



**DEPARTMENT OF THE AIR FORCE**  
**10TH CONTRACTING SQUADRON**  
**USAF ACADEMYCOLORADO**

23 June 14

MEMORANDUM FOR Mr. Jerry Forte, Jr., P.E.  
Chief Executive Officer  
Colorado Springs Utilities  
P.O. Box 1103, MC 950  
Colorado Springs, CO 80904-0950

FROM: Ms. Kelly Snyder  
Director Business Operations  
10th Contracting Squadron  
8110 Industrial Drive, Ste 103  
USAF Academy, CO 80840-2315

Subject: Contract Service Tariffs, Electric and Natural Gas

1. Continuing our efforts to privatize our gas and electric utility systems, the USAF Academy supports (a) the modification of the electric tariff to serve street lights in the privatized housing area and (b) modification to the electric and gas tariffs for the anticipated completion of our utility service contract with CSU in 2015.
2. The proposed tariff revisions are recommended for approval at the 22 July 2014 City Council meeting.
3. As the USAF Academy continues to finalize our privatization efforts, this project completes another phase of those efforts. These actions comply with USAF's privatization directives as well as providing safe and reliable power to the military housing areas.
4. We firmly support the proposed tariff revisions for the installation of these electric and natural gas projects. Academy contracting officials will be present at the 22 July 2014 City Council meeting to support the proposed tariff revisions.
5. If you require additional information, please contact Mr. William Clearwater at 719-333-6572.

KELLY S. SNYDER  
Director Business Operations