2021 OPERATING PLAN AND BUDGET

FIRST AND MAIN NORTH BUSINESS IMPROVEMENT DISTRICT

City of Colorado Springs, El Paso County, Colorado

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General Fund
Capital Projects Fund
Debt Service Fund

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2021 OPERATING PLAN FOR THE FIRST AND MAIN NORTH BUSINESS IMPROVEMENT DISTRICT

1. PURPOSE AND SCOPE OF THIS DISTRICT

A. Requirement for this Operating Plan.

The Business Improvement District Act, specifically Section 31-25-1211, C.R.S., requires that the First and Main North Business Improvement District (the "District") file an operating plan and budget with the City Clerk no later than September 30 of each year.

Under the statute, the City is to approve the operating plan and budget within 30 days of the submittal of all required information.

The District operates under the authorities and powers allowed under the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., as amended, as further described and limited by this Operating Plan.

B. What Must Be Included in the Operating Plan?

Pursuant to the provisions of the Business Improvement District Act, Section 31-25-1201, *et seq.*, C.R.S., as amended, this Operating Plan specifically identifies: (1) the composition of the Board of Directors; (2) the services and improvements to be provided by the District; (3) the taxes, fees, and assessments to be imposed by the District; (4) the estimated principal amount of the bonds to be issued by the District; and (5) such other information as the City may require.

The District's original 2004 and subsequent Operating Plans, previously approved by the City, are incorporated herein by reference, and shall remain in full force and effect except as specifically or necessarily modified hereby.

C. Purposes.

As may be further articulated in prior years' Operating Plans, the ongoing and/or contemplated purposes of this District for 2021 include financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping consistent with prior years' activities.

D. Ownership of Property or Major Assets.

The District owns certain street improvements, parking facilities, water improvements, and drainage improvements.

E. Contracts and Agreement.

The District is not currently a party to any significant active contracts or agreements.

2. ORGANIZATION AND COMPOSITION OF THE BOARD OF DIRECTORS

A. Organization.

The First and Main North Business Improvement District was organized by the City of Colorado Springs, Colorado by Ordinance No. 04-51 on April 27, 2004.

B. Governance.

The District is governed by an elected board of directors.

C. Current Board.

The persons who currently serve as the Board of Directors are:

Timothy Seibert, President Christopher S. Jenkins, Vice-President David D. Jenkins, Secretary Delroy L. Johnson, Assistant Secretary Vacancy

Director and other pertinent contact information are provided in **EXHIBIT A.**

D. Term Limits.

The District held a regular election in May 8, 2012, at which time a ballot question was presented to eliminate term limits pursuant to Article 18, Section 11 of the Colorado Constitution. The ballot question passed.

E. Advisory Board.

The Board of Directors may appoint one or more advisory boards to assist the Board of Directors on such matters as the Board of Directors desires assistance. The Board of Directors shall, upon the appointment of an advisory board, set forth its duties, duration, and membership. The Board of Directors may provide rules of procedure for the advisory board or may delegate to the advisory board the authority to provide such rules. No advisory boards have yet been appointed to date.

3. BOUNDARIES, INCLUSIONS AND EXCLUSIONS

A copy of the current map of the District is attached as **EXHIBIT C**. The District does not anticipate inclusion or exclusion requests in the coming year.

4. PUBLIC IMPROVEMENTS

The District will be primarily concerned with the provision of public improvements and services within the boundaries of the District; however, there may be instances to provide improvements or services outside of the boundaries of the District as development and completion of existing projects occurs in 2021. The District shall have the authority to provide these improvements and services, but the revenue-raising powers of the District to recoup the costs of extraterritorial improvements and services shall be as limited by state law.

The public improvements that the District anticipates it will construct, install or cause to be constructed and installed, include those public improvements the costs of which may, in accordance with the Business Improvement District Act, Section 31-25-1201, et seq., C.R.S., lawfully be paid for by the District, including, without limitation, water services, safety protection devices, sanitation services, marketing, streetscape improvements, street improvements, curbs, gutters, culverts, drainage facilities, sidewalks, parking facilities, paving, lighting, grading, landscaping and storm and wastewater management facilities and associated land acquisition and remediation (the "Public Improvements"). The costs of such Public Improvements, including costs of design, acquisition, construction and financing, are referred to herein as the "Public Improvement Costs."

5. ADMINISTRATION, OPERATIONS, SERVICES AND MAINTENANCE

The District shall provide for ownership, operation, and maintenance of District facilities as activities of the District itself or by contract with other units of government or the private sector.

