BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT

City of Colorado Springs, El Paso County, Colorado

TABLE OF CONTENTS

1.	PURPOSE AND SCOPE OF THIS DISTRICT	1
	A. Requirement for this Operating Plan	1
	B. What Must Be Included in the Operating Plan?	1
	C. Purposes.	1
	D. Ownership of Property or Major Assets	1
	E. Contracts and Agreement.	1
2.	ORGANIZATION AND COMPOSITION OF THE BOARD OF DIRECTORS	2
3.	BOUNDARIES, INCLUSIONS AND EXCLUSIONS	2
4.	PUBLIC IMPROVEMENTS	2
5.	ADMINISTRATION, OPERATIONS, SERVICES AND MAINTENANCE	3
6.	FINANCIAL PLAN AND BUDGET	3
7.	MUNICIPAL OVERSIGHT OF DISTRICT ACTIVITIES	5
8.	2021 ACTIVITIES, PROJECTS AND CHANGES	6
	A. Activities	6
	B. Projects and Public Improvements	6
	C. Summary of 2021 Activities and Changes from Prior Year	6
9.	DISSOLUTION	
10.	CONCLUSION	

EXHIBIT A – Director and Other Contact Information

EXHIBIT B – BID Budget 2021

General Fund

Capital Projects Fund

Debt Service Fund

EXHIBIT C – District Boundary Map

2021 OPERATING PLAN FOR THE BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT

1. PURPOSE AND SCOPE OF THIS DISTRICT

A. Requirement for this Operating Plan.

The Business Improvement District Act, specifically Section 31-25-1211, C.R.S., requires that the Barnes & Powers North Business Improvement District (the "District") file an operating plan and budget with the City Clerk no later than September 30 of each year.

Under the statute, the City is to approve the operating plan and budget within 30 days of the submittal of all required information.

The District operates under the authorities and powers allowed under the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., as amended, as further described and limited by this Operating Plan.

B. What Must Be Included in the Operating Plan?

Pursuant to the provisions of the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., as amended, this Operating Plan specifically identifies: (1) the composition of the Board of Directors; (2) the services and improvements to be provided by the District; (3) the taxes, fees, and assessments to be imposed by the District; (4) the estimated principal amount of the bonds to be issued by the District; and (5) such other information as the City may require.

The District's original 2004 and subsequent Operating Plans, previously approved by the City, are incorporated herein by reference, and shall remain in full force and effect except as specifically or necessarily modified hereby.

C. Purposes.

As may be further articulated in prior years' Operating Plans, the ongoing and/or contemplated purposes of this District for 2021 include financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping consistent with prior years' activities.

D. Ownership of Property or Major Assets.

The District owns certain parking, water, and sanitary storm/sewer improvements.

E. Contracts and Agreement.

Pursuant to an Intergovernmental Agreement with Barnes & Powers South Business Improvement District, dated November 30, 2011, the intergovernmental

revenue represents transfers from Barnes & Powers South Business Improvement District to provide joint funding for the overall administrative and operating costs for the two Districts and payment of capital infrastructure.

2. ORGANIZATION AND COMPOSITION OF THE BOARD OF DIRECTORS

A. Organization.

The Barnes & Powers North Business Improvement District was organized by the City of Colorado Springs, Colorado by Ordinance No. 04-49 on April 27, 2004.

B. Governance.

The District is governed by an elected board of directors.

C. Current Board.

The persons who currently serve as the Board of Directors are:

Timothy Seibert, President Christopher S. Jenkins, Vice-President David D. Jenkins, Secretary Delroy L. Johnson, Assistant Secretary Vacancy

Director and other pertinent contact information are provided in **EXHIBIT A**.

D. Term Limits.

The District's election in May 2012 included a ballot question to eliminate term limits pursuant to Article 18, Section 11 of the Colorado Constitution. The question passed.

E. Advisory Board.

The Board of Directors may appoint one or more advisory boards to assist the Board of Directors on such matters as the Board of Directors desires assistance. The Board of Directors shall, upon the appointment of an advisory board, set forth its duties, duration, and membership. The Board of Directors may provide rules of procedure for the advisory board or may delegate to the advisory board the authority to provide such rules. No advisory boards have yet been appointed to date.

3. BOUNDARIES, INCLUSIONS AND EXCLUSIONS

The District map is depicted in **EXHIBIT** C. The District does not anticipate inclusion or exclusion requests in the coming year.

