# 2017 OPERATING PLAN AND BUDGET POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT

City of Colorado Springs, El Paso County, Colorado

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#### 2017 OPERATING PLAN FOR THE POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT

## 1. PURPOSE AND SCOPE OF THIS DISTRICT

#### A. Requirement for this Operating Plan.

The Business Improvement District Act, specifically Section 31-25-1211, C.R.S., requires that the Powers & Woodmen Commercial Business Improvement District (the "District") file an operating plan and budget with the City Clerk no later than September 30 of each year.

Under the statute, the City is to approve the operating plan and budget within 30 days of the submittal of all required information.

The District operates under the authorities and powers allowed under the Business Improvement District Act, Section 31-25-1201, et seq., Colorado Revised Statutes, as amended, as further described and limited by this Operating Plan.

#### B. What Must Be Included in the Operating Plan?

Pursuant to the provisions of the Business Improvement District Act, Section 31-25-1201, et seq., Colorado Revised Statutes, as amended, this Operating Plan specifically identifies (1) the composition of the Board of Directors, (2) the services and improvements to be provided by the District, (3) the taxes, fees, and assessments to be imposed by the District, (4) the estimated principal amount of the bonds to be issued by the District, and (5) such other information as the City may require.

The District's original 2005, and subsequent Operating Plans, previously approved by the City, are incorporated herein by reference, and shall remain in full force and effect except as specifically or necessarily modified hereby.

# C. Purposes.

As may be further articulated in prior years' Operating Plans, the ongoing and/or contemplated purposes of this District for 2017 include financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement Districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping consistent with prior years' activities.

#### D. Ownership of Property or Major Assets.

The District does not own or expect to own any fee simple property or major physical assets, particularly within the 2017 budget year.

#### E. Contracts and Agreement.

The District is not currently a party to any significant active contracts or agreements.

# 2. ORGANIZATION AND COMPOSITION OF THE BOARD OF DIRECTORS

# A. Organization.

The Powers & Woodmen Commercial Business Improvement District was organized by the City of Colorado Springs, Colorado by Ordinance No. 04-52 on April 27, 2004.

# B. Governance.

The District is governed by an elected board of directors.

# C. Current Board.

The persons who currently serve as the Board of Directors are:

Ralph A. Braden, President Christopher S. Jenkins, Vice-President David D. Jenkins, Secretary Frederick A. Veitch, Treasurer Delroy L. Johnson, Assistant Secretary

Director and other pertinent contact information are provided in Exhibit A.

# D. Term Limits.

The District held a Director election in May, 2012, at which time a ballot question was presented to eliminate term limits pursuant to Article 18, Section 11 of the Colorado Constitution. The ballot question passed eliminating term limits.

# E. Advisory Board.

The Board of Directors may appoint one or more advisory boards to assist the Board of Directors on such matters as the Board of Directors desires assistance. The Board of Directors shall, upon the appointment of an advisory board, set forth its duties, duration, and membership. The Board of Directors may provide rules of procedure for the advisory board or may delegate to the advisory board the authority to provide such rules. No advisory boards have yet been appointed to date.

# 3. BOUNDARIES, INCLUSIONS AND EXCLUSIONS

The District map is depicted in **EXHIBIT C.** The District does not anticipate inclusion or exclusion requests in the coming year.

# 4. PUBLIC IMPROVEMENTS

The District does not presently anticipate funding the design, installation, or acquisition of additional public improvements during 2017. If the District acts to fund additional improvements during calendar year 2017, an amendment to this Operating Plan will be sought in accordance with the provisions of Section 31-25-1211, C.R.S.

The District does not anticipate the construction or acquisition of any public improvements in 2017.

## 5. ADMINISTRATION, OPERATIONS, SERVICES AND MAINTENANCE

No changes to the improvements and services to be furnished by the District as listed in all of the previous Operating Plans are proposed for 2017. Therefore, all of the previous Operating Plans, including all limitations found in Section 3 Description of Public Improvements and Services, Section 4 Administration, Operation and Maintenance, Section 5 Financial Plan and Budget (with the exceptions noted below and the budget which is attached hereto as **EXHIBIT B**) are unchanged and incorporated herein by reference.

# (a) <u>2005 Election</u>.

The District held an election in November, 2005 for the purpose of authorizing debt for water and sanitation purposes to allow the District to shift funds from one category of improvements to others, but the total authorized debt shall not be increased without the consent of City Council.

Previously, the second paragraph of Section 3.3 of the prior operating plan, on the advice of the District's special tax counsel, was modified to read as follows:

All improvements furnished by the District shall be located on land that is owned in fee, by a perpetual easement, or by a lease with a term longer than the term of the District's tax exempt bonds, in the name of the District, the City, or the State of Colorado.

The District has no employees and all administrative functions are contractual.

# 6. FINANCIAL PLAN AND BUDGET

# 1. 2017 Budget.

The 2017 Budget for the District is attached as **EXHIBIT B.** 

# 2. Authorized Indebtedness.

At an election held on May 4, 2004, the voters approved general obligation indebtedness of \$9,000,000 for street improvements, \$12,000,000 for parking facilities, \$125,000 for water main extension, and \$25,000 for refinancing of District debt. On November 1, 2005, the District's electors authorized additional indebtedness of \$2,500,000 for water and sanitary sewer. The voters also approved an annual increase in taxes of \$78,000, at a mill levy rate not to exceed one mill for general operations and maintenance. The election also allows the District to retain all revenues without regarding to the limitations contained in Article X, Section 20 of the Colorado constitution. Pursuant to the District's Operating Plan filed annual with the City, the maximum debt service mill levy the District can impose is 50.000 mills. As set forth in the District's 2004 Operating Plan, the City has limited the amount of debt to be issued to a total of \$13,900,000 in the authorized voted categories, without future approval by the City.

