

Exhibit A

The following approaches provide adequate revenue for SWENT moving forward. The approaches are intended to generate the necessary revenue to meet operational and MS4 permit requirements, IGA capital project commitments, increases in IGA expenditures, and consent decree related obligations.

The following assumptions are considered for the analysis.

Assumptions:
2% annual growth of non-residential accounts
1.2% annual growth of residential accounts
94% average non-residential collection rate
95% average residential collection rate
3.5% annual growth of operating expenses
2% annual growth of Capital (per IGA)

Three step approach options:

	Current Fees	Option 1	Option 2
2021 Rates			
Residential/Unit	\$5	\$6.50 30.0%	\$7.00 40.0%
Non-residential/Acre	\$30	\$38.00 26.7%	\$40.50 35.0%
2022 Rates			
Residential/Unit	\$5	\$7.50 15.4%	\$7.50 7.1%
Non-residential/Acre	\$30	\$40.00 5.3%	\$43.00 6.2%
2023-2035 Rates			
Residential/Unit	\$5	\$8.50 13.3%	\$8.00 6.7%
Non-residential/Acre	\$30	\$42.00 5.0%	\$45.00 4.7%