4. PUBLIC IMPROVEMENTS

The District will be primarily concerned with the provision of public improvements and services within the boundaries of the District; however, there may be instances to provide

improvements or services outside of the boundaries of the District as development and completion of existing projects occurs in 2021. The District shall have the authority to provide these improvements and services, but the revenue-raising powers of the District to recoup the costs of extraterritorial improvements and services shall be as limited by state law.

The public improvements that the District anticipates it will construct, install or cause to be constructed and installed, include those public improvements the costs of which may, in accordance with the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., lawfully be paid for by the District, including, without limitation, water services, safety protection devices, sanitation services, marketing, streetscape improvements, street improvements, curbs, gutters, culverts, drainage facilities, sidewalks, parking facilities, paving, lighting, grading, landscaping and storm and wastewater management facilities and associated land acquisition and remediation (the "Public Improvements"). The costs of such Public Improvements, including costs of design, acquisition, construction and financing, are referred to herein as the "Public Improvement Costs."

5. ADMINISTRATION, OPERATIONS, SERVICES AND MAINTENANCE

The District shall provide for ownership, operation, and maintenance of District facilities as activities of the District itself or by contract with other units of government or the private sector.

6. FINANCIAL PLAN AND BUDGET

1. 2021 Budget.

The 2021 Budget for the District is attached as **EXHIBIT B**.

2. Authorized Indebtedness.

At an election held on May 4, 2004, the voters approved general obligation indebtedness of \$2,600,000 for street improvements, \$2,600,000 for parking facilities, and \$6,500,000 for refinancing of District debt. The voters also approved an annual increase in taxes of \$15,000 at a mill levy rate not to exceed one mill for general operation and maintenance. The election also authorized the District to retain all revenues without regard to the limitations contained in Article X, Section 20 of the Colorado constitution. On November 1, 2005, the District's electors authorized additional indebtedness of \$450,000 for water and \$150,000 for sanitary sewer. As set forth in the District's 2007 Operating Plan, the City has limited the amount of debt to be issued to a total of \$4,950,000. This maximum debt authorization amount shall not be exceeded without express prior approval by the City. No additional debt authorizations are contemplated in 2021.

3. Property Tax and Mill Levy Caps.

The mill levy limitations in the original Operating Plan (being fifty (50) mills for debt service and one (1) mill for general operations and administrative expenses) remain unchanged.

4. District Revenues.

See 2021 Budget attached hereto as **EXHIBIT B**.

5. Existing Debt Obligations.

The District issued \$4,000,000 Limited Tax General Obligation Bonds, Series 2007 to acquire capital improvements in place that were built by the developer as contemplated in the 2007 Operating Plan. The City approved the 2007 bond issue by Resolution No. 84-07. Following the issuance of its Series 2007 bonds, the District has \$950,000 in remaining debt authorization.

6. Future Debt Obligations.

In accordance with the City's Special District Policy, this District shall request and obtain approval from the City Council prior to issuance of any debt in accordance with the financing plan for the District as previously approved. The standards for City approval shall generally be consistent with the City's Special District Policy, as it may be amended, along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

7. Other Financial Obligations.

The District entered into a lease agreement on April 28, 2014 with Barnes and Powers North No. 1, LLC to lease certain property for the purpose of public parking, traffic and pedestrian circulation areas, landscaping, utilities, signage, drainage, sidewalks, pedestrian ways, public art, shelters, bus stops, ramps and curbs, and other similar facilities for public events, festivals, recreation, concerts, and other public uses and services. The agreement does not represent a multi-fiscal year obligation and renews annually at the option of the District and subject to appropriation in the District's annual budget. The District has an outstanding developer advance obligation in the amount of \$143,610 for operating advances, which accrues interest at a rate of 7%, and \$51,047 for capital expenses, which accrues interest at a rate of 8%.

8. City Charter Limitations.

In accordance with 7-100 of the City Charter, the District shall not issue any debt instrument for any purpose other than construction of capital improvements with a public purpose necessary for development. As set forth in 7-100 of the City Charter, the total debt of any proposed District shall not exceed 10 percent of the total assessed valuation of the taxable property within the District unless approved by at least a two-thirds vote of the entire City Council.