# 3. Property Tax and Mill Levy Caps.

The mill levy limitations in the Original Operating Plan (being 50 mills for debt service and one (1) mill for general operations and administrative expenses) remain unchanged.

# 4. District Revenues.

See 2017 budget attached hereto as **EXHIBIT B**.

# 5. Existing Debt Obligations.

The District issued limited tax general obligation bonds in 2010 in the principal amount of \$1,850,000 (the "2010 Bonds"). As required by the District's 2009 Operating Plan, the issuance of the 2010 bonds was approved by Resolution No. 3-10 of the City Council.

# 6. Future Debt Obligations.

In accordance with the City's Special District Policy this District shall request and obtain approval of City Council prior to issuance of any debt in accordance with the financing plan for the district as previously approved. The standards for City approval shall generally be consistency with the City's Special District Policy as it may be amended along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

# 7. Other Financial Obligations.

No other financial obligations of the District are anticipated in the coming year.

# 8. City Charter Limitations.

In accordance with 7-100 of the City Charter, the District shall not issue any debt instrument for any purpose other than construction of capital improvements with a public purpose necessary for development. As set forth in 7-100 of the City Charter, the total debt of any proposed District shall not exceed 10 percent of the total assessed valuation of the taxable property within the District unless approved by at least a two-thirds vote of the entire City Council.

# 9. Non-Default Provisions.

Limited tax general obligation bonds issued by the District shall be structured and/or credit enhancements provided such that the bonds cannot default as long as the District is imposing the required maximum allowed mill levy.

# **10.** Privately Placed Debt.

Prior to the issuance of any privately placed debt for capital related costs, the District shall obtain the certification of an External Financial Advisor regarding the fairness and feasibility of the interest rate and the structure of the debt.

**11.** The debt of the District will not constitute a debt or obligation of the City in any manner. The faith and credit of the City will not be pledged for the repayment of the debt of the District. This will be clearly stated on all offering circulars, prospectus, or disclosure statements associated with any securities issued by the District

# 7. MUNICIPAL OVERSIGHT OF DISTRICT ACTIVITIES

# (a) Audit.

The District agrees to submit an annual audit to the City Finance Department no later than March 1st of each year which is performed by an independent certified public accounting firm. Even if the state grants an audit exemption, the District must submit an annual audit as specified above.

# (b) SID Formation.

The District affirms that it will provide an Amended Operating Plan and seek prior approval of City Council prior to formation of any Special Improvement District within its boundaries in the future.

# (c) City Authorization Prior to Debt Issuance.

In accordance with the City's Special District Policy, and notwithstanding any statements of intent in the Budget and Operating Plan, this District shall request and obtain approval of City Council prior to issuance of any debt in accordance with the financing plan for the District as previously approved. The standards for City approval shall generally be consistency with the City's Special District Policy as it may be amended along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

# (d) Public Improvement Fees.

This District will not utilize any revenues from a new, increased or expanded public improvement fee (PIF) unless specifically authorized in a subsequent operating plan and budget, or separately approved by City Council. The imposition of a PIF and any provisions for adjustment of a PIF that have been previously approved by City Council shall not be subject to this restriction.

# (e) Condemnation.

The Colorado Revised Statutes do not authorize BIDs to use powers of eminent domain. The exercise of eminent domain authority by any City-authorized district is also specifically prohibited without express prior City Council approval.

# 8. 2017 ACTIVITIES, PROJECTS AND CHANGES

# 1. Activities.

The District does not anticipate activity for commercial development in 2017, and has no specific plan at this time.

# 2. Projects and Public Improvements.

The District does not presently anticipate funding the design, installation or acquisition of additional public improvements during 2017. If the District acts to fund additional improvements during calendar year 2017, an amendment to this Operating Plan will be sought in accordance with the provisions of Section 31-25-1211, C.R.S.

## 3. Summary of 2017 Activities and Changes from Prior Year.

The District's activities will focus on district administration and payment of its bonds. **Boundary changes:** Not anticipated for the upcoming year.

**Changes to board or governance structure:** Not anticipated for the upcoming year. **Mill levy changes:** Mill levies remain the same for the upcoming year in the General and Debt Service Funds. The District will not certify a temporary mill levy for abatements as was done in past years.

**New, refinanced or fully discharged debt:** Not anticipated for the upcoming year. **Elections:** Not anticipated for the upcoming year.

Major changes in development activity or valuation: Not anticipated for the upcoming year.

Ability to meet current financial obligations: See 2017 Budget attached as EXHIBIT B.

#### 9. DISSOLUTION

The District may be dissolved under the conditions of Section 31-25-1225, C.R.S. Perpetual existence is not contemplated at this time.

## 10. CONCLUSION

It is submitted that this Operating Plan and Budget for the District meet the requirements of the Business Improvement District Act and further meets applicable requirements of the Colorado Constitution and other law. It is further submitted that the types of services and improvements to be provided by the District are those services and improvements which satisfy the purposes of Part 12 of Article 25 of Title 31, C.R.S.