6. FINANCIAL PLAN AND BUDGET

1. 2021 Budget.

The 2021 Budget for the District is attached as **EXHIBIT B.**

2. Authorized Indebtedness.

At an election held on May 4, 2004, the voters approved general obligation indebtedness of \$2,100,000 for street improvements, \$2,000,000 for parking facilities, and \$5,000,000 for refinancing of District debt. The voters also approved an annual increase in taxes of \$9,154, at a mill levy rate not to exceed one mill, for general operations and maintenance. The election also allows the District to retain all revenues without regard to the limitations contained in Article X, Section 20 of the Colorado Constitution. On November 1, 2005, the District authorized additional indebtedness of \$225,000 for water and \$50,000 for storm drainage.

Pursuant to the District's Operating Plan filed annually with the City, the maximum debt service mill levy the District can impose is 50.000 mills. The Series 2005 Bond Resolution limits the mill levy to pay those bonds to 44.000 mills in 2005 and 2006, 39.000 mills for the years 2007 through 2015, and 34.000

mills for the years 2016 through 2034. Due to lower than projected revenues from the limited mill levy, the Board of Directors of the District approved keeping the mill levy at 39.000 mills. However, pursuant to the Second Amendment to Bond Resolution, Series 2005, dated November 29, 2017, the District authorized the mill levy limitation to not exceed 50.000 mills for payment of principal, premium, and interest on the bonds and any parity bonds. As set forth in the District's 2004 Operating Plan, the City has limited the amount of debt to be issued to a total of \$2,200,000 in the authorized voted categories. This maximum debt authorization amount shall not be exceeded without express prior approval by the City.

3. Property Tax and Mill Levy Caps.

The 2004 Operating Plan allowed a debt service mill levy of up to 50 mills and an operating levy of up to 1 mill.

4. District Revenues.

See 2021 Budget attached hereto as **EXHIBIT B**.

5. Existing Debt Obligations.

In 2005 the District issued its \$1,927,000 Limited Tax General Obligation Bonds, Series 2005. The bonds financed public improvements as were voted on at the November 2004 and November 2005 elections and approved by the City, which included streets, parking, water, and sewer improvements.

6. Future Debt Obligations.

In accordance with the City's Special District Policy, this District shall request and obtain approval of City Council prior to issuance of any debt in accordance with the financing plan for the District as previously approved. The standards for City approval shall generally be consistent with the City's Special District Policy, as it may be amended, along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

7. Other Financial Obligations.

The District currently has outstanding developer advances of \$206,253, which accrues interest at a rate of 7%. No other financial obligations of the District are anticipated in the coming year.

8. City Charter Limitations.

In accordance with 7-100 of the City Charter, the District shall not issue any debt instrument for any purpose other than construction of capital improvements with a public purpose necessary for development. As set forth in 7-100 of the City Charter, the total debt of any proposed District shall not exceed 10 percent of the total assessed valuation of the taxable property within the District unless approved by at least a two-thirds vote of the entire City Council.

9. Non-Default Provisions.

Limited tax general obligation bonds issued by the District shall be structured and/or credit enhancements provided such that the bonds cannot default as long as the District is imposing the required maximum allowed mill levy.

10. Privately Placed Debt.

Prior to the issuance of any privately placed debt for capital related costs, the District shall obtain the certification of an External Financial Advisor regarding the fairness and feasibility of the interest rate and the structure of the debt.

11. The debt of the District will not constitute a debt or obligation of the City in any manner. The faith and credit of the City will not be pledged for the repayment of the debt of the District. This will be clearly stated on all offering circulars, prospectus, or disclosure statements associated with any securities issued by the District.

7. MUNICIPAL OVERSIGHT OF DISTRICT ACTIVITIES

(a) Audit.

The District agrees to submit an annual audit to the City Finance Department no later than March 1st of each year which is performed by an independent certified public accounting firm. Even if the state grants an audit exemption, the District must submit an annual audit as specified above.

(b) SID Formation.

The District affirms that it will provide an Amended Operating Plan and seek prior approval of City Council prior to formation of any Special Improvement District within its boundaries in the future.

(c) City Authorization Prior to Debt Issuance.