9. Non-Default Provisions.

Limited tax general obligation bonds issued by the District shall be structured and/or credit enhancements provided such that the bonds cannot default as long as the District is imposing the required maximum allowed mill levy.

10. Privately Placed Debt.

Prior to the issuance of any privately placed debt for capital related costs, the District shall obtain the certification of an External Financial Advisor regarding the fairness and feasibility of the interest rate and the structure of the debt.

11. The debt of the District will not constitute a debt or obligation of the City in any manner. The faith and credit of the City will not be pledged for the repayment of the debt of the District. This will be clearly stated on all offering circulars, prospectus, or disclosure statements associated with any securities issued by the District.

7. MUNICIPAL OVERSIGHT OF DISTRICT ACTIVITIES

(a) Audit.

The District agrees to submit an annual audit to the City Finance Department no later than March 1st of each year which is performed by an independent certified public accounting firm. Even if the state grants an audit exemption, the District must submit an annual audit as specified above.

(b) SID Formation.

The District affirms that it will provide an Amended Operating Plan and seek prior approval of City Council prior to formation of any Special Improvement District within its boundaries in the future.

(c) City Authorization Prior to Debt Issuance.

In accordance with the City's Special District Policy, and notwithstanding any statements of intent in the Budget and Operating Plan, the District shall request and obtain approval from the City Council prior to issuance of any debt in accordance with the financing plan for the District as previously approved. The standards for City approval shall generally be consistent with the City's Special District Policy, as it may be amended, along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

(d) Public Improvement Fees.

The District will not utilize any revenues from a new, increased or expanded public improvement fee ("PIF") unless specifically authorized in a subsequent operating plan and budget, or separately approved by City Council. The imposition of a PIF and any provisions for adjustment of a PIF that have been previously approved by City Council shall not be subject to this restriction.

(e) Condemnation.

The Colorado Revised Statutes do not authorize BIDs to use powers of eminent domain. The exercise of eminent domain authority by any City-authorized district is also specifically prohibited without express prior City Council approval.

8. 2021 ACTIVITIES, PROJECTS AND CHANGES

1. Activities.

The District does not anticipate additional infrastructure work for commercial development in 2021. The District provides ongoing operational services on behalf of Barnes & Powers South Business Improvement District.

2. Projects and Public Improvements.

The District does not presently anticipate funding the design, installation or acquisition of additional public improvements during 2021. If the District acts to fund additional improvements during calendar year 2021, an amendment to this Operating Plan will be sought in accordance with the provisions of Section 31-25-1211, C.R.S.

3. Summary of 2021 Activities and Changes from Prior Year

The District's activities will focus on district administration and payment of its bonds.

Boundary changes: Not anticipated for the upcoming year.

Changes to board or governance structure: An appointment may be made to the Board of Directors to fill the vacancy.

Mill levy changes: Mill Levies remain the same for the upcoming year.

New, refinanced or fully discharged debt: Not anticipated for the upcoming year. *Elections:* No election for the upcoming year.

Major changes in development activity or valuation: Not anticipated for the upcoming year.

Ability to meet current financial obligations: See 2021 Budget attached as **EXHIBIT B**.

9. DISSOLUTION

The District may be dissolved under the conditions of Section 31-25-1225, C.R.S. Perpetual existence is not contemplated at this time.

10. CONCLUSION

It is submitted that this Operating Plan and Budget for the District meets the requirements of the Business Improvement District Act and further meets applicable requirements of the Colorado Constitution and other law. It is further submitted that the types of services and improvements to be provided by the District are those services and improvements which satisfy the purposes of Part 12 of Article 25 of Title 31, C.R.S.

EXHIBIT A

Director and Other Contact Information BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT

BOARD OF DIRECTORS:

NAME & ADDRESS	POSITION	TERM	PHONE #/E-MAIL
Timothy Seibert	President	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			tseibert@nor-wood.com
Colorado Springs, CO 80903			
Christopher S. Jenkins	Vice President	2020-2023	w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			chrisjenkins@nor-wood.com
Colorado Springs, CO 80903			
David D. Jenkins	Secretary	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			ddj@nor-wood.com
Colorado Springs, CO 80903			
Delroy L. Johnson	Assistant	2018-2022	(w) 719-593-2600
Nor'wood Development Group	Secretary		(f) 719-633-0545
111 South Tejon, Suite 222			djohnson@nor-wood.com
Colorado Springs, CO 80903			_
Vacancy		2018-2022	

