

# Memorial Hospital Master Timeline

## HISTORY OF THE MASTER LEASE

2011

### October 18, 2011

City of Colorado Springs creates special Memorial Task Force and issues RFP for Memorial Hospital.

### November 2011

Colorado Springs voters approve ballot question 2B to repeal the city's tax levy funding Memorial Hospital, officially transitioning it to an independent non-profit entity.

### November 14, 2011

University of Colorado Health submits proposal to Memorial Task Force for review.

### December 31, 2011

Memorial Task Force provides Colorado Springs City Council with recommendation to accept UCHealth proposal.

2012

### June 27, 2012

Colorado Springs City Council approves ballot language asking voters to approve the transaction allowing UCHealth to lease Memorial Hospital.

### July 20, 2012

The City of Colorado Springs and UCHealth complete draft master lease agreement.

### July 25, 2012

Children's Hospital Colorado files a licensure application with CDPHE for a hospital within a hospital license.

### August 1, 2012

Attorney General John Suthers issues statement of no-objection to the transaction of UCHealth leasing Memorial.

### August 28, 2012

Colorado Springs voters approve UCHealth leasing Memorial Hospital.

### September 30, 2012

CDPHE approves a conditional license for Children's Hospital Colorado to operate a hospital within a hospital at Memorial Hospital Central; the license is re-approved in 2013 and again in 2014. Children's Hospital Colorado becomes a sub-lessee to the Master Lease agreement.

## THE PARTNERSHIP

2014

### August 2014

Children's Hospital Colorado launches massive marketing campaign introducing the hospital to the Pikes Peak Region.

### November 6, 2014

Children's Hospital Colorado opens its Urgent Care Site providing after-hour and weekend care at its Briargate location.

### Year End 2014

- Children's Hospital Colorado recruited and hired 253 staff and pediatric specialty physicians and providers in Colorado Springs.
- Children's Hospital Colorado contributed approximately \$12 million in community benefit.
- Children's Hospital Colorado established 24 new Colorado Springs corporate and community partners.
- Children's Hospital Colorado implemented successful quality of care initiatives that resulted in the 26% reduction of hospital acquired conditions including a 50% decrease in hospital acquired infections.
- Memorial's medical team grew to include 84 physicians and six primary care locations.
- Memorial contributed approximately \$526 million in community benefit.

## THE BUSINESS ARRANGEMENT

2015

### March 2-5, 2015

CDPHE performed a complaint-based inspection of both Children's Hospital Colorado's main campus in Aurora and its Memorial Hospital Central unit licensed operations.

### April 21, 2015

Memorial Hospital voluntarily relinquished its trauma waiver; area EMS and transport agencies notified.

### May 11, 2015

Plans of correction submitted by both Memorial Hospital and Children's Hospital Colorado.

### June 4, 2015

Memorial Hospital implements new management services agreement with Children's Hospital Colorado. All pediatric patients will be cared for under the Memorial Hospital license. Staff caring for pediatric patients remain Children's Hospital Colorado employees now contracted to work for Memorial.



Children's Hospital Colorado



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of COLORADO HEALTH

MEMORIAL HOSPITAL