2021 OPERATING PLAN AND BUDGET INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT

City of Colorado Springs, El Paso County, Colorado

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General Fund

Debt Service Fund

Capital Projects Fund

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2021

OPERATING PLAN FOR THE INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT

1. PURPOSE AND SCOPE OF THIS DISTRICT

A. Requirement for this Operating Plan.

The Business Improvement District Act, specifically Section 31-25-1211, C.R.S., requires that the Interquest North Business Improvement District (the "District") file an operating plan and budget with the City Clerk no later than September 30 of each year.

Under the statute, the City is to approve the operating plan and budget within 30 days of the submittal of all required information.

The District operates under the authorities and powers allowed under the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., as amended, as further described and limited by this Operating Plan.

B. What Must Be Included in the Operating Plan?

Pursuant to the provisions of the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., as amended, this Operating Plan specifically identifies: (1) the composition of the Board of Directors; (2) the services and improvements to be provided by the District; (3) the taxes, fees, and assessments to be imposed by the District; (4) the estimated principal amount of the bonds to be issued by the District; and (5) such other information as the City may require.

The District's original 2004 and subsequent Operating Plans, previously approved by the City, are incorporated herein by reference, and shall remain in full force and effect except as specifically or necessarily modified hereby.

C. Purposes.

As may be further articulated in prior years' Operating Plans, the ongoing and/or contemplated purposes of this District for 2021 include financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping consistent with prior years' activities.

D. Ownership of Property or Major Assets.

The District currently owns or anticipates taking ownership of storm drainage improvements, parking facilities, and other public improvements and property and may take ownership of additional property and improvements within the 2021 budget year as the same are completed.

E. Contracts and Agreement.

The District is not currently a party to any significant active contracts or agreements. The District entered into a maintenance agreement with Nor'wood Limited, Inc. for the operations and maintenance of public improvements.

2. ORGANIZATION AND COMPOSITION OF THE BOARD OF DIRECTORS

A. Organization.

The Interquest North Business Improvement District was organized by the City of Colorado Springs, Colorado by Ordinance No. 04-237 on October 26, 2004.

B. Governance.

The District is governed by an elected board of directors.

C. Current Board

The persons who currently serve as the Board of Directors are:

Timothy Seibert, President Christopher S. Jenkins, Vice-President David D. Jenkins, Secretary Delroy L. Johnson, Assistant Secretary Vacancy

Director and other pertinent contact information are provided in **EXHIBIT A**.

D. Term Limits.

The District's election in November 2, 2004 included a ballot question to eliminate term limits pursuant to Article 18, Section 11 of the Colorado Constitution. The question passed.

E. Advisory Board

The Board of Directors may appoint one or more advisory boards to assist the Board of Directors on such matters as the Board of Directors desires assistance. The Board of Directors shall, upon the appointment of an advisory board, set forth its duties, duration, and membership. The Board of Directors may provide rules of procedure for the advisory board or may delegate to the advisory board the authority to provide such rules. No advisory boards have yet been appointed to date.

3. BOUNDARIES, INCLUSIONS AND EXCLUSIONS

The District map is depicted in **EXHIBIT C**. The District does not anticipate receiving any inclusion or exclusion requests in 2021, however, such requests may be possible due to future circumstances.

4. PUBLIC IMPROVEMENTS

The District will be primarily concerned with the provision of public improvements and services within the boundaries of the District; however, there may be instances to provide improvements or services outside of the boundaries of the District as development and completion of existing projects occurs in 2021. The District shall have the authority to provide these improvements and services, but the revenue-raising powers of the District to recoup the costs of

extraterritorial improvements and services shall be as limited by state law.

The public improvements that the District anticipates it will construct, install or cause to be constructed and installed, include those public improvements the costs of which may, in accordance with the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., lawfully be paid for by the District, including, without limitation, water services, safety protection devices, sanitation services, marketing, streetscape improvements, street improvements, curbs, gutters, culverts, drainage facilities, sidewalks, parking facilities, paving, lighting, grading, landscaping and storm and wastewater management facilities and associated land acquisition and remediation (the "Public Improvements"). The costs of such Public Improvements, including costs of design, acquisition, construction and financing, are referred to herein as the "Public Improvement Costs."

5. ADMINISTRATION, OPERATIONS, SERVICES AND MAINTENANCE

The District shall provide for ownership, operation, and maintenance of District facilities as activities of the District itself or by contract with other units of government or the private sector.

6. FINANCIAL PLAN AND BUDGET

A. 2021 Budget.

The 2021 Budget for the District is attached as **EXHIBIT B**.

B. Authorized Indebtedness.

At an election held on November 2, 2004, the voters approved general obligation indebtedness of \$9,900,000 for street improvements. The voters also approved an annual increase in taxes of \$50,000, at a mill levy rate not to exceed one mill, for general operations and maintenance. The election also allows the District to retain all revenues without regard to the limitations contained in Article X, Section 20 of the Colorado constitution. On November 1, 2005, the District's electors authorized additional indebtedness of \$3,100,000 for water and storm drainage. Pursuant to the District's Operating Plan filed annually with the City, the maximum debt service mill levy the District can impose is 50.000 mills.