DISTRICT CONTACT:

DISTRICT MANAGER:

Delroy L. Johnson, Assistant Secretary	Josh Miller
Nor'wood Development Group	CliftonLarsonAllen LLP
111 South Tejon, Suite 222	8390 East Crescent Parkway, Suite 600
Colorado Springs, CO 80903	Greenwood Village, CO 80111
(w) 719-593-2600	(w) 303-779-5710
(f) 719-633-0545	(f) 303-779-0348
djohnson@nor-wood.com	josh.miller@claconnect.com

ACCOUNTANT: AUDITOR:

Carrie Bartow, CPA	BiggsKofford, PC
CliftonLarsonAllen LLP	630 Southpointe Court, Suite 200
102 South Tejon, Suite 350	Colorado Springs, CO 80906
Colorado Springs, CO 80903	719-579-9090
(w) 719-635-0300 x 77839	(f) 719-576-0126
(f) 719-473-3630	
carrie.bartow@claconnect.com	

INSURANCE AND BONDS: STAFF:

T. Charles Wilson Insurance Service	N/A
384 Inverness Parkway	
Centennial, CO 80112	
303-368-5757	

EXHIBIT B 2021 BID Budget General Fund Capital Projects Fund Debt Service Fund

(including taxes, fees, assessments and estimated principal amount of bonds)

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT ANNUAL BUDGET FOR THE YEAR ENDING DECEMBER 31, 2021

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT SUMMARY

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED

For the Years Ended and Ending December 31,

	P	CTUAL	E	BUDGET		CTUAL	ES	TIMATED	E	BUDGET
	<u> </u>	2019		2020	6/	30/2020		2020		2021
BEGINNING FUND BALANCES	\$	93,641	\$	92,488	\$	96,553	\$	96,553	\$	67,414
REVENUES										
Property Taxes		340,426		348,907		339,666		344,969		333,381
Specific Ownership Taxes		41,215		38,380		17,604		36,500		33,338
Interest Income		7,892		1,424		1,671		3,342		281
Intergovernmental Revenues		15,672		11,779		7,790		11,779		10,407
Total revenues		405,205		400,490		366,731		396,590		377,407
TRANSFERS IN		7,000		25,000		_		25,000		5,000
		.,						_==,===		2,230
Total funds available		505,846		517,978		463,284		518,143		449,821
EXPENDITURES										
General Fund		67,864		75,000		35,745		75,000		75,000
Debt Service Fund		327,429		327,000		4,993		325,729		325,000
Capital Projects Fund		7,000		25,000		=		25,000		5,000
Total expenditures		402,293		427,000		40,738		425,729		405,000
TRANSFERS OUT		7,000		25,000		-		25,000		5,000
Total expenditures and transfers out										
requiring appropriation		409,293		452,000		40,738		450,729		410,000
ENDING FUND BALANCES	\$	96,553	\$	65,978	\$	422,546	\$	67,414	\$	39,821
EMERGENCY RESERVE	\$	2,000	\$	1,800	\$	1,000	\$	1,700	\$	1,600
AVAILABLE FOR OPERATIONS	*	76,431	,	55,845	•	74,482	,	58,127	,	33,878
TOTAL RESERVE	\$	78,431	\$	57,645	\$	75,482	\$	59,827	\$	35,478
		·	_	·	_		_		_	

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT PROPERTY TAX SUMMARY INFORMATION 2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