# EXHIBIT A Director and Other Contact Information Powers & Woodmen Commercial Business Improvement District

#### **BOARD OF DIRECTORS:**

NAME & ADDRESS	POSITION	TERM(S)	PHONE #/E-MAIL
Ralph A. Braden	President	2012-2016;	(w) 719-593-2600
Nor'wood Development Group		2016-2020	(f) 719-633-0545
111 South Tejon, Suite 222			rbraden@nor-wood.com
Colorado Springs, CO 80903			
Christopher S. Jenkins	Vice President	2012-2016;	(w) 719-593-2600
Nor'wood Development Group		2016-2020	(f) 719-633-0545
111 South Tejon, Suite 222			chrisjenkins@nor-wood.com
Colorado Springs, CO 80903			
David D. Jenkins	Secretary	2012-2016;	(w) 719-593-2600
Nor'wood Development Group		2016-2020	(f) 719-633-0545
111 South Tejon, Suite 222			ddj@nor-wood.com
Colorado Springs, CO 80903			
Frederick A. Veitch	Treasurer	2010-2014;	(w) 719-593-2600
Nor'wood Development Group		2014-2018	(f) 719-633-0545
111 South Tejon, Suite 222			fveitch@nor-wood.com
Colorado Springs, CO 80903			
Delroy L. Johnson	Assistant Secretary	2013-2014;	(w) 719-593-2600
Nor'wood Development Group		2014-2018	(f) 719-633-0545
111 South Tejon, Suite 222			djohnson@nor-wood.com
Colorado Springs, CO 80903			

DISTRICT CONTACT:	DISTRICT MANAGER:
Delroy L. Johnson, Assistant Secretary	Cynthia Beyer
Nor'wood Development Group	CliftonLarsonAllen LLP
111 South Tejon, Suite 222	8390 East Crescent Parkway, Suite 600
Colorado Springs, CO 80903	Greenwood Village, CO 80111
(w) 719-593-2600	(w) 303-779-5710
(f) 719-633-0545	(f) 303-779-0348
djohnson@nor-wood.com	Cynthia.Beyer@claconnect.com
ACCOUNTANT:	AUDITOR:
Carrie Bartow, CPA	BiggsKofford, PC
CliftonLarsonAllen LLP	630 Southpointe Court, Suite 200
102 South Tejon, Suite 350	Colorado Springs, CO 80906
Colorado Springs, CO 80903	719-579-9090
(w) 719-635-0300 x 77839	(f) 719-576-0126
(f) 719-473-3630	
carrie.bartow@claconnect.com	
INSURANCE AND BONDS:	STAFF:
T. Charles Wilson Insurance Service	N/A
384 Inverness Parkway	
Centennial, CO 80112	
303-368-5757	

# EXHIBIT B

2017 BID Budget General Fund Debt Service Fund Capital Projects Fund (including taxes, fees, assessments and estimated principal amount of bonds)



CliftonLarsonAllen LLP CLAconnect.com

# Accountant's Compilation Report

Board of Directors Powers & Woodmen Commercial Business Improvement District El Paso County, Colorado

Management is responsible for the accompanying budget of revenues, expenditures, and fund balances of Powers & Woodmen Commercial Business Improvement District for the year ending December 31, 2017, including the estimate of comparative information for the year ending December 31, 2016, and the actual comparative information for the year ending December 31, 2015, in the format prescribed by Colorado Revised Statutes (C.R.S.) 29-1-105. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. We did not audit or review the budget nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on the accompanying budget.

We draw attention to the summary of significant assumptions which describe that the budget is presented in accordance with the requirements of C.R.S. 29-1-105, and is not intended to be a presentation in accordance with accounting principles generally accepted in the United States of America.

We are not independent with respect to Powers & Woodmen Commercial Business Improvement District.

Colorado Springs, Colorado \_\_\_\_\_, 2016



#### POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT SUMMARY 2017 BUDGET AS PROPOSED WITH 2015 ACTUAL AND 2016 ESTIMATED For the Years Ended and Ending December 31,