On November 6, 2018, the District's electors authorized additional indebtedness of \$25,000,000 for water improvements, \$25,000,000 for sanitary sewer improvements, \$25,000,000 for street improvements, \$25,000,000 for traffic and safety improvements, \$25,000,000 for park and recreation improvements, \$25,000,000 for transportation improvements, \$25,000,000 for security improvements, \$25,000,000 for operations and maintenance, \$25,000,000 for refinancing debt, and \$25,000,000 for reimbursement agreements.

Per the approval of the City Council on October 23, 2018, the amount of authorized debt has been increased from \$13,000,000 to \$25,000,000 in order to accommodate the next phases of development occasioned by increased demand for public improvements to benefit the businesses within the District related to the success of the project and anticipated business growth within the District. The debt limit of

the District shall not exceed \$25,000,000 regardless of the amount of voted debt authorization without the express prior approval by the City. The bonds of the District, including revenue bonds, will be limited to those that are payable either from ad valorem property taxes, assessments, PIF revenues, permitted user fees, reimbursements, interest and interest earnings of the District, and from other revenues made available to the District. The District will not impose a sales tax.

C. Property Tax and Mill Levy Caps.

The mill levy limitations in the District's original 2004 Operating Plan (being 50 mills for debt service and one (1) mill for general operations and administrative expenses) remain unchanged.

D. District Revenues.

See 2021 budget attached hereto as **EXHIBIT B**.

E. Existing Debt Obligations.

On December 3, 2010, the District issued its \$6,500,000 Limited Tax General Obligation Bond, Series 2010. This issuance was approved by the City Council by Resolution No. 185-10 as required by the 2010 Operating Plan.

On June 8, 2016, the District issued its \$4,765,000 Limited Tax General Obligation Bonds, Series 2016. This issuance was approved by the City Council by Resolution No. 54-16 as required by the 2016 Operating Plan.

On September 15, 2020, the District issued its fill-up \$13,735,000 Limited Tax General Obligation Bonds, Series 2020 with an interest rate of 7.00% ("2020 Bonds"). The 2020 Bonds are subject to mandatory redemption starting on December 1, 2024 and are subject to optional redemption starting on January 1, 2027. The first draw in 2020 is approximately \$1,535,000 and an additional draw of \$5,500,000 in 2021 is anticipated to fund capital improvements for the District. The issuance of the 2020 Bonds was approved by the City Council by Resolution No. 68-20 as required by the 2020 Operating Plan. The funds from the 2020 Bonds have not been disbursed; the District intends to use the funds to acquire existing public improvements and fund remaining public improvements within the District.

The District will annually review the interest rate on its bonds regarding market interest rate and evaluate possibilities to refund such bonds to the extent allowed pursuant to the bond documents.

F. Future Debt Obligations.

In accordance with the City's Special District Policy, the District shall request and obtain approval of City Council prior to issuance of any debt in accordance with the financing plan for the District as previously approved. The standards for City approval shall generally be consistent with the City's Special District Policy, as it may be amended, along with the most recently approved Operating Plan and Budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District. The District does not currently

have any remaining authorized debt and does not anticipate issuing additional debt.

G. Other Financial Obligations.

The District may enter into agreements including reimbursement or similar agreements and leases; as well as agreements for ongoing services such as legal, administration, compliance, budget, audit, etc.

The District currently has an outstanding total amount of developer advances of \$1,480,850, which accrues interest at a rate of 7%.

H. City Charter Limitations.

In accordance with 7-100 of the City Charter, the District shall not issue any debt instrument for any purpose other than construction of capital improvements with a public purpose necessary for development. As set forth in 7-100 of the City Charter, the total debt of any proposed District shall not exceed 10 percent of the total assessed valuation of the taxable property within the District unless approved by at least a two- thirds vote of the entire City Council.

I. Non-Default Provisions.

Limited tax general obligation bonds issued by the District shall be structured and/or credit enhancements provided such that the bonds cannot default as long as the District is imposing the required maximum allowed mill levy.

J. Privately Placed Debt.

Prior to the issuance of any privately placed debt for capital related costs, the District shall obtain the certification of an External Financial Advisor regarding the fairness and feasibility of the interest rate and the structure of the debt.

K. The debt of the District will not constitute a debt or obligation of the City in any manner. The faith and credit of the City will not be pledged for the repayment of the debt of the District. This will be clearly stated on all offering circulars, prospectus, or disclosure statements associated with any securities issued by the District.

7. MUNICIPAL OVERSIGHT OF DISTRICT ACTIVITIES

A. Audit.

The District agrees to submit an annual audit to the City Finance Department no later than March 1st of each year which is performed by an independent certified public accounting firm. Even if the state grants an audit exemption, the District must submit an annual audit as specified above.

B. SID Formation.

The District affirms that it will provide an Amended Operating Plan and seek prior approval of City Council prior to formation of any Special Improvement District within its boundaries in the future.

C. City Authorization Prior to Debt Issuance.

In accordance with the City's Special District Policy, and notwithstanding any statements of intent in the Budget and Operating Plan, this District shall request and obtain approval of City Council prior to issuance of any debt in accordance with the financing plan for the District as previously approved. The standards for City approval shall generally be consistent with the City's Special District Policy, as it may be amended, along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

D. Public Improvement Fees.

The use of a public improvement fee ("PIF") is in place to provide necessary funding revenues for the improvements financed by the District. The District will utilize revenues from the PIF for such purposes.