		ACTUAL		BUDGET	Г	ACTUAL	E	STIMATED	П	BUDGET
		2019	<u> </u>	2020	_ (6/30/2020	L	2020		2021
							_			
ASSESSED VALUATION										
Commercial	\$	6,617,510	\$	6,768,390	\$	6,768,390	\$	6,768,390	\$	6,457,860
Vacant land	7	191,000	*	209,760	•	209,760	*	209,760	*	209,760
Certified Assessed Value	\$	6,808,510	\$	6,978,150	\$	6,978,150	\$	6,978,150	\$	6,667,620
	_									
MILL LEVY										
General		1.000		1.000		1.000		1.000		1.000
Debt Service		49.000		49.000		49.000		49.000		49.000
Refund and abatements		0.000		0.000		0.000		0.000		0.000
Total mill levy	_	50.000	_	50.000	_	50.000	_	50.000	_	50.000
PROPERTY TAXES										
General	\$	6,809	\$	6,978	\$	6,978	\$	6,978	\$	6,668
Debt Service		333,617		341,929		341,929		341,929		326,713
Levied property taxes		340,426		348,907		348,907		348,907		333,381
Adjustments to actual/rounding		-		-		(9,241)		-		-
Refunds and abatements		.,500		-		-		(3,938)		-
Budgeted property taxes	\$	340,426	\$	348,907	\$	339,666	\$	344,969	\$	333,381
BUDGETED PROPERTY TAXES										
General	\$	6,809	\$	6,978	\$	6,793	\$	6,899	\$	6,668
Debt Service		333,617	_	341,929	_	332,873	_	338,070	_	326,713
	\$	340,426	\$	348,907	\$	339,666	\$	344,969	\$	333,381

