boundary changes: Not anticipated for the upcoming year.

Changes to board or governance structure: An appointment to the Board of Directors may be made to fill the vacancy.

Mill levy changes: In 2021, the District certified 14.000 mills for debt service and 1.000 mill for operations and maintenance. In 2022, the District anticipates that the mill levies will stay the same.

New, refinanced or fully discharged debt: Not anticipated for the upcoming year. **Elections:** May 3, 2022.

Major changes in development activity or valuation: Not anticipated for the upcoming year.

Ability to meet current financial obligations: See 2022 Budget attached as **EXHIBIT B.**

9. DISSOLUTION

The District may be dissolved under the conditions of Section 31-25-1225, C.R.S. Perpetual existence is not contemplated at this time.

10. CONCLUSION

It is submitted that this Operating Plan and Budget for the District meets the requirements of the Business Improvement District Act and further meets applicable requirements of the Colorado Constitution and other law. It is further submitted that the types of services and improvements to be provided by the District are those services and improvements which satisfy the purposes of Part 12 of Article 25 of Title 31, C.R.S.

EXHIBIT A

Director and Other Contact Information BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT

BOARD OF DIRECTORS:

NAME & ADDRESS	POSITION	TERM	PHONE #/E-MAIL
Timothy Seibert	President	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			tseibert@nor-wood.com
Colorado Springs, CO 80903			
Christopher S. Jenkins	Vice President	2020-2023	w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			chrisjenkins@nor-wood.com
Colorado Springs, CO 80903			
David D. Jenkins	Secretary	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			ddj@nor-wood.com
Colorado Springs, CO 80903			
Delroy L. Johnson	Assistant	2018-2022	(w) 719-593-2600
Nor'wood Development Group	Secretary		(f) 719-633-0545
111 South Tejon, Suite 222			djohnson@nor-wood.com
Colorado Springs, CO 80903			
Vacancy		2018-2022	

DISTRICT CONTACT: DISTRICT MANAGER:

Delroy L. Johnson, Assistant Secretary	Josh Miller
Nor'wood Development Group	CliftonLarsonAllen LLP
111 South Tejon, Suite 222	8390 East Crescent Parkway, Suite 600
Colorado Springs, CO 80903	Greenwood Village, CO 80111
(w) 719-593-2600	(w) 303-779-5710
(f) 719-633-0545	(f) 303-779-0348
djohnson@nor-wood.com	josh.miller@claconnect.com

ACCOUNTANT:

AUDITOR:

STAFF:

Carrie Bartow, CPA	BiggsKofford, PC
CliftonLarsonAllen LLP	630 Southpointe Court, Suite 200
102 South Tejon, Suite 350	Colorado Springs, CO 80906
Colorado Springs, CO 80903	719-579-9090
(w) 719-635-0300 x 77839	(f) 719-576-0126
(f) 719-473-3630	
carrie.bartow@claconnect.com	

INSURANCE AND BONDS:

T. Charles Wilson Insurance Service	N/A
384 Inverness Parkway	
Centennial, CO 80112	
303-368-5757	

EXHIBIT B

2022 BID Budget

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT ANNUAL BUDGET FOR THE YEAR ENDING DECEMBER 31, 2022

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT SUMMARY

2022 BUDGET

WITH 2020 ACTUAL AND 2021 ESTIMATED For the Years Ended and Ending December 31,

9/16/21

	,	ACTUAL 2020	BUDGET 2021	ACTUAL 5/30/2021	ES	STIMATED 2021	E	BUDGET 2022
BEGINNING FUND BALANCES	\$	117,329	\$ 102,233	\$ 101,645	\$	101,645	\$	79,449
REVENUES Property Taxes Specific Ownership Tax Interest Income Other Revenue		67,050 7,288 962	62,824 6,282 455 2,030	62,824 3,617 36		62,824 7,230 72		56,135 5,614 300 2,644
Total revenues		75,300	71,591	66,477		70,126		64,693
Total funds available		192,629	173,824	168,122		171,771		144,142
EXPENDITURES General Fund Debt Service Fund		11,770 79,214	12,500 82,000	7,805 13,392		11,418 80,904		12,000 85,000
Total expenditures		90,984	94,500	21,197		92,322		97,000
Total expenditures and transfers out requiring appropriation		90,984	94,500	21,197		92,322		97,000
ENDING FUND BALANCES	\$	101,645	\$ 79,324	\$ 146,925	\$	79,449	\$	47,142