In accordance with the City's Special District Policy, and notwithstanding any statements of intent in the Budget and Operating Plan, this District shall request and obtain approval of City Council prior to issuance of any debt in accordance with the financing plan for the District as previously approved. The standards for City approval shall generally be consistent with the City's Special District Policy, as it may be amended, along with the most recently approved operating plan and budget and any requirements or limitations contained therein to the extent that they are consistent with the financing plans for the District.

(d) Public Improvement Fees.

This District will not utilize any revenues from a new, increased or expanded public improvement fee ("PIF") unless specifically authorized in a subsequent operating plan and budget, or separately approved by City Council. The imposition of a PIF and any provisions for adjustment of a PIF that have been previously approved by City Council shall not be subject to this restriction.

(e) Condemnation.

The Colorado Revised Statutes do not authorize BIDs to use powers of eminent domain. The exercise of eminent domain authority by any City-authorized district is also specifically prohibited without express prior City Council approval.

8. 2021 ACTIVITIES, PROJECTS AND CHANGES

1. Activities.

The District does not anticipate activity for commercial development in 2021. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities and landscaping consistent with prior years' activities.

2. Projects and Public Improvements.

The District does not anticipate funding the design, installation or acquisition of additional public improvements during 2021. If the District acts to fund additional improvements during calendar year 2021, an amendment to this Operating Plan will be sought in accordance with the provisions of Section 31-25-1211, C.R.S.

3. Summary of 2021 Activities and Changes from Prior Year.

The District's activities will focus on district administration and payment of its existing bonds, as well as operating and maintaining parking facilities, roadways, lighting, driveways, public utilities and landscaping services.

Boundary changes: Not anticipated for the upcoming year.

Changes to board or governance structure: An appointment to the Board of Directors may be made to fill the vacancy.

Mill levy changes: Not anticipated for the upcoming year.

New, refinanced or fully discharged debt: Not anticipated for the upcoming year.

Elections: There will be no election for the upcoming year.

Major changes in development activity or valuation: Not anticipated for the upcoming year.

Ability to meet current financial obligations: See 2021 Budget attached as **EXHIBIT B**.

9. **DISSOLUTION**

The District may be dissolved under the conditions of Section 31-25-1225, C.R.S. Perpetual existence is not contemplated at this time.

10. CONCLUSION

It is submitted that this Operating Plan and Budget for the District meets the requirements of the Business Improvement District Act and further meets applicable requirements of the Colorado Constitution and other law. It is further submitted that the types of services

and improvements to be provided by the District are those services and improvements which satisfy the purposes of Part 12 of Article 25 of Title 31, C.R.S.

EXHIBIT A

Director and Other Contact Information First and Main North Business Improvement District

BOARD OF DIRECTORS:

NAME & ADDRESS	POSITION	TERM(S)	PHONE #/E-MAIL
Timothy Seibert	President	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			tseibert@nor-wood.com
Colorado Springs, CO 80903			
Christopher S. Jenkins	Vice President	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			chrisjenkins@nor-wood.com
Colorado Springs, CO 80903			
David D. Jenkins	Secretary	2020-2023	(w) 719-593-2600
Nor'wood Development Group			(f) 719-633-0545
111 South Tejon, Suite 222			ddj@nor-wood.com
Colorado Springs, CO 80903			
Delroy L. Johnson	Assistant	2018-2022	(w) 719-593-2600
Nor'wood Development Group	Secretary		(f) 719-633-0545
111 South Tejon, Suite 222			djohnson@nor-wood.com
Colorado Springs, CO 80903			
Vacancy		2018-2022	

DISTRICT CONTACT:

DISTRICT MANAGER:

Delroy L. Johnson, Assistant Secretary	Josh Miller
Nor'wood Development Group	CliftonLarsonAllen LLP
111 South Tejon, Suite 222	8390 East Crescent Parkway, Suite 600
Colorado Springs, CO 80903	Greenwood Village, CO 80111
(w) 719-593-2600	(w) 303-779-5710
(f) 719-633-0545	(f) 303-779-0348
djohnson@nor-wood.com	josh.miller@claconnect.com

ACCOUNTANT: AUDITOR:

Carrie Bartow, CPA	BiggsKofford, PC
CliftonLarsonAllen LLP	630 Southpointe Court, Suite 200
102 South Tejon, Suite 350	Colorado Springs, CO 80906
Colorado Springs, CO 80903	719-579-9090
(w) 719-635-0300 x 77839	(f) 719-576-0126
(f) 719-473-3630	
carrie.bartow@claconnect.com	