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT GENERAL FUND

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

BEGINNING FUND BALANCE \$ 80,516 \$ 74,355 \$ 78,431 \$ 78,431 \$ 59,827 REVENUES Property Taxes 6,809 6,978 6,793 6,899 6,668 Specific Ownership Taxes 41,215 38,380 17,604 36,500 33,338 Interest Income 2,083 1,153 609 1,218 238 Intergovernmental Revenues 15,672 117,779 7,790 11,218 238 Total revenues 65,779 58,290 32,796 56,396 50,651 Total funds available 146,295 132,645 111,227 134,827 110,478 EXPENDITURES General and administrative Accounting 21,304 25,000 12,457 25,000 25,000 Audit 7,200 7,300 7,400 7,500 25,000 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10		-	ACTUAL		BUDGET		ACTUAL		ESTIMATED		BUDGET
REVENUES			2019			6/30/2020		2020			2021
REVENUES											
Property Taxes Specific Ownership Taxes 6,809 6,978 6,793 6,899 6,668 Specific Ownership Taxes 41,215 38,380 17,604 36,500 33,338 Interest Income 2,083 1,153 609 1,218 238 Intergovernmental Revenues 15,672 111,779 7,790 11,779 10,407 Total revenues 65,779 58,290 32,796 56,396 50,651 Total funds available 146,295 132,645 111,227 134,827 110,478 EXPENDITURES General and administrative 40,000 7,300 7,400 7,500 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 7,500 7,500 7,500 7,500 7,500 7,500 7,500 7,500 7,500 7,500 7,500 7,500 7,500 1,000 7,500 1,000 7,500 1,000 1,500 1,000 1,500 1,000	BEGINNING FUND BALANCE	\$	80,516	\$	74,355	\$	78,431	\$	78,431	\$	59,827
Specific Ownership Taxes 41,215 38,380 17,604 36,500 33,338 Interest Income 2,083 1,153 609 1,218 238 1,150 1,779 10,407 1,007	REVENUES										
Interest Income 1,083 1,153 609 1,218 238 1,1670 11,779 10,407 1							,				
Intergovernmental Revenues											
Total revenues 65,779 58,290 32,796 56,396 50,651 Total funds available 146,295 132,645 111,227 134,827 110,478 EXPENDITURES General and administrative	Interest Income		2,083		1,153		609		1,218		238
Total funds available 146,295 132,645 111,227 134,827 110,478 EXPENDITURES General and administrative Accounting Accounting Accounting Audit 7,200 25,000 12,457 25,000 25,000 Audit 7,200 7,300 7,400 7,400 7,500 County Treasurer's Fee 102 105 102 105 100 Dues and Licenses 587 650 569 569 650 Insurance 3,665 3,700 3,668 3,668 3,800 District Management 5,435 7,200 6,162 10,000 7,500 Legal 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 75,000 75,000 75,000	Intergovernmental Revenues		15,672		11,779		7,790		11,779		10,407
EXPENDITURES General and administrative Accounting 21,304 25,000 12,457 25,000 25,000 Audit 7,200 7,300 7,400 7,400 7,500 County Treasurer's Fee 102 105 102 105 100 Dues and Licenses 587 650 569 569 650 Insurance 3,665 3,700 3,668 3,668 3,800 District Management 5,435 7,200 6,162 10,000 7,500 Legal 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 Contingency - 1,245 - 83 2,530 Ground Lease - - 1,245 - 83 2,530	Total revenues		65,779		58,290		32,796		56,396		50,651
General and administrative Accounting 21,304 25,000 12,457 25,000 25,000 Audit 7,200 7,300 7,400 7,500 County Treasurer's Fee 102 105 102 105 100 Dues and Licenses 587 650 569 569 650 Insurance 3,665 3,700 3,668 3,668 3,800 District Management 5,435 7,200 6,162 10,000 7,500 Legal 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 Contingency - 1,245 - 83 2,530 Ground Lease - - - - 3,664 75,000 35,745 75,000 <	Total funds available		146,295		132,645		111,227		134,827		110,478
Accounting Audit 21,304 25,000 12,457 25,000 25,000 Audit 7,200 7,300 7,400 7,400 7,500 County Treasurer's Fee 102 105 102 105 100 Dues and Licenses 587 650 569 569 650 Insurance 3,665 3,700 3,668 3,668 3,800 District Management 5,435 7,200 6,162 10,000 7,500 Legal 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 - 20,000 20,000 20,000 20,000 20,000 20,000 20,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000	EXPENDITURES										
Audit 7,200 7,300 7,400 7,400 7,500 County Treasurer's Fee 102 105 102 105 100 Dues and Licenses 587 650 569 569 650 Insurance 3,665 3,700 3,668 3,668 3,800 District Management 5,435 7,200 6,162 10,000 7,500 Legal 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 Contingency - 1,245 - 83 2,530 Ground Lease - - - 360 120 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$78,431	General and administrative										
County Treasurer's Fee 102 105 102 105 100 Dues and Licenses 587 650 569 569 650 Insurance 3,665 3,700 3,668 3,668 3,800 District Management 5,435 7,200 6,162 10,000 7,500 Legal 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 35,745 75,000 75,000 75,000 7	Accounting		21,304		25,000		12,457		25,000		25,000
Dues and Licenses 587 650 569 569 650 Insurance 3,665 3,700 3,668 3,668 3,800 District Management 5,435 7,200 6,162 10,000 7,500 Legal 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 Contingency - 1,245 - 83 2,530 Ground Lease - - - 360 120 Total expenditures 67,864 75,000 35,745 75,000 75,000 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RE	Audit		7,200		7,300		7,400		7,400		7,500
Insurance	County Treasurer's Fee		102		105		102		105		100
District Management 5,435 7,200 6,162 10,000 7,500 Legal 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 Contingency - 1,245 - 83 2,530 Ground Lease - - - 360 120 Total expenditures 67,864 75,000 35,745 75,000 75,000 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	Dues and Licenses		587		650		569		569		650
Legal Miscellaneous 8,831 7,000 1,587 3,500 7,000 Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 Contingency - 1,245 - 83 2,530 Ground Lease - - - 360 120 Total expenditures 67,864 75,000 35,745 75,000 75,000 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	Insurance		3,665		3,700		3,668		3,668		3,800
Miscellaneous 740 800 585 1,100 800 Election - 2,000 3,215 3,215 - Repay Developer Advance 20,000 20,000 - 20,000 20,000 Contingency - 1,245 - 83 2,530 Ground Lease - - - - 360 120 Total expenditures 67,864 75,000 35,745 75,000 75,000 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	District Management		5,435		7,200		6,162		10,000		7,500
Election	Legal		8,831		7,000		1,587		3,500		7,000
Repay Developer Advance 20,000 20,000 - 20,000 20,000 Contingency - 1,245 - 83 2,530 Ground Lease - - - - 360 120 Total expenditures 67,864 75,000 35,745 75,000 75,000 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	Miscellaneous		740		800		585		1,100		800
Contingency Ground Lease - 1,245 - 83 2,530 Ground Lease - - - - 360 120 Total expenditures 67,864 75,000 35,745 75,000 75,000 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	Election		-		2,000		3,215		3,215		-
Ground Lease - - - - 360 120 Total expenditures 67,864 75,000 35,745 75,000 75,000 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	Repay Developer Advance		20,000		20,000		-		20,000		20,000
Total expenditures 67,864 75,000 35,745 75,000 75,000 Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878			-		1,245		-		83		2,530
Total expenditures and transfers out requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	Ground Lease		-		-		-				
requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	Total expenditures		67,864		75,000		35,745		75,000		75,000
requiring appropriation 67,864 75,000 35,745 75,000 75,000 ENDING FUND BALANCE \$ 78,431 \$ 57,645 \$ 75,482 \$ 59,827 \$ 35,478 EMERGENCY RESERVE AVAILABLE FOR OPERATIONS \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	Total expenditures and transfers out										
EMERGENCY RESERVE \$ 2,000 \$ 1,800 \$ 1,000 \$ 1,700 \$ 1,600 AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	•		67,864		75,000		35,745		75,000		75,000
AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	ENDING FUND BALANCE	\$	78,431	\$	57,645	\$	75,482	\$	59,827	\$	35,478
AVAILABLE FOR OPERATIONS 76,431 55,845 74,482 58,127 33,878	EMERGENCY RESERVE	\$	2.000	\$	1.800	\$	1.000	\$	1.700	\$	1.600
		*		_		*		*		*	
	TOTAL RESERVE	\$		\$		\$		\$		\$	

