

2022AB Bond Ordinance

Tristan Gearhart
Chief Planning and Finance Officer
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Plan of Finance Overview

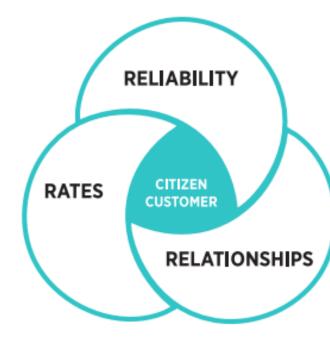
The Plan of Finance is an annual strategic effort to effectively obtain and manage debt obligations to support Colorado Springs Utilities' ("The

- Utilities") capital needs
 - Critical to Utilities Board's Strategic Focus
 - Core tenets:

Prudence - Efficiency - Flexibility

Collectively executed by:

- Utilities Leadership
- Planning and Finance Staff
- Key Advisors
 - Financial Advisor
 - Bond Counsel
- Key Banking Partners and Counterparties



RATES

- Financial sustainability
- Resources used responsibly
- Customer value

RELIABILITY

- On-demand energy and water service
- System resiliency
- Trusted community service provider

RELATIONSHIPS

- Safe, satisfied and loyal customers
- Safe, engaged, innovative and customer-focused employees
- Valued stakeholders
- Vibrant regional economy

Plan of Finance Overview

Plan of Finance efforts are dedicated towards four key

objectives:

1. Fund the debt-backed portion of The Utilities' upcoming capital plan

- 2. Manage and optimize The Utilities' current debt portfolio
- 3. Procure and manage debt-supporting instruments and ancillary services
- 4. Manage credit rating agency relationships



2022 New Money Issuance

Objective 1: Support The Utilities' operations by funding the debt-backed portion of the Enterprise's future capital plan ("New Money Issuances")

Enterprise Need:

- Estimated \$400 million in total capital spend between September 2022 and August 2023
- Support the continued financial recovery from Winter Storm Uri
- Flexibility for potential future capital plan changes

Anticipated Actions:

Issue new money debt in September 2022



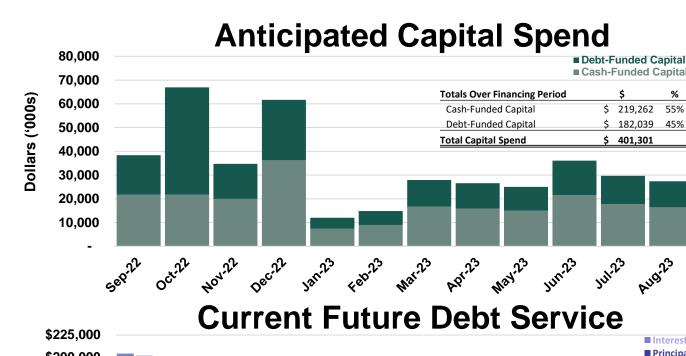
New Money Debt Issuance

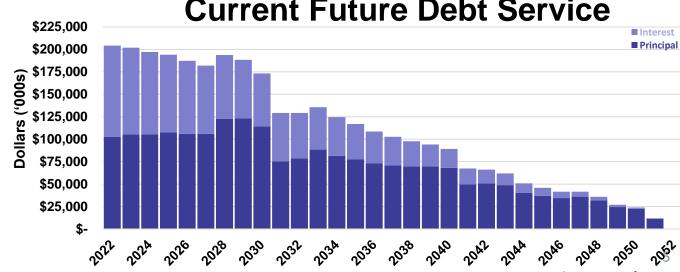
Anticipated Issuance Details:

- Current Estimated \$180 million
- Ordinance Ceiling \$210 million
- More clarity in coming months surrounding 2023 AOP/Capital Plan
- Effective balance between cash and debt to optimize financial metric performance

Structure:

- Traditional tax exempt fixed-rate debt
- Maturity-by-maturity optimization near issuance date