INCLIR	ANCE	AND BONDS:	STAFF:
unoun	AINLE	AIND DUDINGS	SIAFF

T. Charles Wilson Insurance Service	N/A
384 Inverness Parkway	
Centennial, CO 80112	
303-368-5757	

EXHIBIT B

2021 BID Budget
General Fund
Debt Service Fund
Capital Projects Fund
(including taxes, fees, assessments and estimated principal amount of bonds)

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT ANNUAL BUDGET FOR THE YEAR ENDING DECEMBER 31, 2021

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT SUMMARY

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

	P	ACTUAL		BUDGET		ACTUAL C/20/2020		ESTIMATED		BUDGET
	<u> </u>	2019	2020		6/30/2020		2020			2021
BEGINNING FUND BALANCES	\$	6,581	\$	6,961	\$	7,049	\$	7,049	\$	11,520
REVENUE Property Taxes Specific Ownership Taxes		200,703 24,411		206,223 22,685		205,261 10,405		206,223 22,685		207,817 20,782
Interest Income Developer Advance		2,399 -		126 7,000		809 -		1,626 7,000		43 5,500
Total revenue		227,513		236,034		216,475		237,534		234,142
TRANSFERS IN		50,000		50,000		-		50,000		55,000
Total funds available		284,094		292,995		223,524		294,583		300,662
EXPENDITURES		05.050		00.000		40.000		04.077		00.000
General Fund Debt Service Fund		25,952 151,093		33,000 152,000		19,289 151,065		31,977 151,086		33,000 152,000
Capital Projects Fund		50,000		50,000		-		50,000		55,000
Total expenditures		227,045		235,000		170,354		233,063		240,000
TRANSFERS OUT		50,000		50,000		-		50,000		55,000
Total expenditures and transfers out		277,045		285,000		170,354		202.062		295,000
requiring appropriation		211,045		200,000		170,354		283,063		295,000
ENDING FUND BALANCES	\$	7,049	\$	7,995	\$	53,170	\$	11,520	\$	5,662
EMERGENCY RESERVE AVAILABLE FOR OPERATIONS	\$	900 1,044	\$	900 748	\$	500	\$	900 2,922	\$	800 392
TOTAL RESERVE	\$	1,044	\$	1,648	\$	(3,352) (2,852)	\$	3,822	\$	1,192

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT PROPERTY TAX SUMMARY INFORMATION 2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

		ACTUAL 2019	BUDGET 2020		ACTUAL 6/30/2020		ESTIMATED 2020			BUDGET 2021
	<u> </u>	2013	<u> </u>	2020		0/30/2020		2020	_	ZUZ I
ASSESSED VALUATION	•	0.050.400	•	4 0 40 500	•	4 0 40 500	•	4 0 40 500	•	4.074.000
Commercial	\$	3,953,480	\$	4,043,580	\$	4,043,580	\$	4,043,580	\$	4,074,830
Certified Assessed Value	\$	3,953,480	\$	4,043,580	\$	4,043,580	\$	4,043,580	\$	4,074,830
MILL LEVY										
General		1.000		1.000		1.000		1.000		1.000
Debt Service		50.000		50.000		50.000		50.000		50.000
Total mill levy		51.000		51.000		51.000		51.000		51.000
PROPERTY TAXES General	\$	3,953	\$	4,044	\$	4,044	\$	4,044	\$	4,075
Debt Service		197,673		202,179		202,179		202,179		203,742
Levied property taxes Adjustments to actual/rounding		201,627 (924)		206,223		206,223 (962)		206,223		207,817
Budgeted property taxes	\$	200,703	\$	206,223	\$	205,261	\$	206,223	\$	207,817
BUDGETED PROPERTY TAXES General Debt Service	\$	3,935 196,768	\$	4,044 202,179		201,236	\$	4,044 202,179		4,075 203,742
	\$	200,703	\$	206,223	\$	205,261	\$	206,223	\$	207,817