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT DEBT SERVICE FUND

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

	ACTUAL		BUDGET		ACTUAL		ESTIMATED		В	UDGET
		2019		2020	_ 0	5/30/2020		2020		2021
BEGINNING FUND BALANCE	\$	13,125	\$	18,133	\$	18,122	\$	18,122	\$	7,587
REVENUES										
Property Taxes		333,617		341,929		332,873		338,070		326,713
Interest Income		5,809		271		1,062		2,124		43
Total revenues		339,426		342,200		333,935		340,194		326,756
Total funds available		352,551		360,333		352,057		358,316		334,343
EXPENDITURES										
General and administrative										
County Treasurer's Fee		5,004		5,129		4,993		5,129		4,901
Contingency		-		1,271		-		-		1,649
Debt Service										
Bond Interest		217,425		210,600		-		210,600		203,450
Bond Principal		105,000		110,000		-		110,000		115,000
Total expenditures		327,429		327,000		4,993		325,729		325,000
TRANSFERS OUT										
Transfers to Capital Projects Fund		7,000		25,000		-		25,000		5,000
Total expenditures and transfers out										
requiring appropriation		334,429		352,000		4,993		350,729		330,000
ENDING FUND BALANCE	\$	18,122	\$	8,333	\$	347,064	\$	7,587	\$	4,343

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT CAPITAL PROJECTS FUND

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

	ACTUAL 2019	BUDGET 2020	ACTUAL 6/30/2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUES					
Total revenues	-	-	-	-	-
TRANSFERS IN					
Transfers from Debt Service Fund	7,000	25,000	-	25,000	5,000
Total funds available	7,000	25,000	-	25,000	5,000
EXPENDITURES General and Administrative					
Repay Developer Advance	7,000	25,000	-	25,000	5,000
Total expenditures	7,000	25,000	-	25,000	5,000
Total expenditures and transfers out requiring appropriation	7,000	25,000	_	25,000	5,000
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Services Provided

The District was organized to provide the financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping. The District's service area is located entirely within the City of Colorado Springs, El Paso County, Colorado.

The District was organized by Ordinance of the City of Colorado Springs on April 27, 2004.

At an election held on May 4, 2004, the voters approved general obligation indebtedness of \$2,600,000 for street improvements, \$2,600,000 for parking facilities, and \$6,500,000 for refinancing of District debt. On November 1, 2005, the District's electors authorized additional indebtedness of \$450,000 for water and \$150,000 for sanitary sewer. The voters also approved an annual increase in taxes of \$15,000, at a mill levy rate not to exceed one mill for general operations and maintenance. The election also allows the District to retain all revenues without regard to the limitations contained in Article X, Section 20 of the Colorado constitution. Pursuant to the District's operating plan filed annually with the City, the maximum debt service mill levy the District can impose is 50.000 mills. As set forth in the District's 2007 operating plan, the City has limited the amount of debt to be issued to a total of \$4,950,000 in the authorized voted categories, without future approval by the City.

The District has no employees and all administrative functions are contracted

The District prepares its budget on the modified accrual basis of accounting in accordance with the requirements of Colorado Revised Statutes C.R.S. 29-1-105 using its best estimates as of the date of the budget hearing. These estimates are based on expected conditions and its expected course of actions. The assumptions disclosed herein are those that the District believes are significant to the budget. There will usually be differences between the budget and actual results, because events and circumstances frequently do not occur as expected, and those difference may be material.