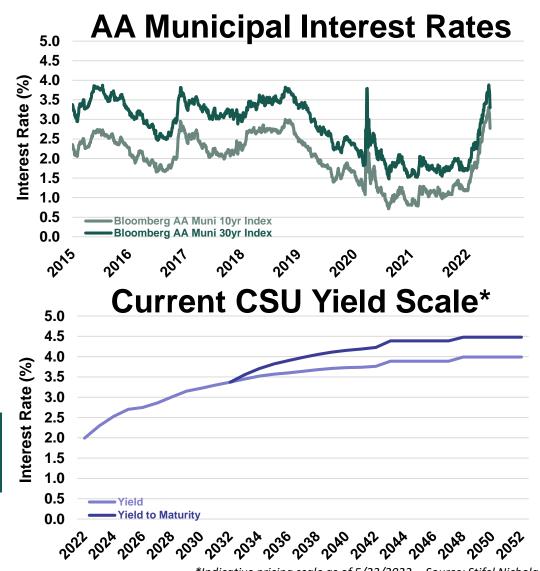


New Money Debt Issuance

Market Update:

- Interest rates have risen dramatically so far in 2022
- Current inflation is +8.26%
- Federal Reserve projected to raise rates to 2.5% by year end, as well as engage in significant quantitative tightening
- Municipal supply is down -5.5% in 2022
- Investors have pulled over \$57 billion from municipal bond funds year-to-date

Current market environment is when an AA/Aa2/AA+ rating is so important



2022 Refunding Issuance

Objective 2: Manage and optimize The Utilities' current debt portfolio ("Refunding Issuances")

- \$1.78 billion in outstanding fixed rate bonds
- Vast majority can be refinanced 10 years after issuance if interest rate economics are favorable

Anticipated Actions:

• Issue a current refunding transaction in September to refinance all/parts of the following:

Current Estimated Refunding Results

	2012B	2012C-1	2012C-2	Total
Remaining Par	\$79.29 million	\$44.94 million	\$27.69 million	\$151.9 million
Cashflow Savings	\$3.27 million	\$2.50 million	\$3.40 million	\$9.17 million
NPV Savings (\$)	\$2.20 million	\$2.04 million	\$2.59 million	\$6.83 million
NPV Savings (%)	2.78%	4.54%	9.36%	4.50%

Credit Ratings

Objective 4: Successfully manage credit rating agency relationships

Currently preparing messaging materials for upcoming rating agency visits

Anticipated topics of interest to address:

- Recovery from Winter Storm Uri
- Major project highlights
- Inflation and supply chain impacts
- Fuel price volatility
- Short- and long-term financial planning processes
- Environmental, Social, and Governance Factors ("ESG")

SS:	Moody's	S&P Global	Fitch Ratings
	Moody's	S&P	Fitch
	Aaa	AAA	AAA
	Aa1	AA+	AA+
	Aa2	AA	AA
	Aa3	AA-	AA-
Investment	A1	A+	A+
Grade	A2	A	Α
	A3	A-	A-
	Baa1	BBB+	BBB+
	Baa2	BBB	BBB
	Baa3	BBB-	BBB-
	Ba1	BB+	BB+
	Ba2	BB	ВВ
Non-	Ba3	BB-	BB-
	B1	B+	B+
Investment	B2	В	В
Grade	B3	B-	B-
High Yield	Caa	CCC	ccc
"Junk"	Ca	cc	CC
	C	С	С
Default	С	D	D

Debt Issuance Working Timetable

Date	Event	
Friday, March 11, 2022	Plan of Finance Presentation to Finance Committee	
Wednesday, March 30, 2022	JP Morgan Investor Conference	
Friday, April 29, 2022	Underwriter Selection (JP Morgan and BAML)	
Friday, June 10, 2022	Finance Committee Presentation	
Wednesday, June 15, 2022	Utilities Board Presentation	
Monday, July 18, 2022	Document Review with Underwriters	
Tuesday, July 26, 2022	First Reading of Ordinance - City Council	
Tuesday, August 2, 2022	Rating Agency Presentations	
Tuesday, August 9, 2022	2nd Reading of Ordinance & Ordinance Approval – City Council	
Tuesday, September 13, 2022	Bond Pricing	
Wednesday, September 28, 2022	Issuance Closing	