9/14/2016

ACTUAL 2015   BUDGET 2016   ACTUAL 6'30/2016   ESTIMATED 2016   PROPOSED 2017     BEGINNING FUND BALANCES   \$ 345,935   \$ 411,663   \$ 416,005   \$ 416,005   \$ 416,005   \$ 545,249     REVENUES   2   2   2   301,030   263,768   301,030   270,865     2   Specific ownership taxes   30,927   33,110   13,719   32,926   29,800     3   Net investment income   -   700   1,148   2,288   2,930     Total revenues   271,055   334,840   278,635   336,244   303,595     A General and administration   616,990   746,503   694,640   752,249   848,844     EXPENDITURES   4   General and administration   2,000   2,100   2,050   2,200   2,050   2,200   2,000   2,100   2,050   2,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000   5,000									r	
BEGINNING FUND BALANCES   \$ 345,935   \$ 411,663   \$ 416,005   \$ 416,005   \$ 545,249     REVENUES   1   Property taxes   301,030   263,768   301,030   270,865     2   Specific ownership taxes   30,927   33,110   13,719   32,926   29,800     3   Net investment income   -   700   1,148   2,288   2,930     Total revenues   271,055   334,840   278,635   336,244   303,595     Total funds available   616,990   746,503   694,640   752,249   848,844     EXPENDITURES   4   General and administration   5   Accounting   7,764   10,000   6,637   11,500   11,000     6   Audit   2,000   2,100   2,050   2,204   8   6000   1,479   5,000   5,000     10   Dues and membership   272   -   -   275   300     11   Instrict management   2,530   1,812   1,100   430   500   50				Í			ES		PF	
REVENUES   240,128   301,030   263,768   301,030   270,865     2 Specific ownership taxes   30,927   33,110   13,719   32,926   29,800     3 Net investment income   -   700   1,148   2,288   2,930     Total revenues   271,055   334,840   278,635   336,244   303,595     Total funds available   616,990   746,503   694,640   752,249   848,844     EXPENDITURES   -   -   1,000   6,637   11,500   11,000     6   Audit   2,000   2,100   2,050   2,050   2,200     7   Contingency   -   1,576   -   716   2,244     8   County Treasure's fees   151   174   152   174   155     9   District management   2,293   5,000   1,479   5,000   5,000     10   Dues and membership   2712   -   -   275   300     11   Election   -   <			2015		2016	6/30/2016		2016		2017
1 Property taxes 240,128 301,030 263,768 301,030 270,865   2 Specific ownership taxes 30,927 33,110 13,719 32,226 29,800   3 Net investment income - 700 1,148 2.228 2.930   Total revenues 271,055 334,840 278,635 336,244 303,595   Total funds available 616,990 746,503 694,640 752,249 848,844   EXPENDITURES 4 General and administration 5 Accounting 7,764 10,000 6,637 11,500 11,000   6 Audit 2,000 2,050 2,050 2,204   8 County Treasurer's fees 151 174 152 174 156   9 District management 2,293 5,000 1,479 5,000 5,000   10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   13 Legal 3,788 4,500 676 4,500 4,50	BEG	INNING FUND BALANCES	\$ 345,935	\$	411,663	\$ 416,005	\$	416,005	\$	545,249
2 Specific ownership taxes 30,927 33,110 13,719 32,926 29,800   3 Net investment income - 700 1,148 2,288 2,930   Total revenues 271,055 334,840 278,635 336,244 303,595   Total funds available 616,990 746,503 694,640 752,249 848,844   EXPENDITURES 4 General and administration 5 Accounting 7,764 10,000 6,637 11,500 11,000   6 Audit 2,000 2,100 2,050 2,050 2,224   8 County Treasurer's fees 151 174 152 174 156   9 District management 2,293 5,000 1,479 5,000 5,000   10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous interest expense on rebates <td>REVI</td> <td>ENUES</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	REVI	ENUES								
3 Net investment income   700   1,148   2,288   2,930     Total revenues   271,055   334,840   278,635   336,244   303,595     Total funds available   616,990   746,503   694,640   752,249   848,844     EXPENDITURES   4   General and administration   5   Accounting   7,764   10,000   6,637   11,500   11,000     6   Audit   2,000   2,100   2,050   2,2050   2,204     8   County Treasurer's fees   151   174   152   174   156     9   District management   2,293   5,000   1,479   5,000   5,000     10   Dues and membership   272   -   -   275   300     12   Insurance   1,583   1,650   1,812   1,812   2,100     13   Legal   3,788   4,500   676   4,500   4,500     14   Miscellaneous interest expense on rebates   30   -   -   -   <	1 P	roperty taxes	240,128		301,030	263,768		301,030		270,865
Total revenues   271,055   334,840   278,635   336,244   303,595     Total funds available   616,990   746,503   694,640   752,249   848,844     EXPENDITURES   4   General and administration   5   Accounting   7,764   10,000   6,637   11,500   11,000     6   Audit   2,000   2,100   2,050   2,200     7   Contingency   -   1,576   -   716   2,244     8   County Treasurer's fees   151   174   152   174   156     9   District management   2,293   5,000   1,479   5,000   5,000     10   Dues and membership   272   -   -   275   300     12   Insurance   1,583   1,650   1,812   1,812   2,100     13   Legal   3,788   4,500   676   4,500   4,500     14   Miscellaneous interest expense on rebates   30   -   -   - <td< td=""><td>2 S</td><td>pecific ownership taxes</td><td>30,927</td><td></td><td>33,110</td><td>13,719</td><td></td><td>32,926</td><td></td><td>29,800</td></td<>	2 S	pecific ownership taxes	30,927		33,110	13,719		32,926		29,800