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT GENERAL FUND

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

REVENUE Property Taxes 3,935 4,044 4,025 4,044 4,05 Specific ownership Taxes 24,411 22,685 10,405 22,685 20,77 Interest Income 38 19 63 126 Developer advance - 7,000 - 7,000 5,55 Total revenue 28,384 33,748 14,493 33,855 30,33 Total funds available 27,896 34,648 16,437 35,799 34,11 EXPENDITURES General and administrative Accounting 12,066 16,000 7,579 16,000 16,00 Audit 3,100 3,150 3,200 3,200 3,20 County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 2 Insurance 1,832 1,850 1,834 1,834 1,93 District Management 3,807 3,500 2,598 3,500 3,50 Legal 4,245 5,000 1,884 5,000 5,00 Miscellaneous 560 600 251 500 5 Election - 1,000 1,601 1,601 Contingency - 1,538 - 1 2,5 5 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,155		A	ACTUAL	В	UDGET	ACTU	JAL	ES	STIMATED	E	BUDGET
REVENUE Property Taxes 3,935 4,044 4,025 4,044 4,05 Specific ownership Taxes 24,411 22,685 10,405 22,685 20,7 Interest Income 38 19 63 126 Developer advance - 7,000 - 7,000 5,5 Total revenue 28,384 33,748 14,493 33,855 30,3 Total funds available 27,896 34,648 16,437 35,799 34,11 EXPENDITURES General and administrative Accounting 12,066 16,000 7,579 16,000 16,00 Audit 3,100 3,150 3,200 3,200 3,20 County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 2 Insurance 1,832 1,850 1,834 1,834 1,9 District Management 3,807 3,500 2,598 3,500 5,00 Miscellaneous 560 600 251 500 5 Election - 1,000 1,601 1,601 Contingency - 1,538 2,5 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,155 ENDING FUND BALANCE			2019	<u> </u>	2020	6/30/2	2020	<u> </u>	2020	<u> </u>	2021
REVENUE Property Taxes 3,935 4,044 4,025 4,044 4,025 Specific ownership Taxes 24,411 22,685 10,405 22,685 20,77 Interest Income 38 19 63 126 Developer advance - 7,000 - 7,000 5,55 Total revenue 28,384 33,748 14,493 33,855 30,33 Total funds available 27,896 34,648 16,437 35,799 34,11 EXPENDITURES General and administrative Accounting 12,066 16,000 7,579 16,000 16,00 Audit 3,100 3,150 3,200 3,200 3,20 County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 2 Insurance 1,832 1,850 1,834 1,834 1,93 District Management 3,807 3,500 2,598 3,500 3,50 Specific Ministeriation 1,832 1,850 1,834 1,834 1,93 District Management 3,807 3,500 2,598 3,500 3,50 Specific Ministeriation 1,601 Contingency - 1,538 - 1,25 2,5 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,11 Specific Speci											
Property Taxes 3,935	BEGINNING FUND BALANCE	\$	(488)	\$	900	\$	1,944	\$	1,944	\$	3,822
Property Taxes 3,935	REVENUE										
Specific ownership Taxes 24,411 22,685 10,405 22,685 20,76 Interest Income 38 19 63 126 Developer advance - 7,000 - 7,000 5,50 Total revenue 28,384 33,748 14,493 33,855 30,3 Total funds available 27,896 34,648 16,437 35,799 34,19 EXPENDITURES General and administrative Accounting 12,066 16,000 7,579 16,000 16,00 Audit 3,100 3,150 3,200 3,200 3,20 County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 22 Insurance 1,832 1,850 1,834 1,834 1,99 District Management 3,807 3,500 2,598 3,500 3,50 Legal 4,245 5,000 1,884 5,000 5,00 Miscellaneous 560 600 251 500 5,00 Election - 1,000 1,601 1,601 Contingency - 1,538 2,5 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 1,19 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 1,19 Continue 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 Continue 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 Continue 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 Continue 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19 Continue 25,952 33,000 19,289 31,977 33,00 Continue 25,952 33,000 19,289 31,977 33,00 Con	Property Taxes		3,935		4,044		4,025		4,044		4,075
Interest Income 38	• •		24,411		22,685	1	0,405		22,685		20,782
Total revenue 28,384 33,748 14,493 33,855 30,3 Total funds available 27,896 34,648 16,437 35,799 34,19 EXPENDITURES General and administrative Accounting 12,066 16,000 7,579 16,000 16,00 Audit 3,100 3,150 3,200 3,200 3,200 County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 275 2 Insurance 1,832 1,850 1,834 1,834 1,934 District Management 3,807 3,500 2,598 3,500 3,51 Legal 4,245 5,000 1,884 5,000 5,000 Miscellaneous 560 600 251 500 5 Election - 1,000 1,601 1,601 Contingency - 1,538 2,5 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,000 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19					_		63		_		13