E. Condemnation.

The Colorado Revised Statutes do not authorize BIDs to use powers of eminent domain. The exercise of eminent domain authority by any City-authorized district is also specifically prohibited without express prior City Council approval.

8. 2021 ACTIVITIES, PROJECTS AND CHANGES

A. Activities.

The District anticipates continued activity for commercial development in 2021, and will support such activity as provided in this Operating Plan and by statute. The District anticipates providing operation and maintenance services, including, but not limited to, parking and street maintenance and operations, including snow removal, landscaping, stormwater, marketing, common area maintenance, and security services as needed.

B. Projects and Public Improvements.

The District anticipates funding or acquiring the design, installation or acquisition of additional public improvements during 2021 as required to support development within the District and as anticipated pursuant to the 2020 bond issuance.

C. Summary of 2021 Activities and Changes from Prior Year.

The District's activities will largely consist of district administration and payment of its existing bonds along with public improvement construction.

Boundary changes: The District does not anticipate boundary changes in 2021, although the District may receive inclusion or exclusion requests in the future as circumstances arise.

Changes to board or governance structure: An appointment to the Board of Directors may be made to fill the vacancy.

Mill levy changes: Mill levies for the General Fund and the Debt Service Fund will remain the same for the upcoming year. The District will not impose a refund and abatements mill levy this coming year.

New, refinanced or fully discharged debt: Not anticipated for 2021; however, a

second draw of the 2020 Bonds in the amount of \$5,500,000 is anticipated.

Elections: There will be no election for this upcoming year.

Major changes in development activity or valuation: The District will continue undertaking projects for public improvements during 2021 as needed.

Ability to meet current financial obligations: See 2021 Budget attached as **EXHIBIT B**.

9. DISSOLUTION

The District may be dissolved under the conditions of Section 31-25-1225, C.R.S. Perpetual existence is not contemplated at this time.

10. CONCLUSION

It is submitted that this Operating Plan and Budget for the District meets the requirements of the Business Improvement District Act and further meets applicable requirements of the Colorado Constitution and other law. It is further submitted that the types of services and improvements to be provided by the District are those services and improvements which satisfy the purposes of Part 12 of Article 25 of Title 31, C.R.S.

EXHIBIT A

Director and Other Contact Information Interquest North Business Improvement District

BOARD OF DIRECTORS:

NAME & ADDRESS	POSITION	TERM(S)	PHONE #/E-MAIL
Timothy Seibert	President	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			tseibert@nor-
Colorado Springs, CO 80903			wood.com
Christopher S. Jenkins	Vice President	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			chrisjenkins@nor-
Colorado Springs, CO 80903			wood.com
David D. Jenkins	Secretary	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			ddj@nor-
Colorado Springs, CO 80903			wood.com
Delroy L. Johnson	Assistant Secretary	2018-2022	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			djohnson@nor-
Colorado Springs, CO 80903			wood.com
Vacancy		2018-2022	

DISTRICT CONTACT:

DISTRICT MANAGER:

Delroy L. Johnson, Assistant Secretary	Josh Miller
Nor'wood Development Group	CliftonLarsonAllen LLP
111 South Tejon, Suite 222	8390 East Crescent Parkway, Suite 600
Colorado Springs, CO	Greenwood Village, CO
80903 (w) 719-593-2600	80111 (w) 303-779-5710
djohnson@nor-wood.com	josh.miller@claconnect.com

ACCOUNTANT:

AUDITOR:

Carrie Bartow, CPA CliftonLarsonAllen LLP	BiggsKofford, PC
102 South Tejon, Suite 350	630 Southpointe Court, Suite 200
Colorado Springs, CO	Colorado Springs, CO 80906
80903 (w) 719-635-0300	719-579-9090
x 77839 (f) 719-473-3630	(f) 719-576-012
carrie.bartow@claconnect.com	

INSURANCE AND BONDS: STAFF:

T. Charles Wilson Insurance Service	N/A
384 Inverness Parkway	
Centennial, CO 80112	
303-368-5757	

EXHIBIT B

2021 BID Budget
General Fund
Debt Service Fund
Capital Projects Fund
(including taxes, fees, assessments and estimated principal amount of bonds)