Total funds available   616,990   746,503   694,640   752,249   848,844     EXPENDITURES   4 General and administration   5   Accounting   7,764   10,000   6,637   11,500   11,000     6   Audit   2,000   2,100   2,050   2,050   2,200     7   Contingency   -   1,576   -   716   2,244     8   County Treasurer's fees   151   174   152   174   156     9   District management   2,293   5,000   1,479   5,000   5,000     10   Dues and membership   272   -   -   275   300     11   Elegal   3,788   4,500   676   4,500   4,500     13   Legal   3,788   4,500   676   4,500   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   26,000   146,625   190   1,468   3,907	3 N	let investment income	-		700	1,148		2,288		2,930
EXPENDITURES     4 General and administration     5 Accounting   7,764   10,000   6,637   11,500   11,000     6 Audit   2,000   2,100   2,050   2,200   2,244     8 County Treasurer's fees   151   174   152   174   156     9 District management   2,293   5,000   1,479   5,000   5,000     10 Dues and membership   272   -   -   275   300     11 Election   -   1,000   473   473   -     12 Insurance   1,583   1,650   1,812   1,812   2,100     13 Legal   3,788   4,500   676   4,500   4,500     14 Miscellaneous interest expense on rebates   30   -   -   -   -     15 Miscellaneous interest   150,875   148,750   -   148,750   146,625     17 Bond principal   25,000   25,000   -   25,000   25,000   25,000     18 Contingency   -   1,908 <td></td> <td>Total revenues</td> <td> 271,055</td> <td></td> <td>334,840</td> <td>278,635</td> <td></td> <td>336,244</td> <td></td> <td>303,595</td>		Total revenues	 271,055		334,840	278,635		336,244		303,595
4 General and administration   5 Accounting 7,764 10,000 6.637 11,500 11,000   6 Audit 2,000 2,100 2,050 2,200 2,201   7 Contingency - 1,576 - 716 2,244   8 County Treasurer's fees 151 174 152 174 156   9 District management 2,293 5,000 1,479 5,000 5,000   10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous interest expense on rebates 30 - - - -   15 Miscellaneous interest expense on rebates 30 - - - - -   16 Bond interest 150,875 148,750 - 144,750 146,625 1908 1,908 1,468   19 Contingency		Total funds available	 616,990		746,503	694,640		752,249		848,844
5 Accounting 7,764 10,000 6,637 11,500 11,000   6 Audit 2,000 2,100 2,050 2,200   7 Contingency - 1,576 - 716 2,244   8 County Treasurer's fees 151 174 152 174 156   9 District management 2,293 5,000 1,479 5,000 5,000   10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous interest expense on rebates 30 - - - -   16 Bond interest 150,875 148,750 - 148,750 146,625   17 Bond principal 25,000 25,000 - 1,908 1,468   19 County Treas	EXPH	ENDITURES								
6 Audit 2,000 2,100 2,050 2,050 2,200   7 Contingency - 1,576 - 716 2,244   8 County Treasurer's fees 151 174 152 174 156   9 District management 2,293 5,000 1,479 5,000 5,000   10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous interest expense on rebates 30 - - -   Debt service 3 150,875 148,750 - 148,750 146,625   17 Bond interest 150,875 148,750 - 146,625 - - -   16 Bond interest 25,000 25,000 - 1,908 - 1,908 <t< td=""><td>4 G</td><td>eneral and administration</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	4 G	eneral and administration								
7 Contingency - 1,576 - 716 2,244   8 County Treasurer's fees 151 174 152 174 156   9 District management 2,293 5,000 1,479 5,000 5,000   10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous interest expense on rebates 30 - - - -   15 Miscellaneous interest 150,875 148,750 - 148,750 146,625   17 Bond principal 25,000 25,000 25,000 25,000 25,000   18 County Treasurer's fees 3,786 4,342 3,805 4,468 3,907   20 Misc interest expense - rebates 2,969 - - - -	5	Accounting	7,764		10,000	6,637		11,500		11,000
8 County Treasurer's fees 151 174 152 174 156   9 District management 2,293 5,000 1,479 5,000 5,000   10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous interest expense on rebates 30 - - - -   16 Bond principal 25,000 25,000 25,000 25,000 25,000 25,000   18 Contingency - 1,908 - - - -   20 Misc interest expense - rebates 2,969 - - - - -   200.985 207,000 17,574 207,000 205,000 205,000 - - - -   201 expenditures and transfers out requiring a	6	Audit	2,000		2,100	2,050		2,050		2,200
9 District management 2,293 5,000 1,479 5,000 5,000   10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous interest expense on rebates 30 - - - -   Debt service - - 148,750 - 148,750 146,625   16 Bond principal 25,000 25,000 - 25,000 25,000 25,000   18 Contingency - 1,908 - - - -   20 Misc interest expense - rebates 2,969 - - - - -   200,985 207,000 17,574 207,000 205,000 - - -   7 Total expenditures and transfers out requiring appropriation 200,985	7	Contingency	-		1,576	-		716		2,244
10 Dues and membership 272 - - 275 300   11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous interest expense on rebates 30 - - - -   16 Bond interest 150,875 148,750 - 148,750 146,625   17 Bond principal 25,000 25,000 - 25,000 25,000 25,000   18 Contingency - 1,908 - - - -   19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - - - -   Total expenditures 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ <	8	County Treasurer's fees	151		174	152		174		156