Total funds available 27,896 34,648 16,437 35,799 34,11 EXPENDITURES General and administrative Accounting Audit A	Developer advance		-		7,000		-		7,000		5,500
EXPENDITURES General and administrative Accounting Audit Accounty Treasurer's Fee Bo	Total revenue		28,384		33,748	1	4,493	_	33,855	_	30,370
General and administrative Accounting 12,066 16,000 7,579 16,000 16,00 Audit 3,100 3,150 3,200 3,200 3,20 County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 2 Insurance 1,832 1,850 1,834 1,834 1,9 District Management 3,807 3,500 2,598 3,500 3,5 Legal 4,245 5,000 1,884 5,000 5,0 Miscellaneous 560 600 251 500 50 Election - 1,000 1,601 1,601 Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19	Total funds available		27,896		34,648	1	6,437		35,799		34,192
General and administrative Accounting 12,066 16,000 7,579 16,000 16,00 Audit 3,100 3,150 3,200 3,200 3,20 County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 2 Insurance 1,832 1,850 1,834 1,834 1,9 District Management 3,807 3,500 2,598 3,500 3,5 Legal 4,245 5,000 1,884 5,000 5,0 Miscellaneous 560 600 251 500 50 Election - 1,000 1,601 1,601 Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19	EXPENDITURES	_	_		_	_			_	-	_
Accounting 12,066 16,000 7,579 16,000 16,00 Audit 3,100 3,150 3,200 3,200 3,20 County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 2 Insurance 1,832 1,850 1,834 1,834 1,9 District Management 3,807 3,500 2,598 3,500 3,5 Legal 4,245 5,000 1,884 5,000 5,0 Miscellaneous 560 600 251 500 5 Election - 1,000 1,601 1,601 Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,11											
Audit 3,100 3,150 3,200 3,500 <th< td=""><td></td><td></td><td>12.066</td><td></td><td>16.000</td><td></td><td>7,579</td><td></td><td>16.000</td><td></td><td>16,000</td></th<>			12.066		16.000		7,579		16.000		16,000
County Treasurer's Fee 60 67 67 67 67 Dues 282 295 275 275 2 Insurance 1,832 1,850 1,834 1,834 1,9 District Management 3,807 3,500 2,598 3,500 3,5 Legal 4,245 5,000 1,884 5,000 5,0 Miscellaneous 560 600 251 500 50 Election - 1,000 1,601 1,601 Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,14	5		,		,		,		,		3,250
Dues 282 295 275 275 275 Insurance 1,832 1,850 1,834 1,834 1,934 District Management 3,807 3,500 2,598 3,500 3,50 Legal 4,245 5,000 1,884 5,000 5,00 Miscellaneous 560 600 251 500 50 Election - 1,000 1,601 1,601 Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19	County Treasurer's Fee		,		,				,		61
District Management 3,807 3,500 2,598 3,500 3,5 Legal 4,245 5,000 1,884 5,000 5,0 Miscellaneous 560 600 251 500 5 Election - 1,000 1,601 1,601 Contingency - 1,538 - - 25,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19			282		295		275		275		275
Legal 4,245 5,000 1,884 5,000 5,00 Miscellaneous 560 600 251 500 5 Election - 1,000 1,601 1,601 Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19	Insurance		1,832				1,834		1,834		1,900
Legal 4,245 5,000 1,884 5,000 5,00 Miscellaneous 560 600 251 500 5 Election - 1,000 1,601 1,601 Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19	District Management		3,807		3,500		2,598		3,500		3,500
Election - 1,000 1,601 1,601 Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19	Legal		4,245		5,000		,		5,000		5,000
Contingency - 1,538 - - 2,5 Total expenditures 25,952 33,000 19,289 31,977 33,00 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19			560								500
Total expenditures 25,952 33,000 19,289 31,977 33,00 Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,00 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,19			-		,		1,601		1,601		-
Total expenditures and transfers out requiring appropriation 25,952 33,000 19,289 31,977 33,000 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,18	3 ,										2,514
requiring appropriation 25,952 33,000 19,289 31,977 33,000 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,18	Total expenditures		25,952		33,000	1	19,289		31,977		33,000
requiring appropriation 25,952 33,000 19,289 31,977 33,000 ENDING FUND BALANCE \$ 1,944 \$ 1,648 \$ (2,852) \$ 3,822 \$ 1,18	Total expenditures and transfers out										
	•		25,952		33,000	1	9,289		31,977		33,000
EMERGENCY RESERVE \$ 900 \$ 900 \$ 500 \$ 900	ENDING FUND BALANCE	\$	1,944	\$	1,648	\$ ((2,852)	\$	3,822	\$	1,192
	EMERGENCY RESERVE	\$	900	\$	900	\$	500	\$	900	\$	800
,,		~		*		T		+		7	392
		\$		\$				\$		\$	1,192