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT ANNUAL BUDGET FOR THE YEAR ENDING DECEMBER 31, 2021

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT SUMMARY

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED

For the Years Ended and Ending December 31,

		ACTUAL		BUDGET		ACTUAL	E:	STIMATED		BUDGET
		2019		2020	(6/30/2020		2020		2021
BEGINNING FUND BALANCES	\$	3,125,473	\$	1,115,430	\$	1,333,235	\$	1,333,235	\$	1,730,151
REVENUE										
Property Taxes		1,304,077		1,352,445		1,286,384		1,352,445		1,320,410
Specific Ownership Tax		157,884		148,769		68,236		148,769		132,041
Interest Income		89,529		76,318		10,794		20,000		11,340
PIF Collections		796,385		870,000		172,322		570,000		1,497,495
Bond Issuance		-		4,950,000		-		1,535,000		5,500,000
Developer Advance		1,480,019		3,209,000		-		3,209,000		5,500,000
Other revenue		235		-		-		-		-
Total revenue		3,828,129		10,606,532		1,537,736		6,835,214		13,961,286
TRANSFERS IN		3,077,468		356,064		3,322		360,564		417,807
Total funds available		10,031,070		12,078,026		2,874,293		8,529,013		16,109,244
Total fullus available		10,031,070		12,070,020		2,014,293		0,329,013		10,109,244
EXPENDITURES										
General Fund		145,093		436,013		162,288		695,800		560,000
Debt Service Fund		966,578		1,120,000		18,918		993,998		1,375,000
Capital Projects Fund		4,508,696		8,159,000		3,322		4,748,500		11,000,000
Total expenditures		5,620,367		9,715,013		184,528		6,438,298		12,935,000
TRANSFERS OUT		3,077,468		356,064		3,322		360,564		417,807
Total expenditures and transfers out										
requiring appropriation	_	8,697,835		10,071,077		187,850		6,798,862		13,352,807
ENDING FUND BALANCES	\$	1,333,235	\$	2,006,949	\$	2,686,443	\$	1,730,151	\$	2,756,437
EMERGENCY RESERVE	\$	5,900	\$	5,600	\$	3.000	\$	16,100	\$	17,400
AVAILABLE FOR OPERATIONS	~	475,851	Ψ	577,584	Ψ	410,053	Ψ	301,703	Ψ	317,921
TOTAL RESERVE	\$	481,751	\$	583,184	\$	413,053	\$	317,803	\$	335,321

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT PROPERTY TAX SUMMARY INFORMATION 2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

		ACTUAL		BUDGET	Α	CTUAL	E	STIMATED		BUDGET
		2019		2020	6/	30/2020		2020		2021
ACCECCED VALUATION										
ASSESSED VALUATION Commercial	Ф	OE 100 700	Ф	25 252 050	¢ 2	5 252 050	Φ.	25 252 050	Ф	25 054 440
Commercial Agricultural	Ф	25,123,790 1,470	Ф	25,253,950	φ Z:	5,253,950	Ф	25,253,950	Ф	25,054,440
Vacant land		280,990		1,264,570		1,264,570		1,264,570		835,950
Certified Assessed Value	\$	25,406,250	\$	26,518,520		6,518,520	\$	26,518,520	\$	25,890,390
Ochinica Assessed Value	Ψ	20,400,200	Ψ	20,010,020	ΨΖ	0,010,020	Ψ	20,010,020	Ψ	20,000,000
MILL LEVY										
General		1.000		1.000		1.000		1.000		1.000
Debt Service		50.000		50.000		50.000		50.000		50.000
Refund and abatements		0.329		0.000		0.000		0.000		0.000
Total mill levy		51.329		51.000		51.000		51.000		51.000
•										
PROPERTY TAXES										
General	\$	25,406	\$	26,519	\$	26,519	\$	26,519	\$	25,890
Debt Service		1,270,313		1,325,926		1,325,926		1,325,926		1,294,520
Refund and abatements		8,359		-		-		-		-
Levied property taxes		1,304,076		1,352,445		1,352,445		1,352,445		1,320,410
Adjustments to actual/rounding		1		-		(66,061)		-		-
Budgeted property taxes	\$	1,304,077	\$	1,352,445	\$	1,286,384	\$	1,352,445	\$	1,320,410
BUDGETED PROPERTY TAXES	•	05 570	•	00.540	•	05 00 4	•	00 540	•	05.000
General	\$	25,570	\$	26,519	\$	25,224	\$	26,519	\$	25,890
Debt Service	_	1,278,507		1,325,926		1,261,160	_	1,325,926		1,294,520
	\$	1,304,077	\$	1,352,445	\$ <i>'</i>	1,286,384	\$	1,352,445	\$	1,320,410

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT GENERAL FUND 2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