11 Election - 1,000 473 473 -   12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous 474 1,000 490 500 500   15 Miscellaneous interest expense on rebates 30 - - - -   16 Bond interest 150,875 148,750 - 148,750 146,625   17 Bond principal 25,000 25,000 - 25,000 25,000   18 Contingency - 1,908 - 1,908 1,468   19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - - - - -   Total expenditures 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ 677,066 <td>9</td> <td>District management</td> <td>2,293</td> <td></td> <td>5,000</td> <td>1,479</td> <td></td> <td>5,000</td> <td></td> <td>5,000</td>	9	District management	2,293		5,000	1,479		5,000		5,000
12 Insurance 1,583 1,650 1,812 1,812 2,100   13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous 474 1,000 490 500 500   15 Miscellaneous interest expense on rebates 30 - - - -   16 Bond interest 150,875 148,750 - 148,750 146,625   17 Bond principal 25,000 25,000 - 25,000 25,000   18 Contingency - 1,908 - 1,908 1,468   19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - - - - -   Total expenditures 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844   EMERGENCY RESERVE \$	10	Dues and membership	272		-	-		275		300
13 Legal 3,788 4,500 676 4,500 4,500   14 Miscellaneous 474 1,000 490 500 500   15 Miscellaneous interest expense on rebates 30 - - - -   16 Bond interest 150,875 148,750 - 148,750 146,625   17 Bond principal 25,000 25,000 - 25,000 25,000   18 Contingency - 1,908 - 1,908 1,468   19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - - - -   Total expenditures 200,985 207,000 17,574 207,000 205,000   EMERGENCY RESERVE \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844   EMERGENCY RESERVE \$ 1,300 \$ 1,400 \$ 800 \$ 1,400 \$ 1,300	11	Election	-		1,000	473		473		-
14 Miscellaneous 474 1,000 490 500 500   15 Miscellaneous interest expense on rebates 30 -	12	Insurance	,		1,650	1,812		1,812		2,100
15 Miscellaneous interest expense on rebates 30 -	13	Legal	3,788		4,500	676		4,500		4,500
Debt service 16 Bond interest 150,875 148,750 - 148,750 146,625   17 Bond principal 25,000 25,000 - 25,000 25,000   18 Contingency - 1,908 - 1,908 1,468   19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - - - - -   Total expenditures 200,985 207,000 17,574 207,000 205,000   Total expenditures and transfers out requiring appropriation 200,985 207,000 17,574 207,000 205,000   EMERGENCY RESERVE \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844			474		1,000	490		500		500
16 Bond interest 150,875 148,750 - 148,750 146,625   17 Bond principal 25,000 25,000 - 25,000 25,000   18 Contingency - 1,908 - 1,908 1,468   19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - - - - -   Total expenditures 200,985 207,000 17,574 207,000 205,000   Total expenditures and transfers out requiring appropriation   200,985 207,000 17,574 207,000 205,000   EMERGENCY RESERVE   \$ 1,300 \$ 1,400 \$ 800 \$ 1,400 \$ 1,300	15	Miscellaneous interest expense on rebates	30		-	-		-		-
17 Bond principal 25,000 25,000 - 25,000 25,000   18 Contingency - 1,908 - 1,908 1,468   19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - - - -   Total expenditures 200,985 207,000 17,574 207,000 205,000   Total expenditures and transfers out requiring appropriation 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844   EMERGENCY RESERVE \$ 1,300 \$ 1,400 \$ 800 \$ 1,400 \$ 1,300	D									
18 Contingency - 1,908 - 1,908 1,468   19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - - - - -   Total expenditures 200,985 207,000 17,574 207,000 205,000   Total expenditures and transfers out requiring appropriation 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844   EMERGENCY RESERVE \$ 1,300 \$ 1,400 \$ 800 \$ 1,400 \$ 1,300	16		150,875		148,750	-		148,750		146,625
19 County Treasurer's fees 3,786 4,342 3,805 4,342 3,907   20 Misc interest expense - rebates 2,969 - <			25,000		,	-		,		,
20 Misc interest expense - rebates 2,969 -			-		1,908	-		1,908		,
Total expenditures 200,985 207,000 17,574 207,000 205,000   Total expenditures and transfers out requiring appropriation 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844   EMERGENCY RESERVE \$ 1,300 \$ 1,400 \$ 800 \$ 1,400 \$ 1,300			<i>,</i>		4,342	3,805		4,342		3,907
Total expenditures and transfers out requiring appropriation 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844   EMERGENCY RESERVE \$ 1,300 \$ 1,400 \$ 800 \$ 1,400 \$ 1,300	20	Misc interest expense - rebates	 2,969		-	-		-		-
requiring appropriation 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844   EMERGENCY RESERVE \$ 1,300 \$ 1,400 \$ 800 \$ 1,400 \$ 1,300		Total expenditures	 200,985		207,000	17,574		207,000		205,000
requiring appropriation 200,985 207,000 17,574 207,000 205,000   ENDING FUND BALANCES \$ 416,005 \$ 539,503 \$ 677,066 \$ 545,249 \$ 643,844   EMERGENCY RESERVE \$ 1,300 \$ 1,400 \$ 800 \$ 1,400 \$ 1,300		Total expenditures and transfers out								
EMERGENCY RESERVE   \$ 1,300   \$ 1,400   \$ 800   \$ 1,400   \$ 1,300		-	 200,985		207,000	17,574		207,000		205,000
	END	ING FUND BALANCES	\$ 416,005	\$	539,503	\$ 677,066	\$	545,249	\$	643,844
\$   1,300   \$   1,400   \$   800   \$   1,400   \$   1,300	EME	ERGENCY RESERVE	\$ <u>1,30</u> 0	\$	1,400	\$ 800	\$	1,400	\$	1,300
	TOT	AL RESERVE	\$ 1,300	\$	1,400	\$ 800	\$	1,400	\$	1,300