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT PROPERTY TAX SUMMARY INFORMATION 2022 BUDGET

WITH 2020 ACTUAL AND 2021 ESTIMATED For the Years Ended and Ending December 31,

9/16/21

		ACTUAL 2020		BUDGET 2021		ACTUAL 6/30/2021	E:	STIMATED 2021	ŀ	BUDGET 2022
ASSESSED VALUATION										
Commercial	\$	4,470,010	\$	4,188,310	\$	4,188,310	\$	4,188,310	\$	3,742,380
Certified Assessed Value	<u> </u>	4,470,010	\$	4,188,310	\$	4,188,310	\$	4,188,310	\$	3,742,380
MILLIENO										
MILL LEVY General		1.000		1.000		1.000		1.000		1.000
Debt Service		14.000		14.000		14.000		14.000		14.000
Total mill levy		15.000		15.000		15.000		15.000		15.000
PROPERTY TAXES										
General	\$	4,470	\$	4,188	\$	4,188	\$	4,188	\$	3,742
Debt Service		62,580		58,636		58,636		58,636		52,393
Levied property taxes		67,050		62,824		62,824		62,824		56,135
Budgeted property taxes	\$	67,050	\$	62,824	\$	62,824	\$	62,824	\$	56,135
BUDGETED PROPERTY TAXES										
General	\$	4,470	\$	4,188	\$	4.188	\$	4,188	\$	3,742
Debt Service	*	62,580	*	58,636	٠	58,636	*	58,636	*	52,393
	\$	67,050	\$	62,824	\$	62,824	\$	62,824	\$	56,135

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT GENERAL FUND

2022 BUDGET

WITH 2020 ACTUAL AND 2021 ESTIMATED For the Years Ended and Ending December 31,

9/16/21

	ACTUAL 2020	BUDGET 2021	ACTUAL 6/30/2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUES					
Property taxes	4,470	4,188	4,188	4,188	3,742
Specific ownership tax	7,288	6,282	3,617	7,230	5,614
Interest income	12	-	-	-	-
Other revenue	-	2,030	-	-	2,644
Total revenues	11,770	12,500	7,805	11,418	12,000
Total funds available	11,770	12,500	7,805	11,418	12,000
EXPENDITURES					
General and administrative					
County Treasurer's fee	67	63	63	63	56
Contingency	-	2,030	-	948	2,644
Intergovernmental expenditures	11,703	10,407	7,742	10,407	9,300
Total expenditures	11,770	12,500	7,805	11,418	12,000
Total expenditures and transfers out					
requiring appropriation	11,770	12,500	7,805	11,418	12,000
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT DEBT SERVICE FUND 2022 BUDGET

WITH 2020 ACTUAL AND 2021 ESTIMATED For the Years Ended and Ending December 31,

9/16/21

	Á	ACTUAL 2020	E	BUDGET 2021	ACTUAL 6/30/2021	ESTIMATED 2021	F	BUDGET 2022
BEGINNING FUND BALANCE	\$	117,329	\$	102,233	\$ 101,645	\$ 101,645	\$	79,449
REVENUES								
Property taxes		62,580		58,636	58,636	58,636		52,393
Interest income		950		455	36	72		300
Total revenues		63,530		59,091	58,672	58,708		52,693
Total funds available		180,859		161,324	160,317	160,353		132,142
EXPENDITURES								
General and administrative								
County Treasurer's fee		939		879	879	879		786
Contingency		-		1,096	-	-		2,764
Debt Service								
Bond interest		28,275		25,025	12,513	25,025		21,450
Bond principal		50,000		55,000	-	55,000		60,000
Total expenditures		79,214		82,000	13,392	80,904		85,000
Total expenditures and transfers out								
requiring appropriation		79,214		82,000	13,392	80,904		85,000
ENDING FUND BALANCE	\$	101,645	\$	79,324	\$ 146,925	\$ 79,449	\$	47,142

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT 2022 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Services Provided

The District was organized to provide the financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping. The District's service area is located entirely within the City of Colorado Springs, El Paso County, Colorado.

The District was organized by Ordinance of the City of Colorado Springs on April 27, 2004.