Name		_					_			
REVENUE		4					ES		В	
Property taxes			2019	2020	6/	30/2020		2020		2021
Property taxes										
Property taxes	BEGINNING FUND BALANCE	\$	386,844	\$ 479,795	\$	481,751	\$	481,751	\$	317,803
Property taxes										
Specific ownership tax Interest income	REVENUE									
Interest income 9,746 8,050 3,452 5,000 1,760 Total revenue 235 5 5 5 5 5 5 5 5 5	Property taxes		25,570	26,519		25,224		26,519		25,890
Total revenue 235	Specific ownership tax		157,884	148,769		68,236		148,769		132,041
Total revenue 193,435 183,338 96,912 180,288 159,711	Interest income		9,746	8,050		3,452		5,000		1,780
TRANSFERS IN Transfers from other funds	Other revenue		235	-		-		-		-
TRANSFERS IN Transfers from other funds	Total revenue		103 /35	183 338		06 012		180 288		150 711
Transfers from other funds	Total Tevenue		100,400	100,000		30,312		100,200		100,711
Transfers from other funds	TRANSFERS IN									
Total funds available 629,070 1,019,197 578,663 1,018,103 895,321			18 701	356.064				356.064		/17 807
Cameral and administrative	Transiers from other funds		40,731	330,004				330,004		417,007
Cameral and administrative	Total funds available		620 070	1 010 107		578 663		1 018 103		805 321
Caneral and administrative	Total fullus available		023,070	1,019,197		370,003		1,010,103		093,321
Caneral and administrative	EVDENDITUDES									
Accounting 24,991 20,000 16,524 30,000 30,000 Auditing 3,600 3,650 3,700 3,700 4,000 County Treasurer's fee 383 388 378 388 388 PIF collection expense 9,608 9,000 611 611 7000 20,000 16,000 611 611 7000 16,000 70,000 7										
Auditing County Treasurer's fee 3,600 and 3,650 and 3,700 and 3,700 and 3,000 and 1,000 and 1,00			24 004	20,000		16 504		30 000		30 000
County Treasuer's fee										
PIF collection expense 9,608 9,000 8,043 17,000 20,000 Dues and licenses 493 5,000 611 611 7000 Dustrict management 8,373 6,000 11,483 25,000 50,000 Egal services 46,609 25,000 90,601 200,000 50,000 Miscellaneous 414 600 1,317 2,000 2,000 Election expense - 7,000 27,797 30,000 - 7,000 37,717 30,200 37,717			•							
Dues and licenses 493 500 611 611 770 Insurance and bonds 1,832 1,855 1,834 1,830 2,000 15,000 Legal services 46,609 25,000 90,601 20,000 50,000 Miscellaneous 414 660 1,317 2,000 2,000 Ground Lease - 7,000 27,797 30,000 100 Contingency - 5,946 - 28,893 18,005 Operations and maintenance - - 5,946 - 28,893 18,005 Operations and Maintenance - - 5,946 - 28,893 18,005 Operations and Maintenance - - 5,946 - 28,893 18,005 Operations and Maintenance - - 5,946 - 542 559 Landscaping Maintenance 4,481 45,940 47,318 - 45,940 47,318 Security 5,600 37,171										
Insurance and bonds	· ·		-,							
District management						_		_		
Legal services						,				,
Miscellaneous				•						
Election expense										•
Ground Lease Contingency - 5,946 - 28,893 18,005 Operations and maintenance Repairs and Maintenance - 5,946 - 28,893 18,005 Repairs and Maintenance Repairs and Maintenance - 542 - 542 559 Landscaping Maintenance 4,481 45,940 - 45,940 47,318 Security 5,600 37,171 - 37,171 38,286 Parking Lot/Sidewalk R&M 5,645 17,402 - 17,402 58,993 Common Area 545 2,700 - 2,700 2,781 Management Fees 16,031 67,831 - 67,831 69,866 Marketing 115 80,990 - 80,990 33,449 Electrical Repairs 511 2,712 - 2,712 2,794 Exterior Staff - 3,109 - 15,530 15,590 Snow Removal 5,357 16,188 - 16,188 16,673			414							2,000
Contingency Operations and maintenance Repairs and Maintenance Repairs and Maintenance and Maintenance Repairs and Maintenance 4,481 45,940 - 542 559 Landscaping Maintenance 4,481 45,940 - 45,940 47,318 Security 5,600 37,171 - 37,171 33,286 Parking Lot/Sidewalk R&M 5,645 17,402 - 17,402 58,993 Common Area 545 2,700 - 2,700 2,781 Management Fees 16,031 67,831 - 67,831 69,866 Marketing 115 80,990 - 80,990 33,449 Electrical Repairs 511 2,712 - 2,712 2,794 Exterior Staff - 3,109 - 3,109 3,202 Other Grounds Expense 2,027 15,530 - 15,530 15,996 Snow Removal 5,357 16,188 - 16,188 16,673 Electricity 1,144 17,170 - 17,170 17,685 Management Staff 1,887 14,799 - 14,799 15,243 Signage - 2,796 - 2,796 2,880 Water & Sewer 3,439 25,716 - 25,716 26,487 Stormwater 8,804 1,237 - 2,793 12,237 12,337 12,337 Total expenditures and transfers out requiring appropriation 147,319 436,013 162,288 695,800 560,000 TRANSFERS OUT Transfers to other fund 2,226 - 3,322 4,500 - 5 Total expenditures and transfers out requiring appropriation 481,751 \$583,184 \$413,053 \$317,803 \$335,321 EMERGENCY RESERVE \$5,900 \$5,600 \$5,000 \$3,000 \$16,100 \$17,400 AVAILABLE FOR OPERATIONS 475,851 \$577,584 410,053 301,703 317,921	Election expense		-	7,000		27,797		30,000		-
Operations and maintenance Repairs and Maintenance - 542 - 542 559 Landscaping Maintenance 4,481 45,940 - 45,940 47,318 Security 5,600 37,171 - 37,171 38,286 Parking Lot/Sidewalk R&M 5,645 17,402 - 17,402 58,993 Common Area 545 2,700 - 2,700 2,781 Management Fees 16,031 67,831 - 67,831 69,866 Marketing 115 80,990 - 80,990 93,449 Electrical Repairs 511 2,712 - 2,712 2,794 Exterior Staff - 3,109 - 3,109 3,202 Other Grounds Expense 2,027 15,530 - 15,530 15,996 Snow Removal 5,357 16,188 - 16,188 16,177 17,770 17,865 Management Staff 1,887 14,799 - 2,796 2,800	Ground Lease		-	-		-		300		100
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Landscaping Maintenance 4,481 45,940 - 45,940 47,318 Security 5,600 37,171 - 37,171 38,286 Parking Lot/Sidewalk R&M 5,645 17,402 - 17,402 58,993 Common Area 545 2,700 - 2,700 2,781 Management Fees 16,031 67,831 - 67,831 69,866 Marketing 115 80,990 - 80,990 93,449 Electrical Repairs 511 2,712 - 2,712 2,794 Exterior Staff - 3,109 - 3,109 3,202 Other Grounds Expense 2,027 15,530 - 15,530 15,530 15,996 Snow Removal 5,357 16,188 - 16,188 16,673 16,188 16,673 Electricity 1,144 17,170 - 17,170 17,685 Management Staff 1,887 14,799 - 14,799 14,799	Operations and maintenance									
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Security 5,600 37,171 - 37,171 38,286 Parking Lot/Sidewalk R&M 5,645 17,402 - 17,402 58,993 Common Area 545 2,700 - 2,700 2,781 Management Fees 16,031 67,831 - 67,831 69,866 Marketing 115 80,990 - 80,990 93,449 Electrical Repairs 511 2,712 - 2,712 2,794 Exterior Staff - - 3,109 - 3,109 3,202 Other Grounds Expense 2,027 15,530 - 15,530 15,996 Snow Removal 5,357 16,188 - 16,188 16,673 Electricity 1,144 17,170 - 17,170 17,685 Management Staff 1,887 14,799 - 14,799 15,243 Signage - 2,796 - 2,796 2,880 Water & Sewer 3,439 <	Landscaping Maintenance		4,481	45,940		-		45,940		47,318
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Lightbulbs 1,204 4,231 - 4,231 4,358 Total expenditures 145,093 436,013 162,288 695,800 560,000 TRANSFERS OUT Transfers to other fund 2,226 - 3,322 4,500 - Total expenditures and transfers out requiring appropriation 147,319 436,013 165,610 700,300 560,000 ENDING FUND BALANCE \$ 481,751 \$ 583,184 \$ 413,053 \$ 317,803 \$ 335,321 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 5,900 \$ 5,600 \$ 3,000 \$ 16,100 \$ 17,400 AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921			•			-				
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Transfers to other fund 2,226 - 3,322 4,500 - Total expenditures and transfers out requiring appropriation 147,319 436,013 165,610 700,300 560,000 ENDING FUND BALANCE \$ 481,751 \$ 583,184 \$ 413,053 \$ 317,803 \$ 335,321 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 5,900 \$ 5,600 \$ 3,000 \$ 16,100 \$ 17,400 AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921	i otai expenditures		145,093	436,013		162,288		695,800		560,000
Transfers to other fund 2,226 - 3,322 4,500 - Total expenditures and transfers out requiring appropriation 147,319 436,013 165,610 700,300 560,000 ENDING FUND BALANCE \$ 481,751 \$ 583,184 \$ 413,053 \$ 317,803 \$ 335,321 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 5,900 \$ 5,600 \$ 3,000 \$ 16,100 \$ 17,400 AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921	TRANSCERS OUT									
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requiring appropriation 147,319 436,013 165,610 700,300 560,000 ENDING FUND BALANCE \$ 481,751 \$ 583,184 \$ 413,053 \$ 317,803 \$ 335,321 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 5,900 \$ 5,600 \$ 3,000 \$ 16,100 \$ 17,400 AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921	Total companyly									
ENDING FUND BALANCE \$ 481,751 \$ 583,184 \$ 413,053 \$ 317,803 \$ 335,321 EMERGENCY RESERVE \$ 5,900 \$ 5,600 \$ 3,000 \$ 16,100 \$ 17,400 AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921	•									
EMERGENCY RESERVE \$ 5,900 \$ 5,600 \$ 3,000 \$ 16,100 \$ 17,400 AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921	requiring appropriation		147,319	436,013		165,610		700,300		560,000
EMERGENCY RESERVE \$ 5,900 \$ 5,600 \$ 3,000 \$ 16,100 \$ 17,400 AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921					_				_	
AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921	ENDING FUND BALANCE	\$	<u>481,75</u> 1	\$ 583,184	\$	413,053	\$	317,803	\$	335,321
AVAILABLE FOR OPERATIONS 475,851 577,584 410,053 301,703 317,921						-				
		\$		\$ •	\$	3,000	\$	16,100	\$	
TOTAL RESERVE \$ 481,751 \$ 583,184 \$ 413,053 \$ 317,803 \$ 335,321										
	TOTAL RESERVE	\$	481,751	\$ 583,184	\$	413,053	\$	317,803	\$	335,321