#### PRELIMINARY DRAFT - SUBJECT TO REVISION

#### POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT PROPERTY TAX SUMMARY INFORMATION For the Years Ended and Ending December 31,

9/14/2016

	<b></b>		-	DUDGET	r –					DODOGED
		ACTUAL 2015		BUDGET 2016		ACTUAL 6/30/2016	E	STIMATED 2016	P	ROPOSED 2017
		2013		2010		0/30/2010		2010		2017
ASSESSED VALUATION - EL PASO										
Commercial	\$	10,028,700	\$	9,498,820	\$	9,498,820	\$	9,498,820	\$	9,410,280
Agricultural		860		760		760		760		760
Vacant Land		370,320		667,350		667,350		667,350		871,170
State Assessed		126,410		120,810		120,810		120,810		135,650
Certified Assessed Value	\$	10,526,290	\$	10,287,740	\$	10,287,740	\$	10,287,740	\$	10,417,860
MILL LEVY										
GENERAL FUND		1.000		1.000		1.000		1.000		1.000
DEBT SERVICE FUND		25.000		25.000		25.000		25.000		25.000
Temporary mill levy for abatement		-		3.261		3.261		3.261		-
Total Mill Levy		26.000		29.261		29.261		29.261		26.000
PROPERTY TAXES										
GENERAL FUND	\$	10,526	\$	10,287	\$	10,287	\$	10,287	\$	10,418
DEBT SERVICE FUND		263,157		257,194		257,194		257,194		260,447
Temporary mill levy for abatement		-		33,548		33,548		33,548		-
Levied property taxes		273,683		301,029		301,029		301,029		270,865
Adjustments to actual/rounding		-		2		(37,261)		1		-
Refund and abatements		(33,555)		-		-		-		-
Budgeted Property Taxes	\$	240,128	\$	301,030	\$	263,768	\$	301,030	\$	270,865
BUDGETED PROPERTY TAXES										
GENERAL FUND	\$	9,235	\$	11,563	\$	10,132	\$	11,563	\$	10,418
DEBT SERVICE FUND		230,893		289,467		253,636		289,467		260,447
	_	240,128		301,030		263,768		301,030		270,865

PRELIMINARY DRAFT - SUBJECT TO REVISION

#### POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT GENERAL FUND 2017 BUDGET AS PROPOSED WITH 2015 ACTUAL AND 2016 ESTIMATED For the Years Ended and Ending December 31,

9/14/2016

		ACTUAL	BUDGET	ACTUAL	E	STIMATED	P	ROPOSED
		2015	2016	6/30/2016		2016		2017
BEG	INNING FUND BALANCES	\$ 57,553	\$ 75,388	\$ 79,360	\$	79,360	\$	97,225
REV	ENUES							
	roperty taxes	9,235	11,563	10,132		11,563		10,418
2 8	pecific ownership taxes	30,927	33,110	13,719		32,926		29,800
3 N	let investment income	-	120	177		377		530
	Total revenues	 40,162	44,793	24,028		44,865		40,748
	Total funds available	 97,715	120,181	103,388		124,225		137,973
EXP	ENDITURES							
(	General and administration							
4	Accounting	7,764	10,000	6,637		11,500		11,000
5	Audit	2,000	2,100	2,050		2,050		2,200
6	Contingency	-	1,576	-		716		2,244
7	County Treasurer's fees	151	174	152		174		156
8	District management	2,293	5,000	1,479		5,000		5,000
9	Dues and membership	272	-	-		275		300
10	Election	-	1,000	473		473		-
11	Insurance	1,583	1,650	1,812		1,812		2,100
12	Legal	3,788	4,500	676		4,500		4,500
13	Misc interest expense - rebates	30	-	-		-		-
14	Miscellaneous	474	1,000	490		500		500
	Total expenditures	18,355	27,000	13,769		27,000		28,000
	Total expenditures and transfers out							
	requiring appropriation	 18,355	27,000	13,769		27,000		28,000
END	ING FUND BALANCES	\$ 79,360	\$ 93,181	\$ 89,619	\$	97,225	\$	109,973
EM	ERGENCY RESERVE	\$ 1,300	\$ 1,400	\$ 800	\$	1,400	\$	1,300
TOT	TAL RESERVE	\$ 1,300	\$ 1,400	\$ 800	\$	1,400	\$	1,300

# PRELIMINARY DRAFT - SUBJECT TO REVISION

#### POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT DEBT SERVICE FUND 2017 BUDGET AS PROPOSED WITH 2015 ACTUAL AND 2016 ESTIMATED For the Years Ended and Ending December 31,

9/14/2016

					 	_			
		I	ACTUAL	BUDGET	ACTUAL	ES	STIMATED	PF	ROPOSED
			2015	2016	6/30/2016		2016		2017
BEG	INNING FUND BALANCES	\$	288,382	\$ 336,275	\$ 336,645	\$	336,645	\$	448,024
REV	ENUES								
1 F	roperty taxes		230,893	289,467	253,636		289,467		260,447
2 N	let investment income		-	580	971		1,912		2,400
	Total revenues		230,893	290,047	254,607		291,379		262,847
	Total funds available		519,275	626,322	591,252		628,024		710,871
EXP	ENDITURES								
Γ	Debt service								
3	Bond interest		150,875	148,750	-		148,750		146,625
4	Bond principal		25,000	25,000	-		25,000		25,000
5	Contingency		-	1,908	-		1,908		1,468
6	County Treasurer's fees		3,786	4,342	3,805		4,342		3,907
7	Misc interest expense - rebates		2,969	-	-		-		-
	Total expenditures		182,630	180,000	3,805		180,000		177,000
	Total expenditures and transfers out requiring appropriation		182,630	180,000	3,805		180,000		177,000
END	ING FUND BALANCES	\$	336,645	\$ 446,322	\$ 587,447	\$	448,024	\$	533,871

PRELIMINARY DRAFT - SUBJECT TO REVISION

#### POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT CAPITAL PROJECTS FUND 2017 BUDGET AS PROPOSED WITH 2015 ACTUAL AND 2016 ESTIMATED For the Years Ended and Ending December 31,

9/14/2016

	-	TUAL 015	BUDGET 2016	1	ACTUAL 6/30/2016	E	STIMATED 2016	PROPOSEI 2017	D
BEGINNING FUND BALANCES	\$	-	\$	-	\$	- \$	-	\$	-
REVENUES									
Total revenues		-		-		-	-		-
Total funds available		-		-		-	-		_
EXPENDITURES									
Total expenditures		-		-		-	-		-
Total expenditures and transfers out requiring appropriation		-		-		-	_		_
ENDING FUND BALANCES	\$	-	\$	-	\$	- \$	-	\$	-

PRELIMINARY DRAFT - SUBJECT TO REVISION

# POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT 2017 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

#### Services Provided

The District was organized to provide the financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping. The District's service area is located entirely within the City of Colorado Springs, El Paso County, Colorado.