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT DEBT SERVICE FUND

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

	1	ACTUAL	E	BUDGET		ACTUAL	ES	STIMATED	В	BUDGET
		2019	<u> </u>	2020	6/	/30/2020		2020	<u> </u>	2021
BEGINNING FUND BALANCE	\$	7,069	\$	6,061	\$	5,105	\$	5,105	\$	7,698
REVENUE										
Property Taxes		196,768		202,179		201,236		202,179		203,742
Interest Income		2,361		107		746		1,500		30
Total revenue		199,129		202,286		201,982		203,679		203,772
Total funds available		206,198		208,347		207,087		208,784		211,470
EXPENDITURES										
General and administrative										
County Treasurer's Fee		2,951		3,033		3,012		3,033		3,056
Contingency		-		914		-		-		891
Debt Service										
Bond Interest		92,353		89,005		89,005		89,005		85,463
Bond Principal		55,789		59,048		59,048		59,048		62,590
Total expenditures		151,093		152,000		151,065		151,086		152,000
TRANSFERS OUT										
Transfers to other fund		50,000		50,000		-		50,000		55,000
Total expenditures and transfers out										
requiring appropriation		201,093		202,000		151,065		201,086		207,000
ENDING FUND BALANCE	\$	5,105	\$	6,347	\$	56,022	\$	7,698	\$	4,470

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT CAPITAL PROJECTS FUND

2021 BUDGET

WITH 2019 ACTUAL AND 2020 ESTIMATED For the Years Ended and Ending December 31,

	ACTUAL 2019		BUDGET 2020	ACTUAL 6/30/2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	\$	- \$	-	\$ -	\$ -	\$ -
REVENUE						
Total revenue		-	-	-	-	-
TRANSFERS IN						
Transfers from Other Fund	50,00	00	50,000	-	50,000	55,000
Total funds available	50,00	00	50,000	-	50,000	55,000
EXPENDITURES Capital Projects						
Repay developer advance	50,00	00	50,000	-	50,000	55,000
Total expenditures	50,00	00	50,000	-	50,000	55,000
Total expenditures and transfers out requiring appropriation	50,00	00	50,000	-	50,000	55,000
ENDING FUND BALANCE	\$	- \$	\$ -	\$ -	\$ -	\$ -

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Services Provided

The District was organized to provide the financing, acquisition, construction, completion, installation, replacement and/or operation and maintenance of all of the services and public improvements allowed under Colorado law for business improvement districts. Specific improvements and services provided by the District include parking facilities, roadways, lighting, driveways, public utilities, landscaping, water and storm sewer. The District's service area is located entirely within the City of Colorado Springs, El Paso County, Colorado.

The District was organized by Ordinance of the City of Colorado Springs on April 27, 2004.

At an election held on May 4, 2004, the voters approved general obligation indebtedness of \$2,100,000 for street improvements, \$2,000,000 for parking facilities and \$5,000,000 for refinancing of District debt. On November 1, 2005, the District authorized additional indebtedness of \$225,000 for water and \$50,000 for storm drainage. The voters also approved an annual increase in taxes of \$9,154, at a mill levy rate not to exceed one mill, for general operations and maintenance. The election also allows the District to retain all revenues without regard to the limitations contained in Article X, Section 20 of the Colorado constitution. Pursuant to the District's operating plan filed annually with the City, the maximum debt service mill levy the District can impose is 50.000 mills. The Series 2005 Bond Resolution limits the mill levy to pay those bonds to 44.000 mills in 2005 and 2006, 39.000 mills for the years 2007 through 2015, and 34.000 mills for the years 2016 through 2034. On November 29, 2017, the District's Board of Directors approved keeping the mill levy at 50.000 mills until further notice. As set forth in the District's 2004 operating plan, the City has limited the amount of debt to be issued to a total of \$2,200,000 in the authorized voted categories, without future approval by the City.

The District has no employees and all administrative functions are contracted.

The District prepares its budget on the modified accrual basis of accounting in accordance with the requirements of Colorado Revised Statutes C.R.S. 29-1-105 using its best estimates as of the date of the budget hearing. These estimates are based on expected conditions and its expected course of actions. The assumptions disclosed herein are those that the District believes are significant to the budget. There will usually be differences between the budget and actual results, because events and circumstances frequently do not occur as expected, and those difference may be material.