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT DEBT SERVICE FUND

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

	ACTUAL	BUDGET	ACTUAL	ESTIMATED	BUDGET
	2019	2020	6/30/2020	2020	2021
BEGINNING FUND BALANCE	\$ 2,738,629	\$ 635,635	\$ 851,484	\$ 851,484	\$ 1,412,348
REVENUE					
Property taxes	1,278,507	1,325,926	1,261,160	1,325,926	1,294,520
Interest income	79,783	68,268	7,342	15,000	9,560
PIF collections	796,385	870,000	172,322	570,000	1,497,495
Total revenue	2,154,675	2,264,194	1,440,824	1,910,926	2,801,575
Total funds available	4,893,304	2,899,829	2,292,308	2,762,410	4,213,923
EXPENDITURES					
General and administrative					
County Treasurer's fee	19,178	19,889	18,918	19,889	19,418
Contingency	-	3,686	-	-	9,907
Debt Service					
Bond interest - 2010 Series	507,875	498,525	-	498,525	488,525
Bond interest - 2016 Series	304,525	302,900	-	302,900	300,950
Bond interest - 2020 Series	-	125,000	-	22,684	396,200
Bond principal - 2010 Series	110,000	120,000	-	120,000	130,000
Bond principal - 2016 Series	25,000	30,000	-	30,000	30,000
Bond principal - 2020 Series		20,000			
Total expenditures	966,578	1,120,000	18,918	993,998	1,375,000
TRANSFERS OUT					
Transfers to other fund	3,075,242	356,064	-	356,064	417,807
Total expenditures and transfers out					
requiring appropriation	4,041,820	1,476,064	18,918	1,350,062	1,792,807
ENDING FUND BALANCE	\$ 851,484	\$ 1,423,765	\$ 2,273,390	\$ 1,412,348	\$ 2,421,116