The District was organized by Ordinance of the City of Colorado Springs on April 27, 2004.

At an election held on May 4, 2004, the voters approved general obligation indebtedness of \$9,000,000 for street improvements, \$12,000,000 for parking facilities, \$125,000 for water main extension, and \$25,000,000 for refinancing of District debt. On November 1, 2005, the District's electors authorized additional indebtedness of \$2,500,000 for water and sanitary sewer. The voters also approved an annual increase in taxes of \$78,000, at a mill levy rate not to exceed one mill for general operations and maintenance. The election also allows the District to retain all revenues without regard to the limitations contained in Article X, Section 20, of the Colorado constitution. Pursuant to the District's operating plan filed annually with the City, the maximum debt service mill levy the District can impose is 50.000 mills. As set forth in the District's 2004 operating plan, the City has limited the amount of debt to be issued to a total of \$13,900,000 in the authorized voted categories, without future approval by the City.

The District has no employees and all administrative functions are contracted.

The District prepares its budget on the modified accrual basis of accounting in accordance with the requirements of Colorado Revised Statutes C.R.S. 29-1-105.

#### Revenues

# **Property Taxes**

Property taxes are levied by the District's Board of Directors. The levy is based on assessed valuations determined by the County Assessor generally as of January 1 of each year. The levy is normally set by December 15 by certification to the County Commissioners to put the tax lien on the individual properties as of January 1 of the following year. The County Treasurer collects the determined taxes during the ensuing calendar year. The taxes are payable by April or, if in equal installments, at the taxpayer's election, in February and June. Delinquent taxpayers are notified in August and generally sales of the tax liens on delinquent properties are held in November or December. The County Treasurer remits the taxes collected monthly to the District.

The calculation of the taxes levied is displayed on page 3 of the Budget at the adopted mill levy of 26.000.

# **Specific Ownership Tax**

Specific ownership taxes are set by the State and collected by the County Treasurer, primarily on vehicle licensing within the County as a whole. The specific ownership taxes are allocated by the County Treasurer to all taxing entities within the County. The budget assumes that the District's share will be equal to approximately 11 % of the property taxes collected.

# POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT 2017 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

#### **Revenues** - (continued)

#### **Net Investment Income**

Interest earned on the District's available funds has been estimated based on an average interest rate of approximately 0.50%.

#### Expenditures

#### **Administrative and Operating Expenditures**

Administrative and operating expenditures include the estimated services necessary to maintain the District's administrative viability such as legal, management, accounting, insurance, and other administrative expenses.

#### **County Treasurer's Fees**

County Treasurer's collection fees have been computed at 1.5% of property taxes.

#### **Debt Service**

Principal and interest payments in 2017 are provided based on the debt amortization schedule from the General Obligation Bonds, Series 2010.

#### **Debt and Leases**

On April 1, 2010, the District issued \$1,850,000 in Limited Tax General Obligation Bonds. The Bonds are due December 1, 2039, and bear interest at a rate of 8.5%. Bond interest and principal payments are payable annually on December 1. The bonds are subject to redemption prior to maturity, at the option of the District, on or after December 1, 2012, without redemption premium. The proceeds from the Bonds were used to pay the costs of providing certain public improvements for the District.

The District has no capital or operating leases.

#### Reserves

# **Emergency Reserve**

The District has provided for an Emergency Reserve fund equal to at least 3% of fiscal year spending for 2017, as defined under TABOR.

This information is an integral part of the accompanying budget.

8 PRELIMINARY DRAFT – SUBJECT TO REVISION

# POWERS & WOODMEN COMMERCIAL BUSINESS IMPROVEMENT DISTRICT SCHEDULE OF DEBT SERVICE REQUIREMENTS TO MATURITY December 31, 2016

# \$1,850,000 Limited Tax General Obligation Bonds Series 2010 Dated April 1, 2010

# Principal and interest due December 1 Interest Rate 8.5% Payable

Year Ended December 31,	1	Principal	nnual Debt Service		
		p	Interest		
2017	\$	25,000	\$ 146,625	\$	171,625
2018		30,000	144,500		174,500
2019		30,000	141,950		171,950
2020		35,000	139,400		174,400
2021		35,000	136,425		171,425
2022		40,000	133,450		173,450
2023		45,000	130,050		175,050
2024		50,000	126,225		176,225
2025		50,000	121,975		171,975
2026		55,000	117,725		172,725
2027		60,000	113,050		173,050
2028		65,000	107,950		172,950
2029		70,000	102,425		172,425
2030		75,000	96,475		171,475
2031		85,000	90,100		175,100
2032		90,000	82,875		172,875
2033		100,000	75,225		175,225
2034		105,000	66,725		171,725
2035		115,000	57,800		172,800
2036		125,000	48,025		173,025
2037		135,000	37,400		172,400
2038		145,000	25,925		170,925
2039		160,000	13,600		173,600
	\$	1,725,000	\$ 2,255,900	\$	3,980,900

# EXHIBIT C

**District Boundary Map** 