Revenues

Property Taxes

Property taxes are levied by the District's Board of Directors. The levy is based on assessed valuations determined by the County Assessor generally as of January 1 of each year. The levy is normally set by December 15 by certification to the County Commissioners to put the tax lien on the individual properties as of January 1 of the following year. The County Treasurer collects the determined taxes during the ensuing calendar year. The taxes are payable by April or, if in equal installments, at the taxpayer's election, in February and June. Delinquent taxpayers are notified in August and generally sales of the tax liens on delinquent properties are held in November or December. The County Treasurer remits the taxes collected monthly to the District.

The calculation of the taxes levied is displayed on the Property Tax Summary page of the budget using the adopted mill levy imposed by the District.

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Revenues - (Continued)

Specific Ownership Tax

Specific ownership taxes are set by the State and collected by the County Treasurer, primarily on vehicle licensing within the County as a whole. The specific ownership taxes are allocated by the County Treasurer to all taxing entities within the County. The budget assumes that the District's share will be equal to approximately 10% of the property taxes collected.

Interest Income

Interest earned on the District's available funds has been estimated based on an average interest rate of approximately .5%.

Developer Advance

Developer advances are expected to fund a portion of general fund expenditures. Developer advances are to be recorded as revenue for budget purposes with an obligation for future repayment when the District is financially able to issue bonds to reimburse the Developer

Expenditures

Administrative and Operating Expenditures

Administrative and operating expenditures include the estimated services necessary to maintain the District's administrative viability such as legal, management, accounting, insurance, and other administrative expenses.

County Treasurer's Fees

County Treasurer's collection fees have been computed at 1.5% of property taxes.

Debt Service

Principal and interest payments in 2021 are provided based on the debt amortization schedule from the Series 2005 General Obligation Bonds.

Developer Advance

In 2016, the District accepted infrastructure improvements from the Developer. The District anticipates repayment of the advances for these improvements in 2021.

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT 2021 BUDGET SUMMARY OF SIGNIFICANT ASSUMPTIONS

Debt and Leases

On March 25, 2005 the District issued \$1,927,000 in General Obligation Limited Tax Bonds dated March 30, 2005 for infrastructure improvements. The bonds bear interest at a rate of 6.00%. Bond interest and principal payments are payable annually on July 1. Any accrued and unpaid interest will compound on July 1 of each year. The bonds are payable as funds are available from property taxes over 30 years with final maturity on March 30, 2035.

The District entered into a Reimbursement Agreement (Agreement) with the Developer. The District agrees to reimburse the Developer for operational advances made on behalf of the District. The District agrees to repay the Developer along with accrued interest, at a rate of 7% on the first day of the following year in which the advances were made. The Agreement does not constitute a multiple-fiscal year obligation.

On March 30, 2011, the District entered into the Amendment to the Reimbursement Agreement to recognize advances, and accrued interest, made to the District prior to 2006. Such advances were originally recorded in the District's records as a contribution.

The District has no operating or capital leases.

Reserves

Emergency Reserve

The District has provided for an Emergency Reserve fund equal to at least 3% of fiscal year spending for 2021, as defined under TABOR.

This information is an integral part of the accompanying budget.

FIRST & MAIN NORTH BUSINESS IMPROVEMENT DISTRICT SCHEDULE OF DEBT SERVICE REQUIREMENTS TO MATURITY

\$1,927,000 General Obligation Bonds Series 2005

Dated March 30, 2005

Principal and interest due July 1 Interest Rate 6.0% Payable

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Year Ended				Α	nnual Debt
December 31,	 Principal		Interest		Service
2021	\$ 62,590	\$	85,463	\$	148,053
2022	66,252		81,707		147,959
2023	70,227		77,732		147,959
2024	74,347		73,518		147,865
2025	78,807		69,058		147,865
2026	83,438		64,329		147,767
2027	88,444		59,323		147,767
2028	93,647		54,016		147,663
2029	99,266		48,397		147,663
2030	105,122		42,441		147,563
2031	111,429		36,134		147,563
2032	118,015		29,448		147,463
2033	125,095		22,368		147,463
2034	132,491		14,862		147,353
2035	 115,206		4,877		120,083
	\$ 1,424,376	\$	763,673	\$	2,188,049

EXHIBIT C

District Boundary Map