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT CAPITAL PROJECTS FUND

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

	ACTUAL	BUDGET	ACTUAL	ESTIMATED	BUDGET
	2019	2020	6/30/2020	2020	2021
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE					
Developer advance	1,480,019	3,209,000	-	3,209,000	5,500,000
Bond Issuance	-	4,950,000	-	1,535,000	5,500,000
Total revenue	1,480,019	8,159,000	-	4,744,000	11,000,000
TRANSFERS IN					
Transfers from other funds	3,028,677	-	3,322	4,500	-
Total funds available	4,508,696	8,159,000	3,322	4,748,500	11,000,000
EXPENDITURES					
General and Administrative					
Accounting	726	-	3,322	4,500	-
Capital Projects					
Repairs and maintenance	-	-	-	-	-
Repay developer advance	3,026,451	4,800,000	-	1,484,805	5,500,000
Engineering	1,500	450005	-		-
Bond Issue Costs	4 400 040	150,000	-	50,195	-
Capital outlay	1,480,019	3,209,000	- 0.000	3,209,000	5,500,000
Total expenditures	4,508,696	8,159,000	3,322	4,748,500	11,000,000
Total expenditures and transfers out					
requiring appropriation	4,508,696	8,159,000	3,322	4,748,500	11,000,000
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Services Provided

The District was organized to provide the financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping. The District's service area is located entirely within the City of Colorado Springs, El Paso County, Colorado.

The District was organized by Ordinance of the City of Colorado Springs on October 26, 2004.

At an election held on November 2, 2004, the voters approved general obligation indebtedness of \$9,900,000 for street improvements. On November 1, 2005, the District's electors authorized additional indebtedness of \$3,100,000 for water and storm drainage. The voters also approved an annual increase in taxes of \$50,000, at a mill levy rate not to exceed one mill, for general operations and maintenance. The election also allows the District to retain all revenues without regard to the limitations contained in Article X, Section 20, of the Colorado constitution. Pursuant to the District's operating plan filed annually with the City, the maximum debt service mill levy the District can impose is 50.000 mills. As set forth in the District's 2005 operating plan, the City has limited the amount of debt to be issued to a total of \$9,900,000 in the authorized voted categories, without future approval by the City. On November 6, 2018, the District's electors authorized additional indebtedness of \$25,000,000 for water improvements, \$25,000,000 for sanitary sewer improvements, \$25,000,000 for street improvements, \$25,000,000 for traffic and safety improvements, \$25,000,000 for park and recreation improvements, \$25,000,000 for transportation improvements, \$25,000,000 for security improvements, \$25,000,000 for operations and maintenance, \$25,000,000 for refinancing debt, and \$25,000,000 for reimbursement agreements.

Per the approval of the City Council on October 23, 2018, the amount of authorized debt has been increased from \$13,000,000 to \$25,000,000.

The District has no employees and all administrative functions are contractual.

The District prepares its budget on the modified accrual basis of accounting in accordance with the requirements of Colorado Revised Statutes C.R.S. 29-1-105 using its best estimates as of the date of the budget hearing. These estimates are based on expected conditions and its expected course of actions. The assumptions disclosed herein are those that the District believes are significant to the budget. There will usually be differences between the budget and actual results, because events and circumstances frequently do not occur as expected, and those difference may be material.

Revenues

Property Taxes

Property taxes are levied by the District's Board of Directors. The levy is based on assessed valuations determined by the County Assessor generally as of January 1 of each year. The levy is normally set by December 15 by certification to the County Commissioners to put the tax lien on the individual properties as of January 1 of the following year. The County Treasurer collects the determined taxes during the ensuing calendar year. The taxes are payable by April or, if in equal installments, at the taxpayer's election, in February and June. Delinquent taxpayers are notified in August and generally sales of the tax liens on delinquent properties are held in November or December. The County Treasurer remits the taxes collected monthly to the District.

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Revenues – (continued)

Property Taxes (Continued)

The calculation of the taxes levied is displayed on the property tax summary information page using the adopted mill levy imposed by the District.

Specific Ownership Taxes

Specific ownership taxes are set by the State and collected by the County Treasurer, primarily on vehicle licensing within the County as a whole. The specific ownership taxes are allocated by the County Treasurer to all taxing entities within the County. The budget assumes that the District's share will be equal to approximately 10% of the property taxes collected.

Interest Income

Interest earned on the District's available funds has been estimated based on an average interest rate of approximately .5%.