Revenues

Property Taxes

Property taxes are levied by the District's Board of Directors. The levy is based on assessed valuations determined by the County Assessor generally as of January 1 of each year. The levy is normally set by December 15 by certification to the County Commissioners to put the tax lien on the individual properties as of January 1 of the following year. The County Treasurer collects the determined taxes during the ensuing calendar year. The taxes are payable by April or, if in equal installments, at the taxpayer's election, in February and June. Delinquent taxpayers are notified in August and generally sales of the tax liens on delinquent properties are held in November or December. The County Treasurer remits the taxes collected monthly to the District.

The calculation of the taxes levied is displayed on the Property Tax Summary page of the budget using the adopted mill levy imposed by the District.

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Revenues – (continued)

Specific Ownership Tax

Specific ownership taxes are set by the State and collected by the County Treasurer, primarily on vehicle licensing within the County as a whole. The specific ownership taxes are allocated by the County Treasurer to all taxing entities within the County. The budget assumes that the District's share will be equal to approximately 10% of the property taxes collected.

Interest Income

Interest earned on the District's available funds has been estimated based on an average interest rate of approximately .5%.

Intergovernmental Revenue

Pursuant to an Intergovernmental Agreement, dated November 30, 2011, with Barnes and Powers South Business Improvement District, the intergovernmental revenue represents transfers from Barnes & Powers South to provide funding for the overall administrative and operating costs for the District and payment of capital infrastructure.

Expenditures

Administrative Expenditures

Administrative and operating expenditures include the estimated services necessary to maintain the District's administrative viability such as legal, management, accounting, insurance, and other administrative expenses.

County Treasurer's Fees

County Treasurer's collection fees have been computed at 1.5% of property tax collected.

Debt Service

Principal and interest payments are provided based on the debt amortization schedule from the Series 2007 bonds (discussed under Debt and Leases).

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Debt and Leases

On June 27, 2007, the District issued \$4,000,000 in General Obligation Bonds. The Bonds are due December 1, 2036, and bear an interest rate of 6.5% paid annually on December 1. At the option of the District on any date, the Bonds are subject to redemption prior to maturity without redemption premium. The proceeds from the Bonds were used to reimburse the Developer for capital infrastructure costs and to pay bond issuance costs. The District's current debt service schedule is attached.

On December 31, 2006, the District entered into a Reimbursement Agreement to repay advances made by the Developer for capital infrastructure costs and operations and maintenance (O&M) costs. The District agreed to repay the Developer for such advances plus accrued interest at the rate of 7% on the first day of the following year in which the advances were made.

On March 30, 2011, the District entered into the Amendment to the Reimbursement Agreement to recognize advances, and accrued interest, made to the District prior to 2006. Such advances were originally recorded in the District's records as a contribution.

On February 22, 2017, the District entered into the Facilities Funding and Reimbursement Agreement. Under the terms of this agreement, the District agrees to reimburse the Developer for all verified capital costs, together with interest of 8% from the date of the expenditure.

The District has no capital or operating leases.

Reserves

Emergency Reserve

The District has provided for an Emergency Reserve fund equal to at least 3% of fiscal year spending as defined under TABOR.

This information is an integral part of the accompanying budget.

BARNES & POWERS NORTH BUSINESS IMPROVEMENT DISTRICT SCHEDULE OF DEBT SERVICE REQUIREMENTS TO MATURITY

\$4,000,000 General Obligation Bonds Dated June 27, 2007 Interest Rate 6.5% Principal and Interest Due December 1

	 Principal	 Interest		Total
2021	\$ 115,000	\$ 203,450	\$	318,450
2022	125,000	195,975		320,975
2023	135,000	187,850		322,850
2024	140,000	179,075		319,075
2025	150,000	169,975		319,975
2026	160,000	160,225		320,225
2027	170,000	149,825		319,825
2028	180,000	138,775		318,775
2029	195,000	127,075		322,075
2030	205,000	114,400		319,400
2031	220,000	101,075		321,075
2032	235,000	86,775		321,775
2033	250,000	71,500		321,500
2034	265,000	55,250		320,250
2035	285,000	38,025		323,025
2036	300,000	19,500		319,500
	\$ 3,130,000	\$ 1,998,750	\$	5,128,750

No assurance provided. See summary of significant assumptions.

EXHIBIT C District Boundary Map