At an election held on May 4, 2004, the voters approved general obligation indebtedness of \$3,000,000 for street improvements, \$2,500,000 for parking facilities, and \$6,500,000 for refinancing of District debt. On November 1, 2005, the District's electors authorized additional indebtedness of \$400,000 for water and \$125,000 for sanitary sewer and storm drainage. The voters also approved an annual increase in taxes of \$11,000, at a mill levy rate not to exceed one mill, for general operations and maintenance. The election also allows the District to retain all revenues without regard to the limitations contained in Article X, Section 20, of the Colorado constitution. Pursuant to the District's operating plan filed annually with the City, the maximum debt service mill levy the District can impose is 50.000 mills. As set forth in the District's 2004 operating plan, the City has limited the amount of debt to be issued to a total of \$2,200,000 in the authorized voted categories, without future approval by the City.

The District has no employees and all administrative functions are contractual.

The District prepares its budget on the modified accrual basis of accounting in accordance with the requirements of Colorado Revised Statutes C.R.S. 29-1-105 using its best estimates as of the date of the budget hearing. These estimates are based on expected conditions and its expected course of actions. The assumptions disclosed herein are those that the District believes are significant to the budget. There will usually be differences between the budget and actual results, because events and circumstances frequently do not occur as expected, and those difference may be material.

Revenues

Property Taxes

Property taxes are levied by the District's Board of Directors. The levy is based on assessed valuations determined by the County Assessor generally as of January 1 of each year. The levy is normally set by December 15 by certification to the County Commissioners to put the tax lien on the individual properties as of January 1 of the following year. The County Treasurer collects the determined taxes during the ensuing calendar year. The taxes are payable by April or, if in equal installments, at the taxpayer's election, in February and June. Delinquent taxpayers are notified in August and generally sales of the tax liens on delinquent properties are held in November or December. The County Treasurer remits the taxes collected monthly to the District.

The calculation of the taxes levied is displayed on the Property Tax Summary page of the budget using the adopted mill levy imposed by the District.

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT 2022 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Revenues - (continued)

Specific Ownership Tax

Specific ownership taxes are set by the State and collected by the County Treasurer, primarily on vehicle licensing within the County as a whole. The specific ownership taxes are allocated by the County Treasurer to all taxing entities within the County. The budget assumes that the District's share will be equal to approximately 10% of the property taxes collected.

Interest Income

Interest earned on the District's available funds has been estimated based on an average interest rate of approximately .5%.

Expenditures

County Treasurer's Fees

County Treasurer's collection fees have been computed at 1.5% of property tax collected.

Intergovernmental expenditures

Pursuant to an Intergovernmental Agreement, dated November 30, 2011, with Barnes and Powers North Business Improvement District, the intergovernmental expenditures represent transfers to Barnes and Powers North to provide funding for the overall administrative and operating costs, as well as capital infrastructure costs for the District.

Debt Service

Principal and interest payments are provided based on the debt amortization schedule from the Series 2007 Bonds (discussed under Debt and Leases).

Debt and Leases

On June 27, 2007, the District issued \$835,000 in General Obligation Bonds. The Bonds are due December 1, 2026, and bear an interest rate of 6.5% paid semiannually on June 1 and December 1. At the option of the District on any date, the bonds are subject to redemption prior to maturity without redemption premium. The proceeds from the Bonds were used to reimburse the Developer for capital infrastructure costs and to pay bond issuance costs. The District's current debt service schedule is attached.

The District has no capital or operating leases.

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT 2022 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Reserves

Emergency Reserve

TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3% of fiscal year spending. Since substantially all funds received by the District are transferred to Barnes and Powers North Business Improvement District, which pays for all of the District's operations and maintenance costs, an Emergency Reserve is not reflected in the District's Budget. It is accounted for in Barnes and Powers North Business Improvement District.

This information is an integral part of the accompanying budget.

BARNES & POWERS SOUTH BUSINESS IMPROVEMENT DISTRICT SCHEDULE OF DEBT SERVICE REQUIREMENTS TO MATURITY

\$835,000 General Obligation Bonds Dated June 27, 2007 Interest Rate 6.5%

Principal Due December 1

Year Ended	December 1					
December 31,	Principal	Interest	Total			
2022	60,000	21,450	81,450			
2023	60,000	17,550	77,550			
2024	65,000	13,650	78,650			
2025	70,000	9,425	79,425			
2026	75,000	4,875	79,875			
	\$ 330,000	\$ 66,950	\$ 396,950			

EXHIBIT C

District Boundary Map