PIF Fees

The District charges public improvement fees (PIF). The nature of the PIF is that of a fee imposed under private contract and not through the exercise of any governmental taxing authority. The PIF is applied to the sale of goods at a rate of 1.25%.

Developer Advance

Developer advances are expected to fund a portion of capital project fund expenditures. Developer advances are to be recorded as revenue for budget purposes with an obligation for future repayment when the District is financially able to issue bonds to reimburse the Developer.

Bond Issuance

On September 15, 2020 the District issued a general obligation fill-up bond of \$13,735,000 with approximately \$1,535,000 in draws in 2020 and estimates an additional draw of \$5,500,000 in 2021 in order to fund capital improvements for the District.

Expenditures

Administrative Expenditures

Administrative and operating expenditures include the services necessary to maintain the District's administrative viability such as legal, management, accounting, insurance, and other administrative expenses.

County Treasurer's Fees

Anticipated County Treasurer's collection fees have been computed at 1.5% of property taxes.

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Expenditures (Continued)

Capital Outlay

The District anticipates infrastructure improvements as noted in the Capital Projects fund.

Debt Service

Principal and interest payments in 2021 are provided based upon the debt amortization schedules of the Series 2010 General Obligation Bonds and the Series 2016 Limited Tax General Obligation Bonds.

Debt and Leases

On December 3, 2010, the District issued \$6,500,000 in General Obligation Bonds. The Bonds mature on December 1, 2040, and bear an interest rate of 8.5% paid annually on December 1. The first interest payment was due on December 1, 2011. At the option of the District, on any date, the bonds are subject to redemption prior to maturity without redemption premium. The proceeds from the Bonds were used to reimburse the Developer for capital infrastructure costs and to pay bond issuance costs.

On June 8, 2016, the District issued \$4,765,000 in Limited Tax General Obligation Bonds. The Bonds mature on December 1, 2045, and bear an interest rate of 6.5% paid annually on December 1, with optional call date December 1, 2025. The proceeds from the Bonds were used to reimburse the Developer for capital infrastructure costs and to pay bond issuance costs.

On September 15, 2020, the District issued a \$13,735,000 Limited Tax General Obligation Drawdown Bonds. The initial Draw was for \$1,535,000. The Bonds mature on December 1, 2049, and bear an interest rate of 7% paid annually on December 1, with optional call date January 1, 2027. The proceeds from the Bonds were used to reimburse the Developer for capital infrastructure costs and to pay bond issuance costs.

The District entered into a Facilities Funding and Reimbursement Agreement (Agreement) with the Developer. The District agrees to repay the Developer along with accrued interest, at a rate of 7% on the first day of the following year in which the advances were made. The Agreement does not constitute a multiple-fiscal year obligation.

The District's current debt service schedule is attached for the 2010 and 2016 Bonds. The exact timing of principal and interest payments for the 2020 Bonds is unknown as all draws have not yet been completed. The District has no capital or operational leases.

Reserves

Emergency Reserve

The District has provided for an Emergency Reserve fund equal to at least 3% of fiscal year spending for 2021, as defined under TABOR.

This information is an integral part of the accompanying budget.

INTERQUEST NORTH BUSINESS IMPROVEMENT DISTRICT SCHEDULE OF DEBT SERVICE REQUIREMENTS TO MATURITY

\$6,500,000

Series 2010 General Obligation Refunding Bonds Dated December 3, 2010 Interest Rate 8.50% Principal and Interest Due December 1

\$4,765,000

Series 2016 Limited Tax General Obligation Bonds
Dated June 8, 2016
Interest Rate 6.50%

Principal and Interest Due December 1

	 Principal	Interest	Principal	Interest		Total All Bonds
2021	\$ 130,000	\$ 488,325	\$ 30,000	\$ 300,950	\$	949,275
2022	140,000	477,275	35,000	299,000		951,275
2023	150,000	465,375	35,000	296,725		947,100
2024	165,000	452,625	40,000	294,450		952,075
2025	180,000	438,600	40,000	291,850		950,450
2026	195,000	423,300	45,000	289,250		952,550
2027	210,000	406,725	45,000	286,325		948,050
2028	230,000	388,875	50,000	283,400		952,275
2029	250,000	369,325	50,000	280,150		949,475
2030	270,000	348,075	55,000	276,900		949,975
2031	290,000	325,125	60,000	273,325		948,450
2032	315,000	300,475	60,000	269,425		944,900
2033	345,000	273,700	70,000	265,525		954,225
2034	375,000	244,375	70,000	260,975		950,350
2035	405,000	212,500	70,000	256,425		943,925
2036	355,000	178,075	165,000	251,875		949,950
2037	385,000	147,900	180,000	241,150		954,050
2038	415,000	115,175	185,000	229,450		944,625
2039	450,000	79,900	200,000	217,425		947,325
2040	490,000	41,650	210,000	204,425		946,075
2041	-	-	515,000	190,775		705,775
2042	-	-	550,000	157,300		707,300
2043	-	-	585,000	121,550		706,550
2044	-	-	620,000	83,525		703,525
2045	-	-	665,000	43,225		708,225
	\$ 5,745,000	\$ 6,177,375	\$ 4,630,000	\$ 5,965,375	\$	22,517,750

EXHIBIT C

District Boundary Map

